Oregon Health & Science University
Board of Directors Public Meeting
Agenda
Wednesday, June 17th, 2026
10:00am
Robertson Life Sciences Building, Room 3A001
2730 S. Moody Ave., Portland, OR 97201

AGENDA

10:00am	Call to Order/Chairman's Comments	Susan King, M.S., RN, CEN, FAAN
	President's Comments	Shereef Elnahal, M.D. M.B.A.
	Public Testimony	Susan King, M.S., RN, CEN, FAAN
	Standing Reports	
	• Faculty Senate	Amy Miller-Juve, EdD, M.Ed. Gabe Kleinman, M.D.
	• 328	Jennie Olson, B.A., President AFSCME Local 328 Aaron Kawamoto, A.S., CNIM, HB2697 AFSCME Professional/Tech. Co-Chair
	• RWU	Lynne Swarbrick
	• APU	Capella Lapham, D.N.P., FNP-C, RN
	KPMG Plan for FY26 External	Sarah Opfer, Partner, KPMG
	Audit YTD Results, FY27 Budget	Jeff Jones, M.B.A.
	Proposed OHSU Tuition & Fees for 2026-2027 Marie Chisholm-Burns, Pharm.D., Ph.D., M.P.H., M.B.A., FCCP, FASHP, FAST, FNAP, FACHE	
	Resolution Approval of Budget and Fee Book **(ACTION)** Susan King, M.S., RN, CEN, FAAN	
	Break	
	Review and Approval of Knight Cancer Group bylaws **(ACTION)**	Shereef Elnahal, M.D., M.B.A. Alice Cuprill Comas, J.D.

Notice of Federal Immigration Authorities' Presence on OHSU Campus HB 4079 (ACTION)

Heath Kula, J.D.
Raghav Shanmugasundaram, J.D.

Strategic Plan Update

Shereef Elnahal, M.D., M.B.A.
Bridget Barnes, Ph.D., MBA, CHCIO

Date: June 9, 2026

To: Oregon Health & Science University Board of Directors

From: Erin Madriago, Senate President and Professor, Pediatrics, on behalf of the OHSU Faculty Senate

Senate highlights and appreciations:

2026-2027 Faculty Senators

Outgoing OHSU Senators
SoN – MinKyoung Song
VGTI – Victor DeFilippis
Vollum – Gary Westbrook
AIRC – Martin Pike
ONPRC – Verginia Cuzon Carlson
ONPRC – Victoria Roberts
SoM Unit B – Kevin Piro
SoM Unit C – Sue Aicher
Senator-at-Large – Sudhir Isharwal

Outgoing Senate Executive Committee 2025-2026
Immediate Past President – Amy Miller Juve
Senate Secretary – Gabriel Kleinman
Senator-at-Large – Sudhir Isharwal
Senator-at-Large – Carmem Pfeifer

Newly Elected OHSU Senators
SoN – Stacey Hobbick
VGTI – Scott Hansen
Vollum – Kelly Monk
AIRC – Alex Stevens
ONPRC – Ben Burwitz
ONPRC – Meredith Kelleher
SoM Unit B – Conrad Macon
SoM Unit C – James Frank
Senator-at-Large – Casey Seideman
Senator-at-Large – Nadine Mallak

Senate Executive Committee 2026-2027
Senate President – Erin Madriago
Senate President-Elect – Andrew Giustini
Senate Secretary – Carmem Pfeifer
Senate Treasurer – Amy Hermesch
Senator-at-Large – Gabriel Kleinman
Senator-at-Large – Jens Kreth

Areas of focus and updates:

- Transitions
- Engagement
- Communication

Local 328 AFSCME
Making OHSU Better For You

June 9, 2026

Dear Members of the OHSU Board of Directors:

Thank you for the continued opportunity to address this board through our standing report. We value this channel and will continue to use it in the spirit of partners in OHSU's mission to provide exceptional care, education, and research to all Oregonians.

Today we write to raise concerns about how institutional resources and leadership attention are being prioritized. We bring these matters to the board because ensuring that leadership makes sound and responsible choices, both financial and moral, is precisely what board oversight is for.

As presented at the last board meeting and further reported in local press, OHSU's Emergency Department is routinely operating at twice its designed capacity. Duncan Zevetski, President of AURN, reported to this board directly that OHSU is failing its patients, and that only the quality of frontline staff is preventing critical patient safety events. A permanent remedy, adding 17 beds through renovation, will not be complete until 2028.

As reported this week in The Oregonian, the Newborn ICU is currently accommodating 53 patients in a unit designed for 40 — up from a 40-bed capacity a decade ago. Up to eight families share a single room. Overflow patients have been placed in repurposed recovery rooms and in a space that staff and families have described as a storage closet. Hygiene supplies cannot be kept at the bedside for lack of space, requiring nurses to leave the patient area to wash their hands. This is an infection control concern of particular consequence for immunocompromised newborns. Patients in labor have received care in hallways because postpartum recovery rooms have been converted to NICU overflow.

An expansion of the NICU was promised in 2016. More than $10 million has been invested in planning. The project was paused indefinitely in April 2025 with no committed path to resumption. During the same period, OHSU dedicated $650 million to the Vista Pavilion, a facility now committed entirely to high-revenue cancer care. We do not question the value of that investment. We do ask the board to consider what it reflects about institutional priorities when the NICU, which serves Oregon's most vulnerable newborns and is one of only two Level IV facilities in the state, remains in a building constructed in 1994 with no funded plan to replace it.

In January of this year, we asked this board to support the establishment of a staffing deviation reporting database for technical and service staff which would be entirely consistent with infrastructure that already exists for nursing, and financial investment to increase staffing where data demonstrates a clear need. We noted that OHSU had already incurred significant OHA financial penalties for staffing plan violations.

Five months later, those requests remain unaddressed. More concerning, OHSU has acknowledged that it cannot determine the total amount of fines it has incurred due to staffing violations, because it does not track them. The board should find that troubling. These are financial penalties paid with institutional resources, and the institution has no systematic accounting of them.

Additional concerns have emerged since January. When staffing plans identify a need for additional FTE, OHSU management has characterized those plans as outside the committee's purview. AFSCME respectfully but clearly disputes that position. The committee's charge under HB 2697 is to evaluate plans against specific criteria and approve or reject them accordingly. How OHSU chooses to come into compliance (including hiring decisions) is an operational decision, not a basis for declining to consider the plan.

Further, when the committee reaches impasse, state law places resolution authority with the hospital CEO. OHSU has instead chosen to convene a full committee of senior leaders to evaluate each disputed plan — consuming the time and compensation of some of the institution's highest-paid employees to avoid a decision that the law assigns to one person. The cost of that committee, convened repeatedly, is almost certainly greater than the cost of the staffing investments under dispute.

Finally, OHSU is also directing significant leadership attention and institutional resources toward the future of the Oregon National Primate Research Center. We want to be clear: AFSCME Local 328 unequivocally supports ONPRC and OHSU's scientific mission. NIH continues to fund research at ONPRC, and new notices of award are received weekly. We do not believe the evidence supports characterizing this as an existential threat.

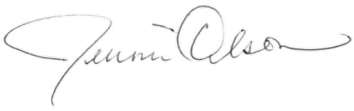
We understand that leadership may come to this board to request an extension of the timeline established in Resolution 2026-02-01 and a broadening of its scope, including exploration of funding sources outside of NIH. This was indicated at a recent ONPRC town hall. The board authorized a specific process: 180 days, NIH funding, board approval of any agreement. We ask that the board hold to those parameters, and that it ask the same question of the ONPRC process that we are asking today: is the level of institutional attention and resources being directed here proportionate to the urgency of the situation, relative to what is already in front of us?

Taken together, what we see is an institution that has incurred multi-million dollar lawsuits from inadequate patient care, paid over a million dollars in the past year settling wrongful termination claims against former members of Local 328, accumulated untracked financial penalties for staffing violations, deferred a critical infrastructure investment for nearly a decade, and allowed known patient safety concerns to persist without resolution — while simultaneously dedicating significant resources to planning processes for perceived future threats and convening layer upon layer of committees as a substitute for operational decisions.

This is not a prudent use of institutional resources. It is not an investment in OHSU's mission. And it places the weight of compensating for these gaps squarely on the frontline workforce: the same employees whose quality, as this board has been told directly, is the primary reason critical events have not yet occurred.

We ask the board to exercise its oversight responsibility and direct leadership to make choices that are commensurate with the actual, documented needs before this institution — not only those that may emerge in the future.

Respectfully submitted,



Jennie Olson

President, AFSCME Local 328

AFSCME Local 328

Report to the OHSU Board of Directors

June 9, 2026

Jennie Olson, President | Aaron Kawamoto, Co-Chair HB 2697 Safe Staffing Committee

Local 328 AFSCME Making OHSU Better For You

Ongoing Patient Safety Concerns — Already Before This Board

Emergency Department

- Routinely at 200% capacity; patients boarding in lobbies and hallways
- Avg. boarding time 15–19 hrs; cases exceeding 100 hrs documented
- AURN president told this board: only frontline staff quality is preventing critical events
- Permanent fix not until 2028

Newborn ICU

- 53 patients in a 40-bed unit; up to 8 families sharing one room
- Expansion promised 2016; $10M+ in planning; paused April 2025 — no resumption date
- $650M invested in Vista Pavilion for high-revenue cancer care during the same period
- One of only two Level IV neonatal facilities in Oregon

Safe Staffing Committee — HB 2697

- Our January 2026 request to this board remains unaddressed: no deviation reporting database; no additional investment in staffing
- OHSU cannot determine the total amount of OHA fines incurred for staffing violations — it does not track them
- When plans identify a need for additional FTE, OHSU management has characterized approval as "out of scope" — AFSCME respectfully but clearly disputes this; the committee's charge is to evaluate plans against HB 2697 criteria
- State law places impasse resolution with the hospital CEO; OHSU has instead convened a full committee of senior leaders for each disputed plan — a recurring cost almost certainly greater than the staffing investments under dispute

Local 328 AFSCME
Making OHSU Better For You

ONPRC — Known Needs vs. Perceived Future Threats

AFSCME Local 328 supports the ONPRC and its scientific mission.

- NIH continues to fund ONPRC research; new notices of award are received weekly — the evidence does not support characterizing this as an existential threat
- It is one of 7 federally supported national primate research centers; it is the only one facing this level of institutional response
- Leadership is expected to ask this board to extend the timeline of Resolution 2026-02-01 and broaden its scope to include funding sources outside NIH — indicated at a recent ONPRC town hall
- The resolution authorized a specific process: 180 days, NIH funding, board approval of any agreement; we ask the board to hold to those parameters
- A negotiating team, steering committee, advisory council, and outside consulting have been engaged — while the ED, NICU, and Safe Staffing Committee concerns remain unresolved

Local 328 AFSCME
Making OHSU Better For You

Our Requests to the Board

1

Follow through on the January request

Establish the staffing deviation reporting database and direct financial investment where data demonstrates a need.

2

Ensure the Safe Staffing Committee functions as the law intends

Affirm that FTE-identified plans are within the committee's purview and that impasse resolution follows state law — not a senior leadership panel.

3

Ensure resource allocation reflects present, documented priorities

Hold the ONPRC process to the scope of Resolution 2026-02-01. Direct leadership's time and resources toward the patient safety needs already in front of this institution — not only those that may arise in the future.

Local 328 AFSCME
Making OHSU Better For You

June 4, 2026

Dear Members of the OHSU Board of Directors,

As you know, our first collective bargaining agreement went into full effect in April, and we are now working with OHSU Labor Relations on implementation

Through the bargaining process we were able to secure a $50,000 Hardship Fund per contract year to help our members manage food, housing, childcare, and transportation insecurity. We have just started accepting applications from our members to use this Fund. This Fund will be hugely impactful, particularly given the current economic climate. And, while we appreciate OHSU's collaboration on creating this important resource for our members, we hope that in future negotiations we can agree on wages that no longer make this Fund a necessity.

It is also important for us to address the toll that negotiations to close the ONPRC have already taken on our West Campus colleagues. These researchers are talented, dedicated, and have committed to careers they find meaningful in a niche area of science. Unfortunately, the current messaging from the President of this board has made them feel that their jobs, and entire body of work, is expendable to this organization. As a result of the uncertainty surrounding these negotiations, our researchers are now having to consider uprooting their lives to look for work in an environment that is not currently friendly to science. Many may need to move, take pay cuts, and leave the jobs and colleagues they've come to know and respect. This is a daily stress and worry for our colleagues at West Campus and has been since these negotiations were announced. Every day these negotiations continue compounds the stress and worry our colleagues at West Campus endure. While the President and Board can say, and mean, that you are trying to protect the Primate Center from worse outcomes, and that you don't want to close the Primate Center, the daily reality is very different on the ground. Acknowledging that would go a long way to healing the divide between management and our members at the West Campus.

Thank you for your time.

Respectfully,

Lynne Swarbrick
President, Local 6022

Wes Horton, M.S.
Vice-President, Local 6022

A Crisis of Implementation

How OHSU's top down mandates threaten patients, learners, and it's institutional mission.

Overworked Providers Are a Patient Safety Crisis

- APP patient loads are increasing while administrative time is shrinking.
- In some clinics, patient volumes have doubled and appointment times have been cut in half.
- APPs see up to 24 complex patients per day, often *without any breaks.*
- Many changes have been in the name of “access,” and “standardization” disregarding complexity and the department-specific flexibility that was intentionally written into the contract.

How can patient safety be protected when clinicians are expected to do more in less time?

The Risk to OHSU and Oregonians

- **Patient Safety**

  Scheduling and restructuring decisions are increasing workload without sufficient safeguards, creating risks for patients and clinicians.

- **Patient Access**

  APPs provide a substantial share of specialty and primary care services.

- **Workforce Retention**

  APPs are highly specialized professionals who are difficult to recruit and replace. Loss of experienced APPs means longer wait times and reduced access for Oregon patients.

- **Educational Mission**

  Failure to implement contractual protections for APP faculty undermines OHSU's responsibility to educate and retain the next generation of healthcare professionals.

What the BOD Can Do

- **Protect Patient Care**

  Allow departments the flexibility to increase administrative time, adjust session, shift and visit lengths - *which may look different in various departments.*

- **Support Recruitment and Retention**

  Ensure consistent contract implementation across all departments, including the School of Nursing.

- **Create Joint Oversight**

  Establish a joint OHSU–APU implementation task force to identify solutions that protect patients, learners, and the workforce.

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Oregon Health & Science University

Discussion with the Board of Directors

Audit plan and strategy for the year ending June 30, 2026

June 17, 2026

Key themes for our discussion

A better audit experience

Next-generation technology

Scope of the audit

Required communications

Insights for Those Charged with Governance

Key risks and our Audit Plan

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Our technology and quality story

Our Quality Story

- Sustained audit quality is paramount to protecting the capital markets.
- This video walks through our audit quality journey and our forward-looking strategy that remains committed to delivering a high-quality audit.
- Please watch to hear more about our audit quality journey and continuous improvement process, as detailed in our most recent Audit Quality Report.

Our Technology Story

- We are resetting the playing field when it comes to integrating technology into the audit.
- Artificial intelligence represents the most significant transformation in our profession's history. At KPMG, it's not just new tool it's a fundamental shift in how we deliver quality, trust and value.
- Please watch to learn more about our technology journey, how the audit experience is changing for our clients, and our roadmap for the future.

Link to videos here: Our Quality and Technology Story Videos

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People X Platform

Be confident in KPMG with our people and platform integrated into every aspect of your audit. Here's what makes us different:

Agile, industry-experienced team members

led by an empowered lead partner and backed by the strength of our full firm

Modernized project management

with milestones focused on minimizing disruption and maximizing insights

Tailored, data-driven approach

driving a risk-based strategy, with clarity and visibility from the very start

Environment of trust and transparency

through open communication and meaningful conversations

KPMG has put AI and innovation at the forefront and is significantly advancing the capabilities of auditing and financial reporting to uplevel employee experience and accelerate innovation. With the integration of AI innovations across the Microsoft Cloud, further enhanced by KPMG's Audit expertise, together we are creating more value and achieving more together as a result.

Amy Hood
Chief Financial Officer

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How we work: Creating value for you

Accelerating the future of audit with our technology-driven platform, empowered by strategic partnerships (e.g. Microsoft and MindBridge)

Data + Critical Thinking

Our empowered people evaluating decisions every step of the way

Client

Automated extraction and tailored approach

Insights + Quality

Actionable perspectives in the moments that matter most

Seamless data extraction and analysis

Refined audit requests

Reduced time on less risky areas

A better experience powered by KPMG Clara

- Transforms your data
- Analyzes data for risks
- Tailored automated response to risk
- Judgment based on critical thinking

Efficient use of management's time

Timely issue identification

Clarity of audit status

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Scope of the audit

KPMG Deliverables:

Auditors' report on the financial statements for the following entities as of and for the year ended June 30, 2026:

- Oregon Health & Science University (OHSU)
    - University Hospital/Doernbecher Children's Hospital
    - University Activity
    - Faculty Practice Plan
    - Research Activity
- Oregon Health & Science University – Family Medicine at Richmond
- Oregon Health & Science University Foundation
- OHSU Insurance Company (InsCo)
- Hillsboro Medical Center (Tuality)
- Single audit (federal grant audit)
- OHSU – Institute on Development & Disability (IDD) Supplement
- Debt compliance letters

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Our fee philosophy

We view fees as fundamental to our long-term working relationship with you. Our fee approach is designed to deliver value over time and follows the agreed-upon structure for the 2022 proposal process

Service	Estimated 2026	Actual 2025
Baseline audit of OHSU financial statements	$483,200	$ 460,200
Incremental fees for IDD supplemental procedures	5,800	5,500
Single Audit related reports	90,800	107,400
Family Medicine at Richmond	23,400	22,300
OHSU Insurance Company	47,800	45,500
Total	**$651,000**	**$ 640,900**

Clear communication

We'll continue to prioritize timely, transparent communication around fees.

Steadfast continued commitment

- Agreeing on the fee in advance
- A competitive, market-based fee
- Routine questions, inquiries, and ad hoc discussions built into our fees
- Out-of-scope services identified and communicated in advance

Delivered value

We will deliver more than an opinion – we will deliver intelligence.

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Required communications to those charged with governance

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Audit plan required communications and other matters

Our audit of the financial statements of Oregon Health & Science University (the University) as of and for the year ended June 30, 2026 will be performed in accordance with auditing standards generally accepted in the United States of America and Government Auditing Standards.

Performing an audit of financial statements includes consideration of internal control over financial reporting (ICFR) as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's ICFR.

We will also perform a single audit over federal expenditures in accordance with the Uniform Guidance as of and for the year ended June 30, 2026.

Matters to communicate		Reference
Role and identity of engagement partner	✓	Lead audit engagement partner is Sarah Opfer. Melissa Beedle will serve as audit managing director for InsCo and Tuality.
Significant findings or issues discussed with management	X	
Audit participants, including service delivery centers and strategy	X	
Materiality in the context of an audit	✓	Page 10
Our timeline	✓	Page 11
Risk assessment: Significant risks	✓	Page 12
Risk assessment: Additional risks identified	✓	Page 13-14
Involvement of others	✓	Page 15
Newly effective accounting standards	✓	Page 16
Independence	✓	Page 17
Responsibilities	✓	Page 18
Required inquiries	✓	Page 19

✓ = Matters to report X = No matters to report

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Materiality in the context of an audit

We will apply materiality in the context of the preparation and fair presentation of the financial statements, considering the following factors:

Misstatements, including omissions, are considered to be material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

Judgments about materiality are made in light of surrounding circumstances and are affected by the size or nature of a misstatement, or a combination of both.

Judgments about materiality involve both qualitative and quantitative considerations.

Judgments about matters that are material to users of the financial statements are based on a consideration of the common financial information needs of users as a group. The possible effect of misstatements on specific individual users, whose needs may vary widely, is not considered.

Determining materiality is a matter of professional judgment and is affected by the auditor's perception of the financial information needs of users of the financial statements.

Judgments about the size of misstatements that will be considered material provide a basis for:

a. determining the nature and extent of risk assessment procedures;
b. identifying and assessing the risks of material misstatement; and
c. determining the nature, timing, and extent of further audit procedures.

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Our timeline

May - June

Planning and risk assessment

- Planning and initial risk assessment procedures, including
  - Involvement of others
  - Identification and assessment of risks of misstatements and planned audit response for certain processes
- Obtain and update an understanding of the Company and its environment
- Inquire of those charged with governance, management and others within the Company about risks of material misstatement
- Communicate audit plan

June

Interim

- Ongoing risk assessment procedures, including identification and assessment of risks of misstatements and planned audit response for remaining processes
- Communicate audit plan
- Evaluate IT applications and environments
- Evaluate design & implementation (D&I) of entity level controls and process level controls for certain processes
- Interim research & development sampling for Single Audit
- Completion of more than 35% of audit activities by June 30

August – October

Year end

- Perform remaining substantive audit procedures
- Evaluate results of audit procedures, including control deficiencies and audit misstatements identified
- Review financial statements
- Audit closing meetings with management

October - November

Completion

- Present audit results to those charged with governance and perform required communications
- Issue opinion on InsCo
- Issue opinion on Foundation
- Issue opinion on Tuality
- Issue opinion on OHSU
- Issue opinions on remaining audits (Richmond Clinic and Single Audit)
- Issue required auditor communications letters
- Communications provided to State of Oregon auditor

Filing date: Issue audit reports on October 30 (estimated) financial statements.

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Risk assessment: Significant risks

Significant risk	Susceptibility to:	
	Error	Fraud
Management override of controls Management is in a unique position to perpetrate fraud because of its ability to manipulate accounting records and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively. Although the level of risk of management override of controls will vary from entity to entity, the risk nevertheless is present in all entities.		**Yes**

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Risk assessment: Additional risks identified

Additional risks identified	Relevant factors affecting our risk assessment
Valuation of patient accounts receivable	Significant management judgment and estimation is involved in determining contractual and bad debt allowances for patient accounts receivable. The engagement team procedures include a retrospective lookback on the prior year allowance, performing an independent calculation of allowances, and sampling patient balances to assess aging and reserves.
Investments	Alternative investments are subject to increased estimation risk due to lack off availability of observable market activity. The engagement team procedures will include confirmation, evaluation of recent audit reports of the funds, and benchmarking of returns against publicly available information. Non-alternative investments also may have estimation risk. The engagement team procedures will include confirmation and comparison of share values against third-party pricing services.
Pension (PERS)	Pension risks relate to valuation and existence. The engagement team will involve a KPMG specialist to assess the key assumptions used in the valuation of the liability and to review the presentation of GASB 68 liabilities and related footnotes. Additionally, the engagement team will select a sample from census data utilized by the actuaries.
Debt	Debt also represents a significant account on the statement of net position. Key procedures include confirmation of outstanding balances with third-party trustees, and evaluation of compliance with debt covenants.
Grant Revenues	Grant revenues are typically recognized when qualifying expenditures are incurred in accordance with grant agreements. Procedures include comparison of revenue recognized to expenditures incurred for a sample, and analytical comparison of current period revenues to prior period revenues.

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Risk assessment: Additional risks identified (continued)

Other risks identified	Relevant factors affecting our risk assessment
Tuality risk assessment summary	**Significant risks include:** • Management override of controls (risk of fraud) **Elevated risks include:** • Valuation of accounts receivable (risk of error) **Other key audit areas include:** • Financial reporting under FASB standards • Pension valuation • Patient service revenues • Operating expenses, including payroll and general disbursements **Audit report is anticipated to be issued in advance of issuance of OHSU primary government report**

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Involvement of others

Audit of financial statements	Extent of planned involvement
KPMG professionals with specialized skill or knowledge who are involved in performance of audit procedures	• Jim Lancaster – Exempt organization tax specialist review • Alexander Smith – Actuarial review of pension liability • Global delivery center – provides assistance with lower risk procedures • Centralized pricing desk – provides assistance with use of third-party pricing services for investment valuation

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Newly effective accounting standards

Statements to be adopted in FY26

GASB statement 103: Financial Reporting Model Improvements
Effective for fiscal years beginning after June 15, 2025
Updates to the Management's Discussion and Analysis (MD&A), classification of unusual or infrequent items, and proprietary fund statements • New caption and subtotals for OHSU related to non-operating subsidies
Objective is to improve the financial reporting model to enhance decision-making and accountability
Additional guidance to be effective for FY27 as related Implementation Guide is finalized

GASB statement 104: Disclosure of Certain Capital Assets
Effective for fiscal years beginning after June 15, 2025
Requires separate footnote disclosure of certain types of capital assets
Requires additional disclosure related to capital assets held for sale

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Shared responsibilities: Independence

Auditor independence is a shared responsibility and most effective when management, those charged with governance and audit firms work together in considering compliance with the independence rules. For KPMG to fulfill its professional responsibility to maintain and monitor independence, management, those charged with governance and KPMG each play an important role.

System of Independence Quality Control

The firm maintains a system of quality control over compliance with independence rules and firm policies. Timely information regarding upcoming transactions or other business changes is necessary to effectively maintain the firm's independence in relation to:

- new affiliates (which may include subsidiaries, equity method investees/investments, sister companies, and other entities that meet the definition of an affiliate under AICPA independence rules); and
- new officers or directors with the ability to affect decision-making, individuals who are beneficial owners with significant influence over the Company, and persons in key positions with respect to the preparation or oversight of the financial statements.

Certain relationships with KPMG

Independence rules prohibit:

- certain employment relationships involving directors, officers, or others in an accounting or financial reporting oversight role and KPMG and KPMG covered persons; and
- the Company or its directors, officers, from having certain types of business relationships with KPMG or KPMG professionals.

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Responsibilities

Management responsibilities

- Communicating matters of governance interest to those charged with governance.
- The audit of the financial statements does not relieve management or those charged with governance of their responsibilities.

KPMG responsibilities – Objectives

- Communicate clearly with those charged with governance the responsibilities of the auditor regarding the financial statement audit and an overview of the planned scope and timing of the audit.
- Obtain from those charged with governance information relevant to the audit.
- Provide those charged with governance with timely observations arising from the audit that are significant and relevant to their responsibility to oversee the financial reporting process.
- Promote effective two-way communication between the auditor and those charged with governance.
- Communicate effectively with management and third parties.

KPMG responsibilities – Other

- If we conclude that no reasonable justification for a change of the terms of the audit engagement exists, and we are not permitted by management to continue the original audit engagement, we should:
  - withdraw from the audit engagement when possible under applicable law or regulation;
  - communicate the circumstances to those charged with governance; and
  - determine whether any obligation, either legal contractual, or otherwise, exists to report the circumstances to other parties, such as owners, or regulators.
- Forming and expressing an opinion about whether the financial statements that have been prepared by management, with the oversight of those charged with governance, are prepared, in all material respects, in accordance with the applicable financial reporting framework.
- Establishing the overall audit strategy and the audit plan, including the nature, timing, and extent of procedures necessary to obtain sufficient appropriate audit evidence.
- Communicating any procedures performed relating to other information, and the results of those procedures.

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Required inquiries

- What are your views about fraud risks, including management override of controls, at the entity and whether you have taken any actions to respond to these risks?
- Are you aware of, or have you identified, any instances of actual, suspected, or alleged fraud, including misconduct or unethical behavior related to financial reporting or misappropriation of assets? If so, have the instances been appropriately addressed and how have they been addressed?
- Are you aware of or have you received tips or complaints regarding the entity's financial reporting (including those received through the internal whistleblower program, if such program exists) and, if so, what was your response to such tips and complaints?
- How do you exercise oversight over management's assessment of fraud risk and the establishment of controls to address/mitigate fraud risks?
- Has the entity entered into any significant unusual transactions?
- Have there been any instances of actual or possible violations of laws and regulations, including illegal acts (irrespective of materiality threshold)?
- What is the audit committee's understanding of the entity's relationships and transactions with related parties that are significant to the entity?
- Does any member of the audit committee have concerns regarding relationships or transactions with related parties and, if so, what are the substance of those concerns?
- Has there been any correspondence with regulators or licensing authorities?

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US Audit Quality and Transparency Reports

- Interactive dashboard highlights key quality metrics
- Details KPMG's investment in our audit approach, people, technology, quality management system and the future of audit

Audit Quality Report

- Provides more granular detail on our commitment to continually enhance audit quality
- Outlines KPMG LLP's System of Quality Control
- Discusses how the firm aligns with the requirements and intent of applicable professional standards, including our System of Quality Control Statement of Effectiveness

Transparency Report

Reports and supplements available at: https://kpmg.com/us/en/articles/audit-quality-report.html
For the fiscal year 2025, a separate NYSE supplement is not provided as the relevant information has been incorporated into the main document.

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Questions?

For additional information and audit committee resources, including National Audit Committee Peer Exchange series, a Quarterly webcast, and suggested publications, visit the KPMG Audit Committee Institute (ACI) at https://boardleadership.kpmg.us/audit-committee.html

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June 10, 2026

To: Members, OHSU Board of Directors

From: Jeffrey Jones, Interim Chief Financial Officer

Re: Materials for June 17th Meeting

Enclosed are materials for next Wednesday's combined public meeting of the Finance & Audit Committee and Board of Directors meeting. The first agenda item related to the Finance and Audit Committee will be the presentation by KPMG of their plan for the independent audit of OHSU's FY 26 financial statements. The second agenda item is a presentation and discussion of April YTD financial results followed by the proposed operating and capital budget for FY 27.

Operating income for the ten months through April is $89 million, exceeding budget by $132 million and reflects a full turnaround of the ($89) million operating loss for the same period last year. Through April, revenues are up 14.5% year over year driven by continued strong clinical volumes and acuity. Operating expenses are up just 10.4% over prior year, reflective of the increased clinical volume and partially offset by ongoing expense management initiatives. The combined revenue versus expense growth differential over prior year resulted in the 3.6% positive swing in operating margin from a -1.9% loss to the current 1.7% positive margin.

The FY27 budget plan is reflective of this current operating performance and focuses on three interconnected priorities that sustain this momentum while advancing the OHSU mission:

- Capacity and Access Expansion – Completing the OHEP reopening of all 128 beds by December and improving ambulatory access, OR throughput and patient experience
- Strategic Growth and Clinical Excellence – Full-year of Vista Pavilion operations advancing the Knight Cancer Vision and the expansion of Neurosciences & Cardiac Services
- Financial Optimization and Sustainability – Realize $66.7 million net benefit from the Financial Optimization Initiative and investing $10 million in the execution of the yet to be formalized priorities.

Impeding our recovery momentum, we expect real, but difficult to quantify deteriorations in our payor mix resulting from the expiration of ACA premium subsidies as well as impacts from H. R. 1 in the form of various Medicaid eligibility requirements.

In summary, OHSU is well positioned to close FY 26 strong and deliver sustainable performance in FY 27.

FY26 April YTD Results & Proposed FY27 Budget

OHSU Finance & Audit Committee and Board of Directors / June 2026

Agenda

- FY26 Performance Highlights & Turnaround Story
- Clinical Volume, Revenue & Expense Trends
- Balance Sheet, Liquidity & Investment Performance
- Proposed FY27 Budget & Key Assumptions
- Proposed FY27 Capital Plan
- Requested Board Action & Discussion

FY26 Financial Imperatives

- Operating results through April continue to reflect strong momentum, with performance well above budget and clear progress against each of our five strategic imperatives:
  - Strategic Growth — Prioritizing complex, higher-margin services (oncology, neurosciences, cardiac)
  - Productivity & Cost Discipline — Meeting mission needs within targeted cost growth
  - Workforce Stewardship — Holding FTE growth below 2% YoY while recognizing staff productivity
  - Compensation Alignment — Targeting benchmarked salaries & benefits
  - Payer Strategy — Securing rates that reflect OHSU's unique role as Oregon's only academic health center

Stabilized Earnings, Positioned for Strategic Growth

- OHSU has achieved a significant financial turnaround in FY26. Through ten months, we delivered $89m in operating income — $132m better than budget — and swung operating margin from -1.9% last year to +1.7%.
- Key Drivers
  - Net patient revenue +20.7% YoY (10.1% volume + 10.6% from acuity, collections, and rate gains)
  - Clinical revenue growth outpacing expense growth (14.5% revenue vs. 10.4% expense)
  - Strong performance in complex care: Cancer services +30% activity growth; CMI up 4.3%
  - Disciplined resource management: FTE growth held below 2%; Supply Chain & Revenue Cycle initiatives delivered
  - Cash & investments up $186m; days cash on hand improved to 139
- We are on track to close FY26 strong, accelerate our strategic priorities in FY27 and continuing to build on this momentum

April YTD Operating Income Positive vs Last Year & Budget

April YTD (10 Months) (millions)	FY25 Last Year	FY26 Budget	FY26 Actual	Actual - Budget	Actual / Last Year
Net patient revenue	$3,122	$3,630	$3,768	$137	20.7%
Medical contracts	163	187	185	(2)	13.0%
Grants & contracts	485	472	474	2	-2.2%
Gifts applied	108	101	97	(4)	-9.6%
Tuition & fees	71	76	74	(2)	5.1%
Sales, services & other	296	293	281	(12)	-5.1%
State support	317	342	345	2	8.7%
Operating revenues	**4,561**	**5,102**	**5,223**	**122**	**14.5%**
Salaries & benefits	2,831	3,118	3,155	38	11.5%
Rx & medical supplies	974	1,173	1,112	(61)	14.2%
Other services & supplies	626	629	638	9	2.0%
Depreciation	182	188	193	5	5.7%
Interest	37	37	37	(1)	-1.1%
Operating expenses	**4,650**	**5,145**	**5,135**	**(10)**	**10.4%**
Operating income (loss)	**$(89)**	**$(43)**	**$89**	**$132**	
Operating margin	*-1.9%*	*-0.8%*	*1.7%*	*2.5%*	
EBITDA margin	*2.9%*	*3.6%*	*6.1%*	*2.5%*	

Significant Growth in Clinical Revenues Compared to Last Year & Budget

April YTD (10 Months) (millions)	FY25 Last Year	FY26 Budget	FY26 Actual	Actual - Budget	Actual / Last Year
Net patient revenue	$3,122	$3,630	$3,768	$137	20.7%
Medical contracts	163	187	185	(2)	13.0%
Healthcare other revenue	241	255	237	(19)	-2.0%
Subtotal - clinical	3,527	4,073	4,189	116	18.8%
Grants & contracts	485	472	474	2	-2.2%
Gifts applied	108	101	97	(4)	-9.6%
Tuition & fees	71	76	74	(2)	5.1%
Non-healthcare other revenue	55	38	45	7	-18.7%
Subtotal - academic & other	718	687	690	3	-3.9%
State support	317	342	345	2	8.7%
Total Operating revenues	**4,561**	**5,102**	**5,223**	**241**	**14.5%**
Salaries & benefits	2,831	3,118	3,155	38	11.5%
Rx & medical supplies	974	1,173	1,112	(61)	14.2%
Other services & supplies	626	629	638	9	2.0%
Depreciation	182	188	193	5	5.7%
Interest	37	37	37	(1)	-1.1%
Operating expenses	**4,650**	**5,145**	**5,135**	**(10)**	**10.4%**
Operating income (loss)	**$(89)**	**$(43)**	**$89**	**$251**	

Clinical Activity and Net Patient Revenue Improvements from Prior Year

- Net Patient Revenues are up 20.7% over prior year, 10.1% of which is related to higher volume with the remaining 10.6% the result of continued stronger collections, acuity mix, revenue cycle performance, and commercial rate improvements.
- Revenue Cycle established FY27 initiatives through AI and 3rd party safety net solutions to ensure accurate charge capture, DRG assignment and insurance eligibility in addition to implementing enhanced financial assistance procedures which resulted in combined $52.6m improved revenue year over year through 10 months.
- Patient acuity increased 4.3% from 2.55 to 2.66 year over year, increasing revenue per case, the result of targeted expansion in services such as CAR-T, BMT, Gene Therapy and complex cardiac and neuro surgeries increasing acuity and revenues.
- Payor negotiations drove improved managed care collections by a full percentage point.

Broad-Based Gains Across Patient Volume Metrics – Current Year

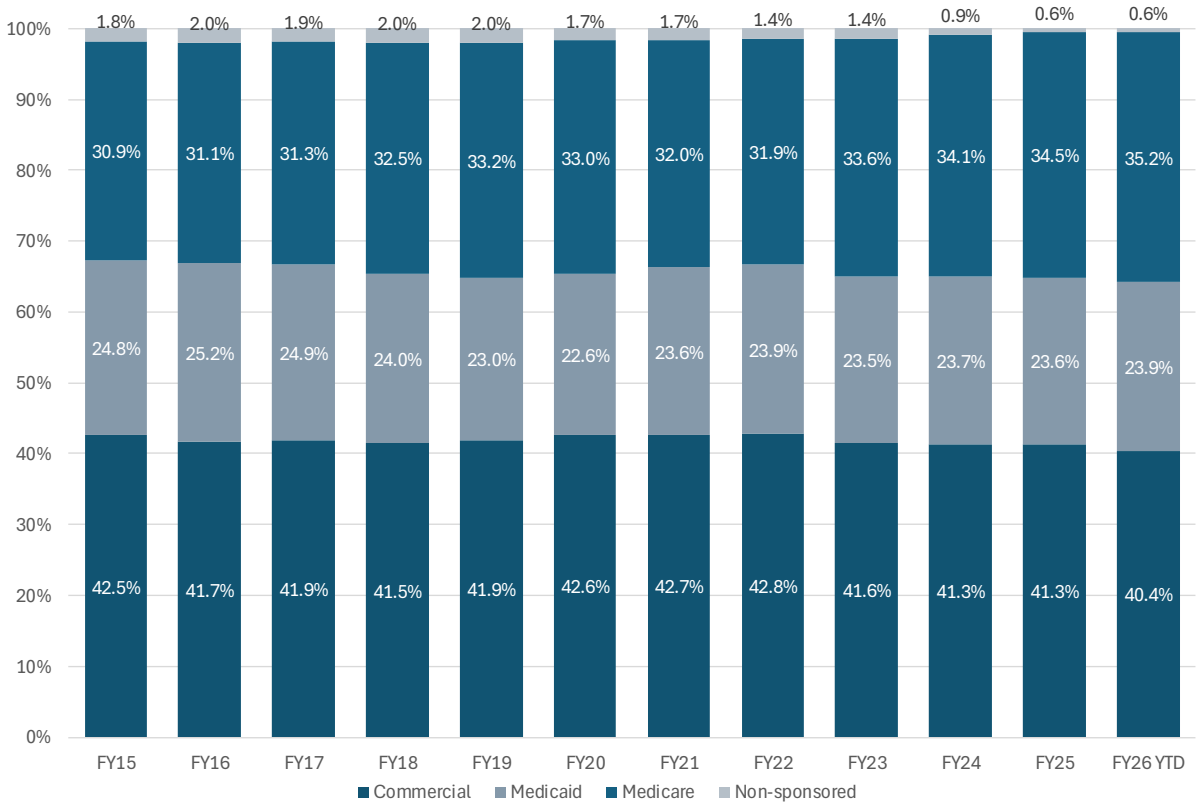
Patient Activity April YTD (10 Months)	FY25 Last Year	FY26 Budget	FY26 Actual	Actual / Budget	Actual / Last Year
Inpatient admissions	24,182	24,691	23,764	-3.8%	-1.7%
Average length of stay	6.89	6.80	6.93	1.9%	0.6%
Average daily census	501.5	501.1	500.4	-0.1%	-0.2%
Day / observation patients	42,920	44,396	43,743	-1.5%	1.9%
Surgical cases	32,105	32,778	32,313	-1.4%	0.6%
Emergency visits	49,340	48,918	51,137	4.5%	3.6%
Ambulatory visits	1,045,557	1,081,837	1,122,403	3.7%	7.3%
Casemix index (CMI)	2.55	2.62	2.66	1.5%	4.3%
Outpatient share of activity	59.4%	61.3%	61.7%	0.7%	3.9%
CMI/OP adjusted admissions	152,014	167,019	165,229	-1.1%	8.7%
Rate-adjusted gross charges	7,976	8,776	8,781	0.1%	10.1%

Clinical Growth Against Budget Shows Results of Complex Care Focus

- Overall activity is growing at +10% year-over-year across all services to meet rising demand.
- AMC-level demand is accelerating even faster, with +30% activity growth in cancer care.
- Imaging, lab, professional services, surgery, and procedural areas are up +9%; improving capacity, access, and throughput in these high-volume services remains a major strategic focus.

April YTD Volume Growth by Service Area (FY26 / FY25)	% of Hosp. Charges	Budgeted Growth	Actual Growth	Actual vs Budget
Non-hospital pharmacy	30%	23.1%	15.9%	-3.1%
Professional (imaging, lab, etc.)	16%	6.4%	9.0%	5.3%
Oncology services	7%	17.0%	29.9%	14.2%
Subtotal - higher growth areas	52%	17.0%	15.3%	1.3%
Surgery & procedural	20%	3.6%	5.7%	4.9%
All other hospital services	28%	13.4%	4.4%	-5.3%
Subtotal - lower growth areas	48%	9.3%	4.9%	-1.3%
Rate-adjusted gross charges	100%	10.0%	10.1%	0.1%

Payor Mix Holding Steady



FY26 April YTD Cash flow and Balance Sheet Highlights

- Cash & Investments
  - Cash and investments increased $186m year to date
  - Positive Drivers: Strong operating performance and investment returns
  - Offsetting use: Capital spending to complete Vista Pavillion
- Liquidity
  - Days cash on hand improved from 136 to 139
- Balance Sheet Strength
  - Consolidated net worth grew $344m, reflecting stronger operating performance and investment returns
  - Net position growth was supported by both University and OHSU Foundation investment performance

FY26 Results: Balance Sheet & Cashflow

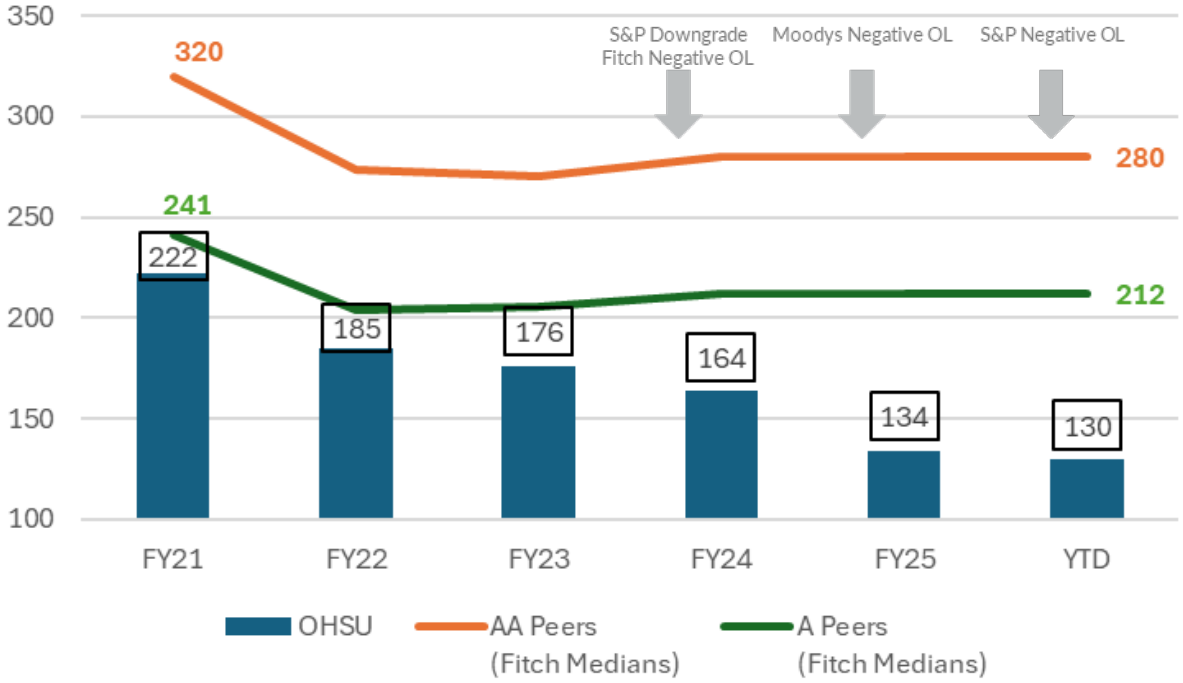
Balance Sheet (millions)	6/30/25	4/30/26	10 - Month Change
OHSU-held cash & investments	$1,210	$1,396	$186
OHEP construction fund	0	0	0
Net property, plant & equipment	2,627	2,711	85
Interest in OHSU Foundation	1,576	1,684	108
Long-term debt	(1,313)	(1,286)	27
PERS pension liability	(574)	(574)	0
Working capital (A/R) & other, net	556	495	(61)
Consolidated net worth	$4,081	$4,426	$344

Operating income (loss)	89
OHSU investment return	147
Grant & gift funded capital	2
Foundation gain (loss)	108
Other non-operating items	(1)
YTD change in net worth	$344

FY26 April YTD Cash Flow	(millions)
Operating income	$89
Depreciation	193
Investment return	147
Construction funds applied	0
Grant & gift funded capital	2
Sources of cash	431
Long-term debt repaid	(27)
Capital spending	(277)
Patient A/R & other, net	60
Uses of cash	(245)
Net cash flow	$186
6/30/25 Days cash on hand	*136*
4/30/26 Days cash on hand	*139*
Fitch 2024 AA median	*280*

Note: DCOH calculated utilizing OHSU audited financial statement methodology.

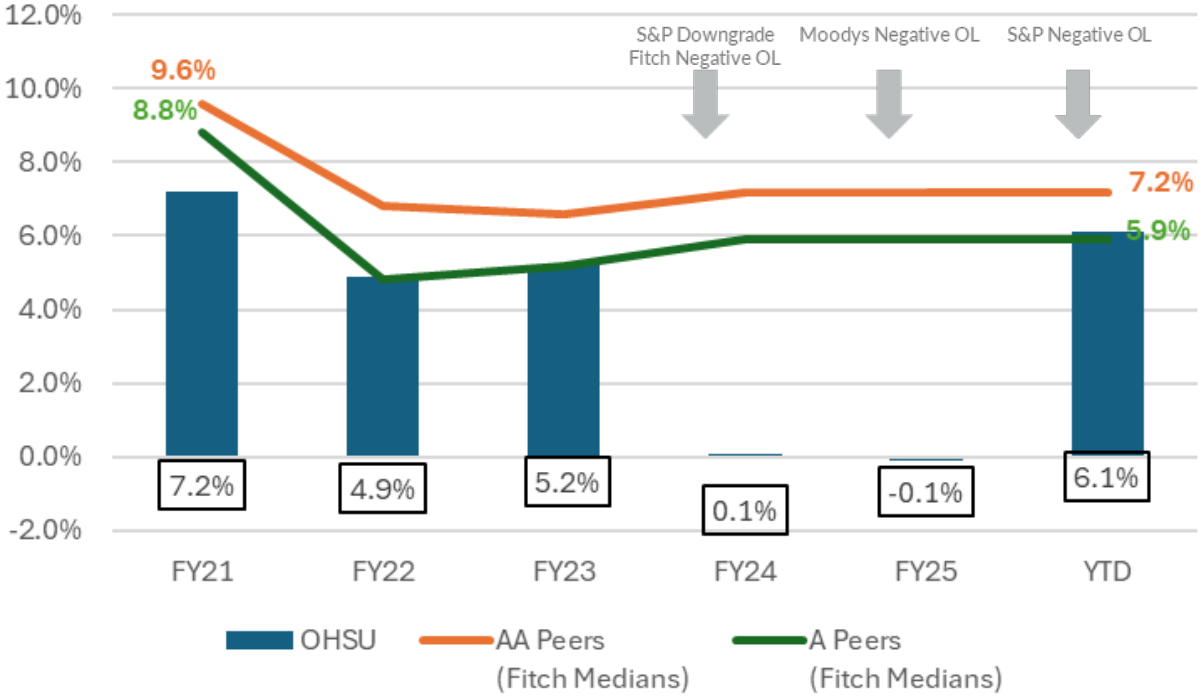
OHSU vs. Rating Peers Financial Comparison | Days Cash on Hand



Current Ratings
Fitch AA- (June 2026)
S&P A+ (March 2026)
Moodys A1 (May 2026)

Note: Financial metrics calculated in accordance with analytical framework established by Fitch Ratings.

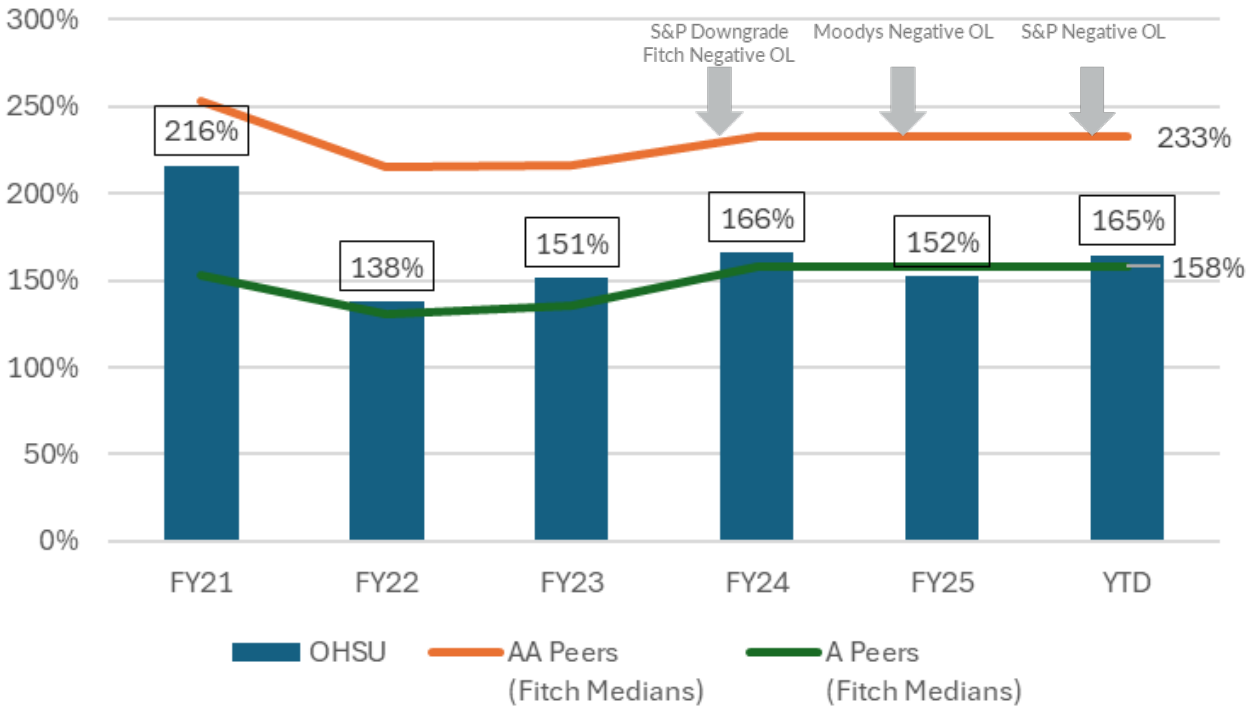
OHSU vs. Rating Peers Financial Comparison | Operating EBITDA Margin



Current Ratings
Fitch AA- (June 2026)
S&P A+ (March 2026)
Moodys A1 (May 2026)

Note: Financial metrics calculated in accordance with analytical framework established by Fitch Ratings.

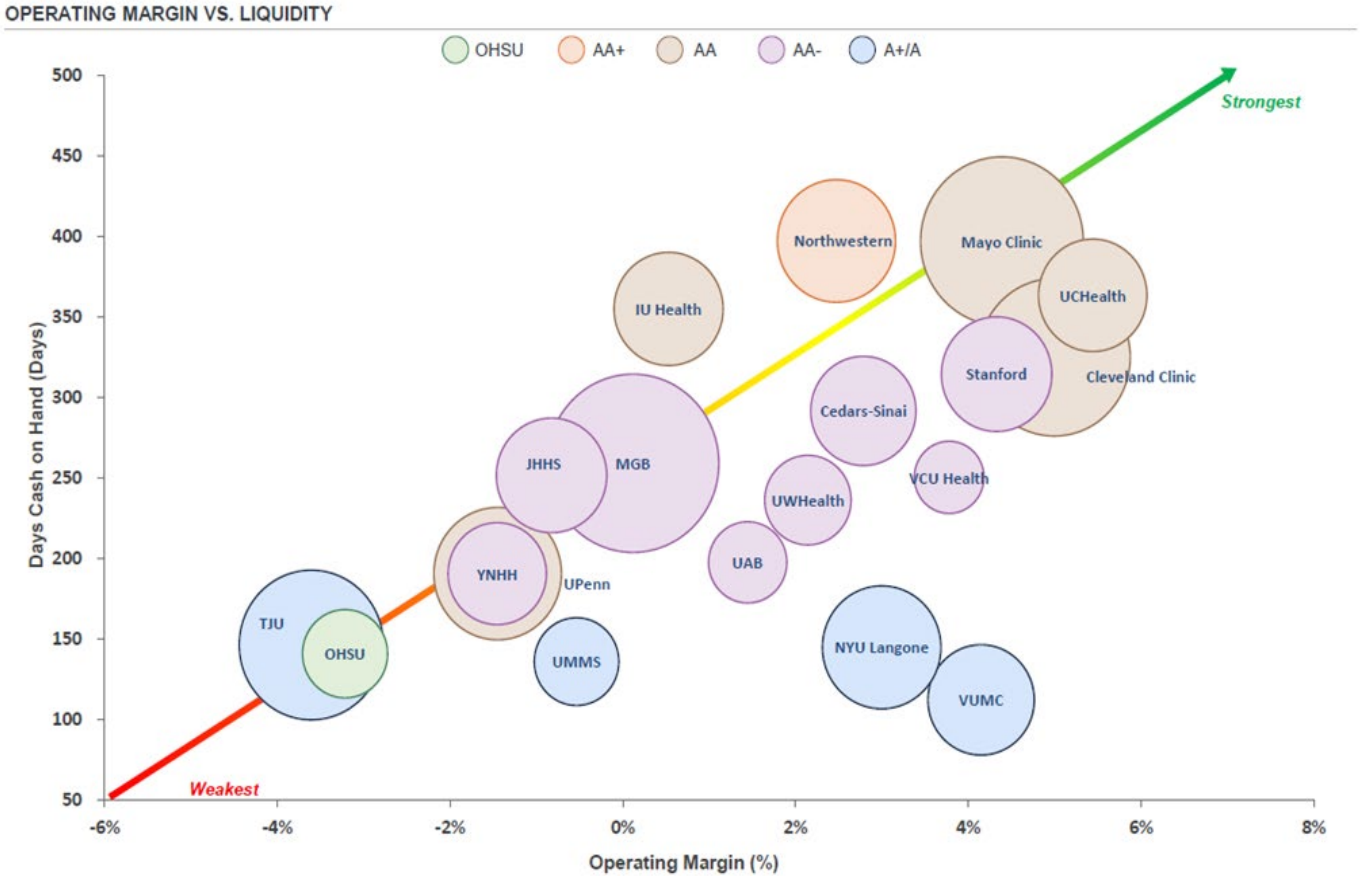
OHSU vs. Rating Peers Financial Comparison | Cash to Debt



Current Ratings
Fitch AA- (June 2026)
S&P A+ (March 2026)
Moodys A1 (May 2026)

Note: Financial metrics calculated in accordance with analytical framework established by Fitch Ratings.

OHSU vs. National AMC Peers | Operational Performance & Liquidity

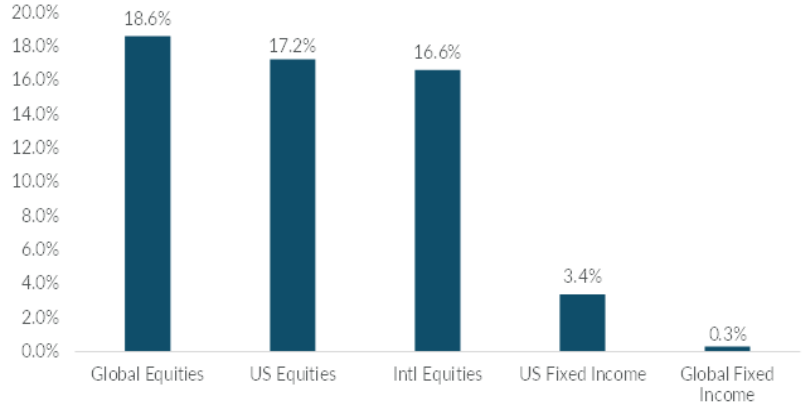


- With respect to Operational Performance & Liquidity, OHSU ranks near the bottom relative to its National AMC peers.
- This is a function of operating environments, geographic footprint, and economies of scale.

Source: JP Morgan, S&P Ratings and audited and interim financial statements as of TTM December 2025.

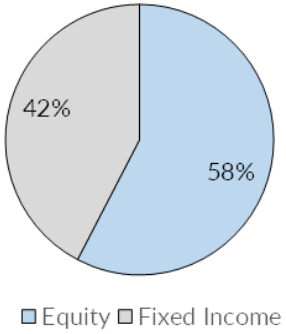
FY26 April YTD Investment Returns Up 10.2%

Major Index Returns (YTD)

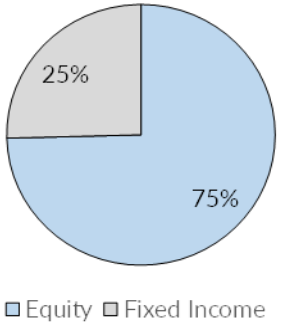


Asset Pool	6/30/2025 Balance	4/30/2026 Balance	FY26 YTD TR (%)	Benchmark YTD TR (%)
OHSU-Held Funds				
Short-Term Asset Pools	266,535	414,583	3.1%	2.9%
Long-Term Asset Pools	971,943	979,130	12.3%	12.8%
Mission Related Investments	124,212	132,440	9.2%	9.2%
Total OHSU Assets	**$1,362,690**	**$1,526,153**	**9.8%**	**10.1%**
Foundation-Held Funds				
Non-Endowment Asset Pools	250,707	289,727	4.7%	4.5%
Endowment Assets	1,396,540	1,688,905	11.5%	15.0%
Total Foundation Assets	**$1,647,247**	**$1,978,632**	**10.5%**	**13.5%**
Total OHSU Investable Assets	**$3,009,937**	**$3,504,785**	**10.2%**	**12.1%**

Asset Allocation – OHSU-Held Funds



Asset Allocation – Foundation-Held Funds



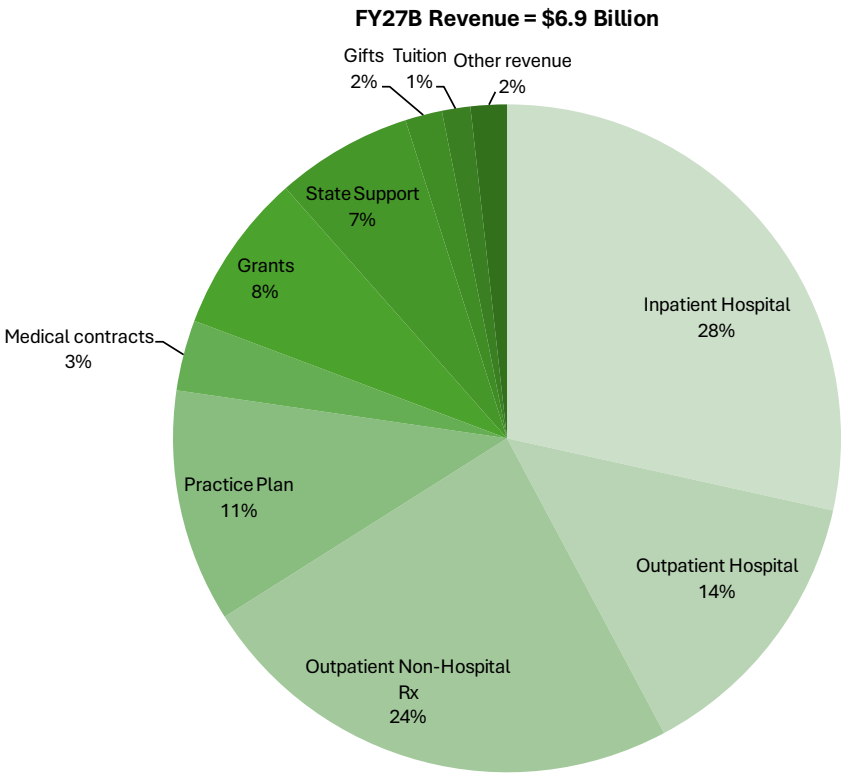
Introduction to Proposed FY27 Budget Plan

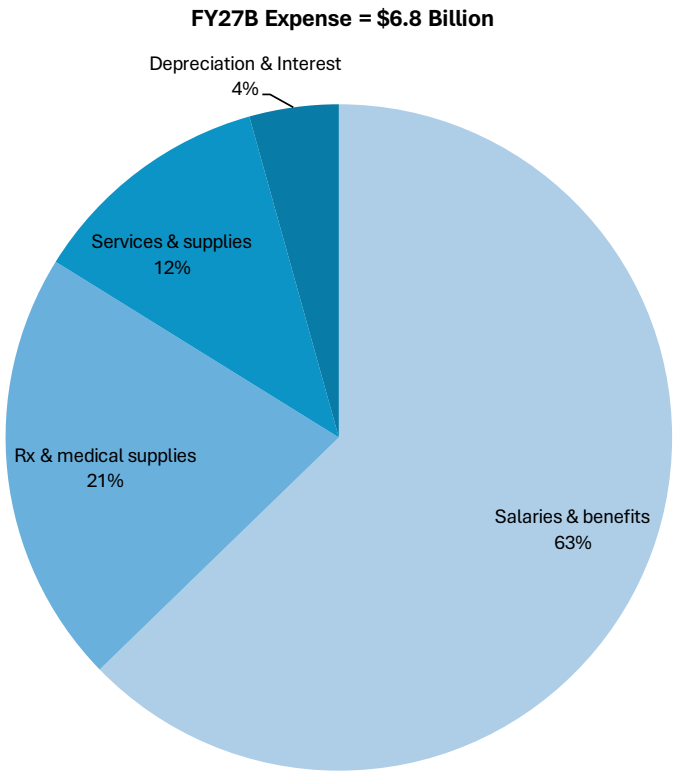
- The proposed FY27 budget sustains the positive earnings momentum achieved in FY26 while also making targeted investments to support long-term strategic priorities. We are recommending a 0.8% operating margin target, $55m, on a $6.9b operating revenue base — a prudent level that balances continued improvement with the resources needed for key growth initiatives and partially offsetting the impacts from HB1.
- This plan is built on the same five financial imperatives that guided FY26's turnaround:
  - Strategic Growth — Expanding our uniquely complex services
  - Productivity & Efficiency — Meeting mission requirements within disciplined cost growth parameters
  - Workforce Alignment — Layering in FTE growth strategically to support priority areas
  - Compensation Stewardship — Targeting benchmarked salaries and benefits that reflect workforce productivity
  - Payer Strategy — Securing payment rates that consistently recognize OHSU's unique role as Oregon's only Academic Health Center
- This earnings level supports a total capital budget of $214m, including:$163m for the annual capital program, $25m to complete Vista Pavilion Phase 1, and $26m for the Emergency Department expansion
- The FY27 budget positions OHSU to deliver sustainable financial performance, advance the Knight Cancer vision, and generate capacity for continued strategic investment in future years.

Strategic Objectives for FY27 & Beyond

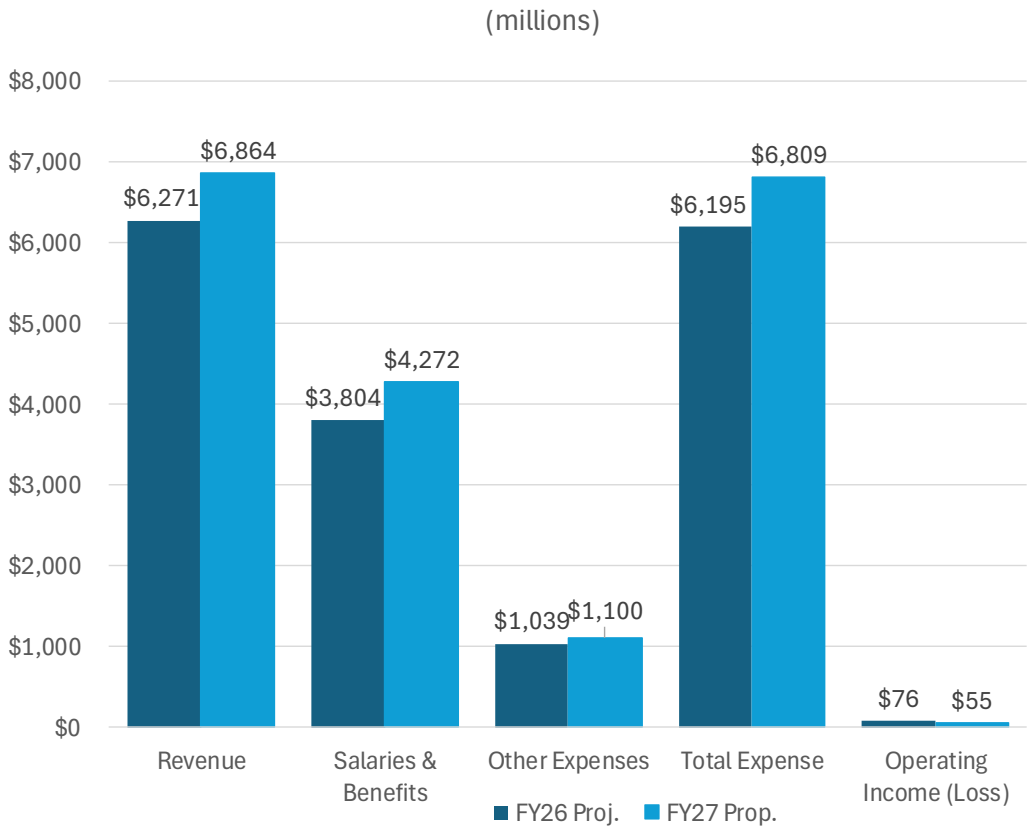
- Building on FY26's strong financial turnaround, the FY27 plan focuses on three interconnected priorities that sustain momentum while advancing OHSU's mission.
  - Financial Sustainability & Optimization: Deliver disciplined earnings while funding strategic growth
    - Target 0.8% operating margin or $55m
    - Realize $66.7m net benefit from Financial Optimization Initiative
    - Invest $10m in strategic plan execution yet to be identified
  - Strategic Growth & Clinical Excellence: Continue to Expand complex services
    - Full-year Vista Pavilion operations supporting Cancer and the expansion of Neurosciences & Cardiac services
    - Advance Knight Cancer Vision
  - Capacity & Access Expansion: Increase ability to meet growing demand
    - Complete OHEP bed backfill — all 128 beds online by December 2026
    - Improve ambulatory access, OR throughput, and patient experience

OHSU Budget in a Nutshell

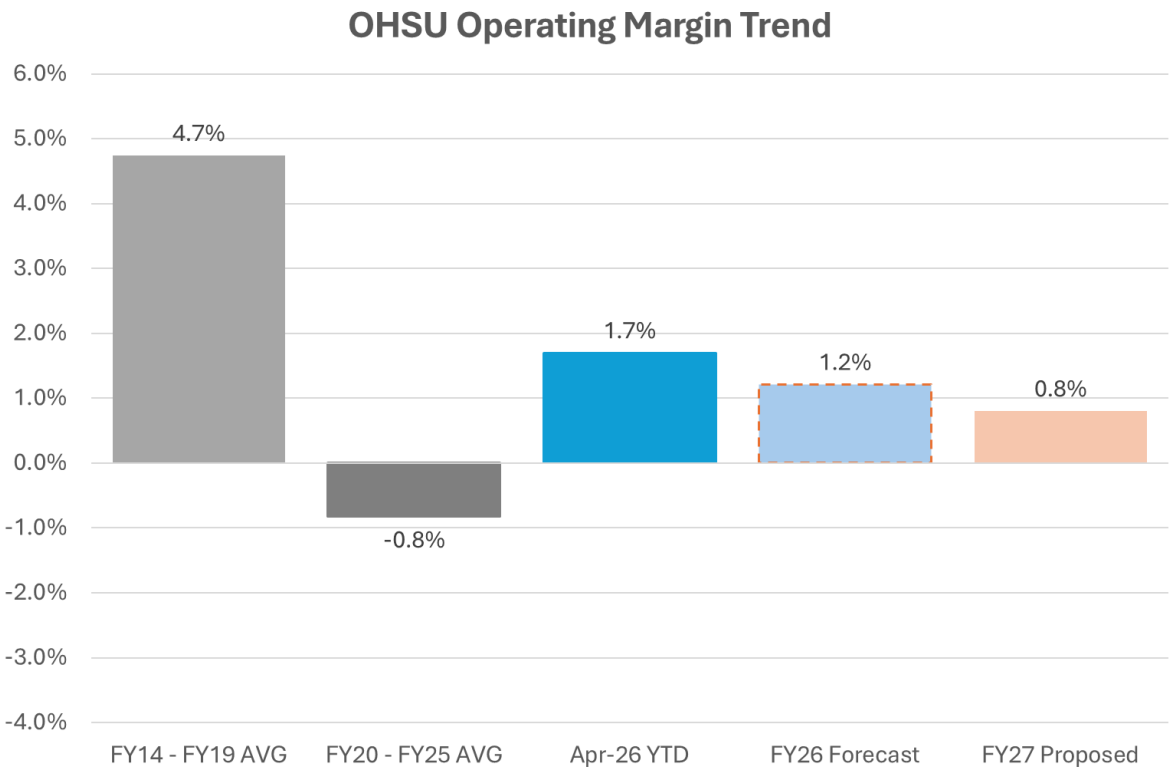




FY26 Projected compared to FY27 Preliminary Budget



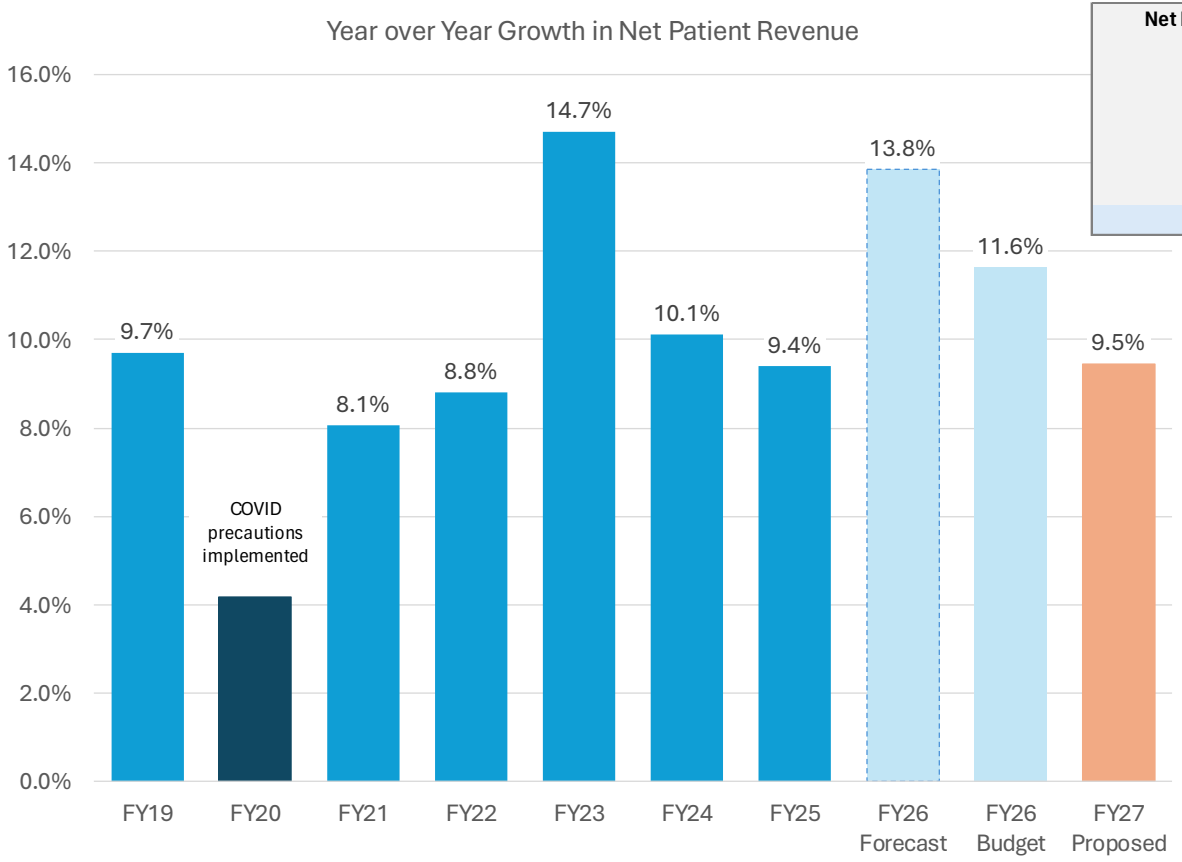
Operating Margin Trend Improving from Prior Year & Budget



FY27 Aiming to achieve a 0.8% Operating Margin

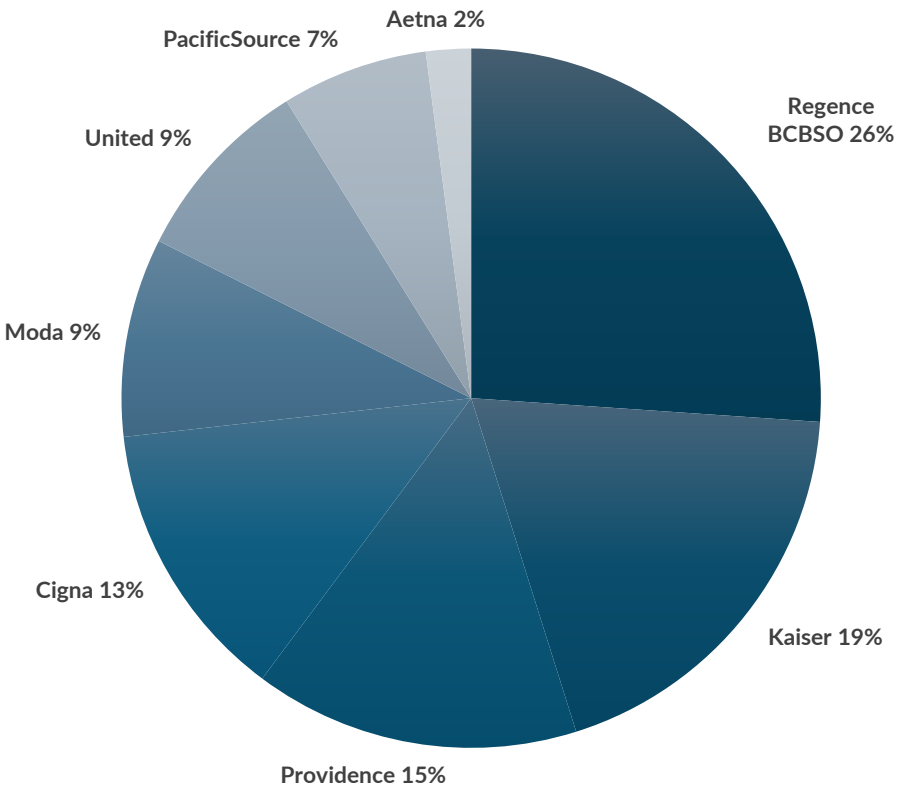
(millions)	Last Year	Budget	Forecast	Proposed	/ FY26 Proj.
Net patient revenue	$3,785	$4,384	$4,521	$5,122	13.3%
Medical contracts	196	225	223	235	5.6%
Grants & contracts	578	566	569	532	-6.4%
Gifts applied	139	122	118	123	4.2%
Tuition & fees	84	89	87	94	8.7%
Sales, services & other	346	353	341	304	-10.8%
State support	380	411	413	454	9.8%
Operating revenues	**5,508**	**6,149**	**6,271**	**6,864**	**9.5%**
Salaries & benefits	3,440	3,755	3,804	4,272	12.3%
Rx & medical supplies	1,183	1,414	1,353	1,437	6.2%
Other services & supplies	757	751	760	805	6.0%
Depreciation	219	229	235	252	7.4%
Interest	44	45	44	43	-2.8%
Operating expenses	**5,642**	**6,194**	**6,195**	**6,809**	**9.9%**
Operating income (loss)	**$(133)**	**$(45)**	**$76**	**$55**	
Operating margin	*-2.4%*	*-0.7%*	*1.2%*	*0.8%*	
EBITDA margin	*2.4%*	*3.7%*	*5.7%*	*5.1%*	

Demand for OHSU Services Remains Very Strong

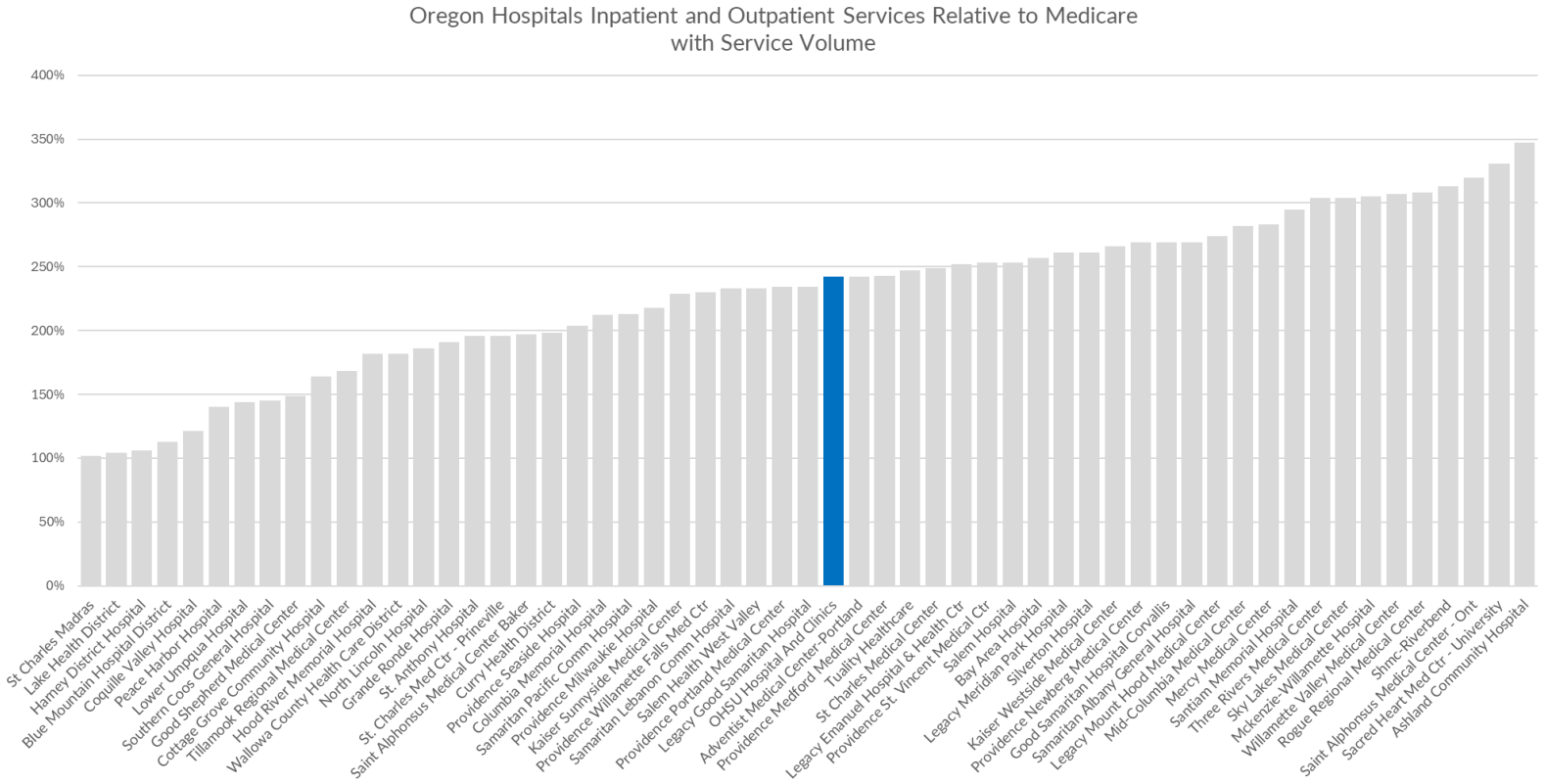


Net Patient Revenue (millions)	OHSU Hospital	All Other Oregon	OHSU % of total
Calendar year 2019	$1,835	$11,877	13%
Calendar year 2025	$3,553	$16,657	18%
6 yr CAGR	**12%**	**6%**	

Oregon Commercial Payor Landscape



Securing Inflation-Appropriate Rate Increases: Benchmarking



Direct Margin in Healthcare + School of Medicine

- The largest year-over-year and actual-to-budget changes occurred in the direct margin of Healthcare + School of Medicine.
- Direct margin is total revenues minus directly managed salaries & benefits, supplies and services, but before depreciation, interest, or central overhead.
- The FY26 budget assumed $126M improvement or 54% increase from FY25, though projected year-end margin is far outpacing budget given strong revenue cycle performance, patient acuity and commercial rate gains.
- The FY27 target started from the current year actuals and assumed a 6% improvement with focus on continued complex care with Vista Pavilion opening, expansion of ambulatory access and implementation of financial optimization strategies.

Healthcare & SoM (millions)	FY25 Last Year	FY26 Budget	FY26 Projection	FY27 Proposed	FY27 Prop. / FY26 Proj.
Operating revenues	$4,561	$5,202	$5,307	$5,866	10.5%
Salaries & benefits	2,758	3,062	3,041	3,481	14.5%
Rx, supplies & services	1,574	1,784	1,748	1,837	5.1%
Direct expenses	4,332	4,845	4,789	5,318	11.1%
Total direct margin	$230	$356	$518	$548	5.8%

Healthcare + School of Medicine Initiatives

- The combined Healthcare + School of Medicine budget continues to expand OHSU's complex care strategy to support oncology, neuroscience, cardiac, and other highly acute patients, focusing on academic medical centers unique value.

- Key growth initiatives include:

  - OHEP - backfill expansion from Vista Pavilion opening adding 72 inpatient beds to support complex Neuroscience and Cardiac growth with 128 beds devoted to the cancer service line.

  - Pharmacy - expanding home infusion services, 24/7 hours of operations in Physicians Pavilion to increase prescription capture and non-oncology infusion chairs.

  - Back to Access - Improving patient access and provider template utilization with strategic staffing support

  - Behavioral Health – with capital investments completed the initiative will begin expanding operations in Oregon ECHO, GME, Ambulatory, Nursing, and the Psychiatry program.

  - Education/Research - Increase support staff to address compliance in key areas and prepare for forthcoming accreditation

Healthcare + School of Medicine (continued)

- Faculty recruitments and incentives are budgeted with a particular focus on expansion in Oncology, Behavioral Health, Surgical Services, Pathology and Anesthesia.
- Targeting faculty salaries to benchmark
- Realizing cost efficiencies through strategic supply chain optimization, focusing on high-impact areas such as orthopedics, spine, perioperative services, laboratory, and procedural operations.
- Improving OR and procedural suite performance through better on-time starts, reduced turnover and cancellations, and expanded capacity to support growth.
- Staff investments were balanced with opportunities to increase current productivity and reduce premium pay:
    - Worked within the framework of the faculty and provider compensation plan to set consistent and transparent expectations that align productivity with pay.
    - Aligned staffing to volume, acuity, and benchmarks, optimized scheduling and core staffing models to reduce variance while preserving quality and safety.

Provost Academic School & Programs

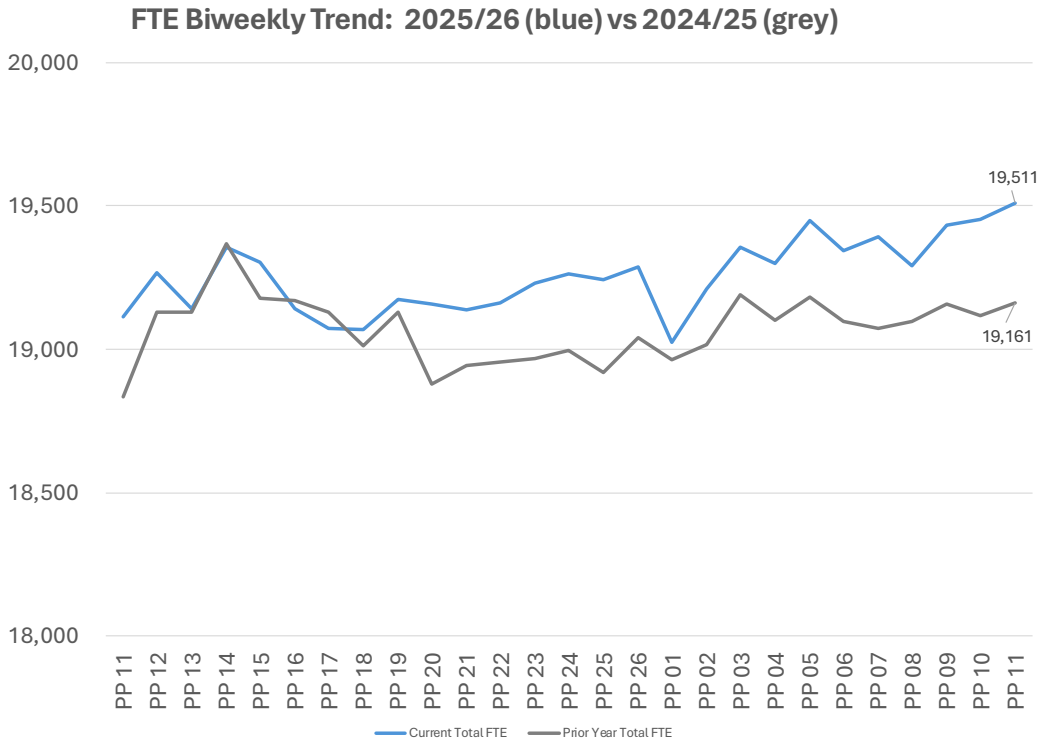
- Academic Schools & Programs budgeted initiatives focus on supporting sustainable enrollment growth, enhancing student success, and maintaining academic excellence while addressing financial pressures and funding uncertainty.
- Given limited funding resources and potential decreases to federal funding these program are more significantly impacted by cost inflation associated with wages.
- The focus on tuition and student enrollment will encompass a scholarship strategy realizing the loss of Grad PLUS loans.
- The 30-30-30 Initiative has shown success and made progress toward achieving goals by 2030.
- Continued investment in faculty recruitment, including both new and ongoing searches across academic schools and programs to support strategic growth priorities.

Chief Research Officer Updates

- Key investment in faculty recruitment, including both new and ongoing searches across Research to support strategic growth priorities
- Sensitivity to cost inflation and risks to federal funding need to be balanced against remaining competitive for investigator talent and institutional ranking
- Targeting faculty salaries to benchmark
- FTE levels were primarily held flat compared to FY26 actuals
- Selective FTE growth and investments to support contracting and clinical research support services, aimed at achieving clinical trial and innovation growth goals

Strong Expense Management – Position Management

- Resource management has remained strong with FTE growth holding at less than 2% for the last 12 months. With the opening of the Vista Pavillion FTE growth will exceed 2% by year end.



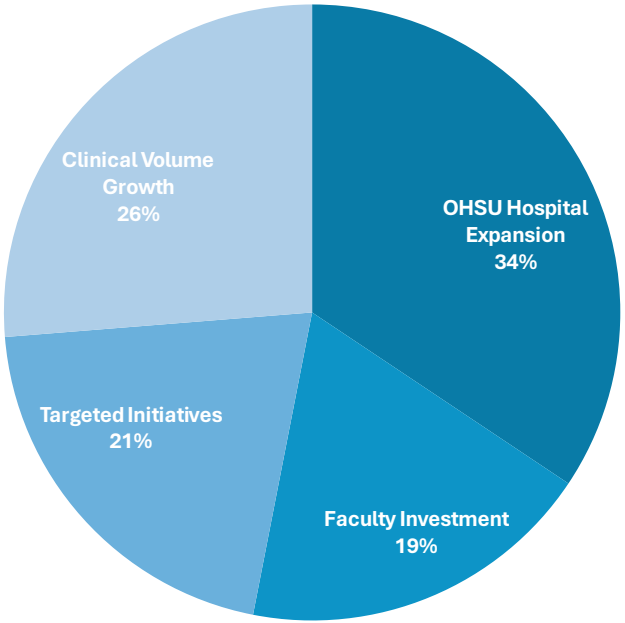
Investing in People for Strategic Priorities

- In FY26 FTE growth was held to 2% to allow for institutional priorities to be evaluated and developed so that resource investment could be aligned with strategies.

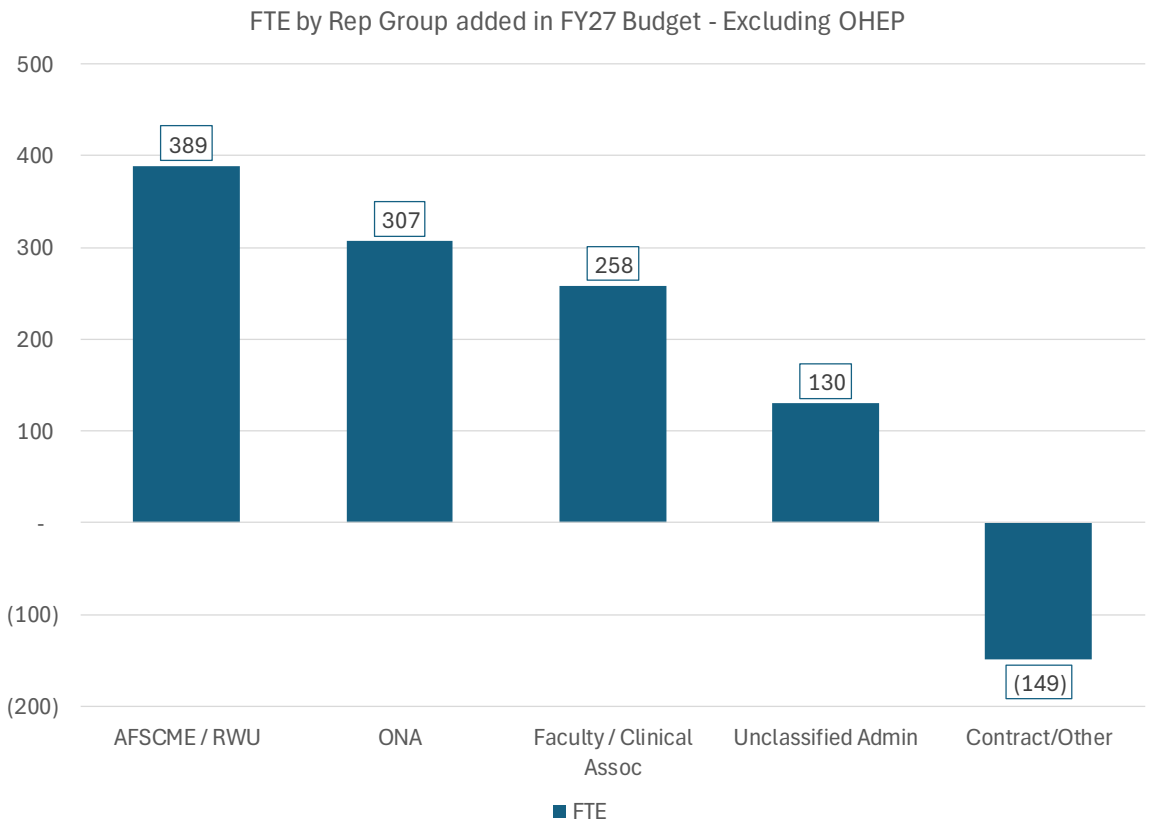
- As the organization moves into FY27, hiring is resuming in a targeted manner to support key initiatives, including the opening of Vista Pavilion, expanding complex care services in Cardiac and Neuroscience, improvements in Ambulatory Access, and advancement of Financial Optimization efforts.

- Additionally, central services are experiencing moderate growth to support expanded needs in public safety, supply chain optimization, and ITG—ensuring appropriate support for the influx of new staff and faculty associated with VPV opening and the reopening of the former cancer units.

FTE Growth Percentage by Key Area



Investing in People for Strategic Priorities – Excluding Hospital Expansion



Productivity, Workforce Management & Benchmarking Discipline

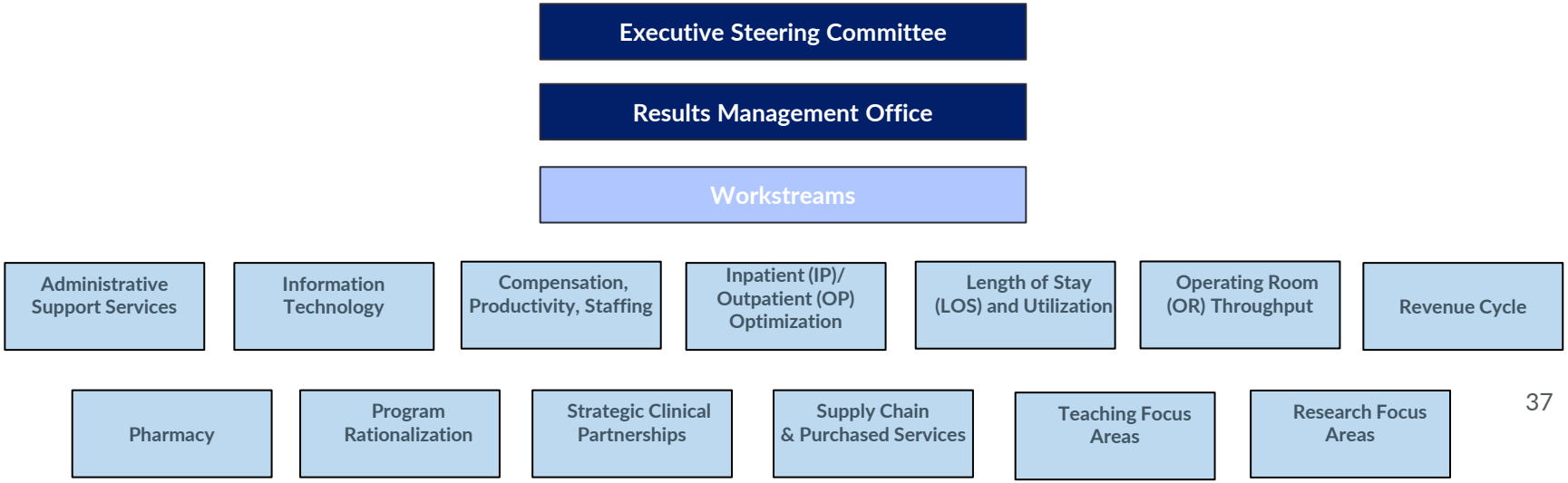
- Productivity & Workforce Management implemented in FY26
  - Productivity is tracked biweekly with escalation to a Productivity Council for underperforming areas.
  - A centralized Workforce Management system prioritizes hiring and FTE replacements using targets and benchmarks, with weekly senior leadership review.
- Benchmarking Improvements added in FY27
  - Vizient will provide executive level training on tools and best practices
  - Formal benchmarking principles will be established with senior leadership to improve consistency
  - Quarterly training and better data integration will strengthen departmental use of benchmarking
- Expected Impact
  - Improved data-driven decision making, greater consistency in performance management, and identification of targeted operational improvements
  - Continued rigor around workforce management, all budgeted positions will be reviewed under this criteria and only approved if targets are on track. This allows for hiring adjustments to flex with financial performance throughout the year

Non-Payroll Spend: Strong Governance with Targeted Oversight Enhancements

- The majority of OHSU's $2bn in non-payroll spend has strong existing controls across the majority of categories
  - Pharmaceutical spend: Governed by the Clinical Knowledge and Therapeutics Committee with clinically driven decision-making
  - Direct Spend (Medical Supplies): Managed through the Value Analysis & Sourcing Steering Committee with structured sourcing and contracting
  - Capital: Subject to formal capital planning, multi-disciplinary and multi-stage approval processes.
  - Un-addressable / Pass Through: Limited flexibility due to statutory or regulatory requirements
- Proposed Enhancements
  - Add focused contracting oversight on the remaining indirect/purchased services spend (consulting, technology agreements, recruitment/staffing services, and other ad hoc contracts not currently sourced through Supply Chain).
- Goal
  - Preserve strong existing governance in major areas while adding targeted oversight on the remaining discretionary spend to drive greater value and control.

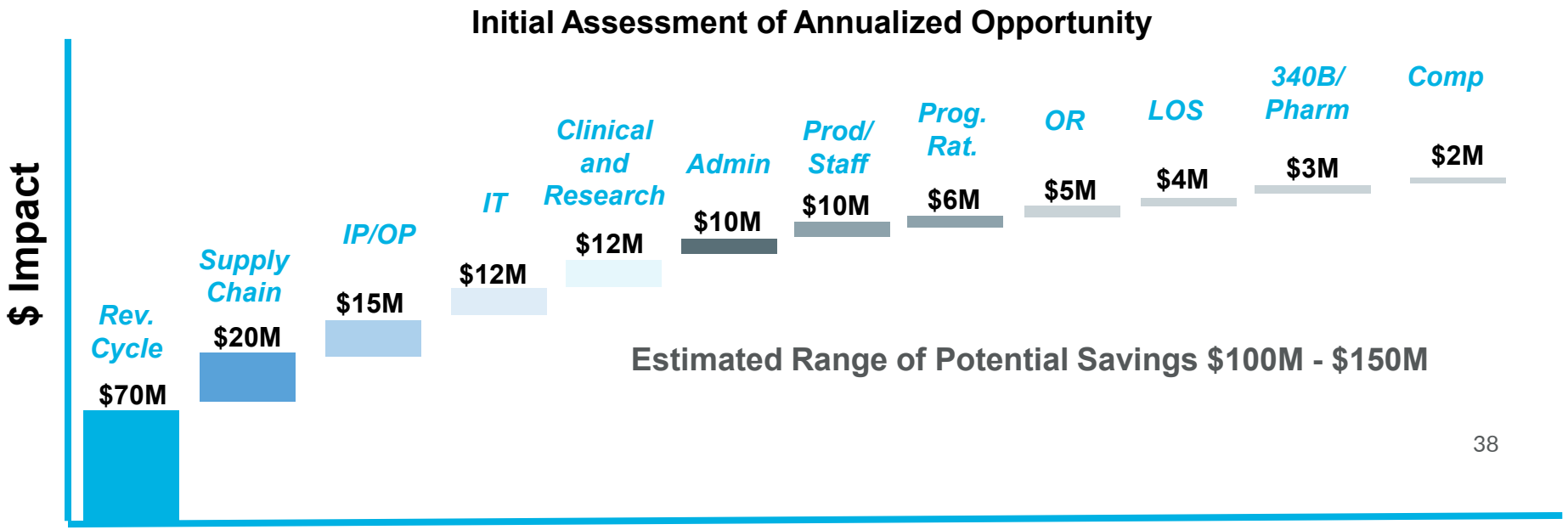
Financial Optimization Initiative: Cost Structure Alignment

- In December 2025, OHSU kicked off an engagement with Premier Healthcare Solutions. Throughout the multi-month initiative, Premier has conducted interviews, reviewed data and analyzed many aspects of our operations to give us recommendations in March.
- The goal of the Premier engagement is to help OHSU mitigate future financial risks inclusive of the impact of the OBBB, potential site of care payment differentials, Medicare reimbursement rates, and reductions in NIH indirect recovery rates.
- The products of this initiative will yield long-term stability to reinvest in our people, programs, and facilities. We want to operate from a position of stability and strength.



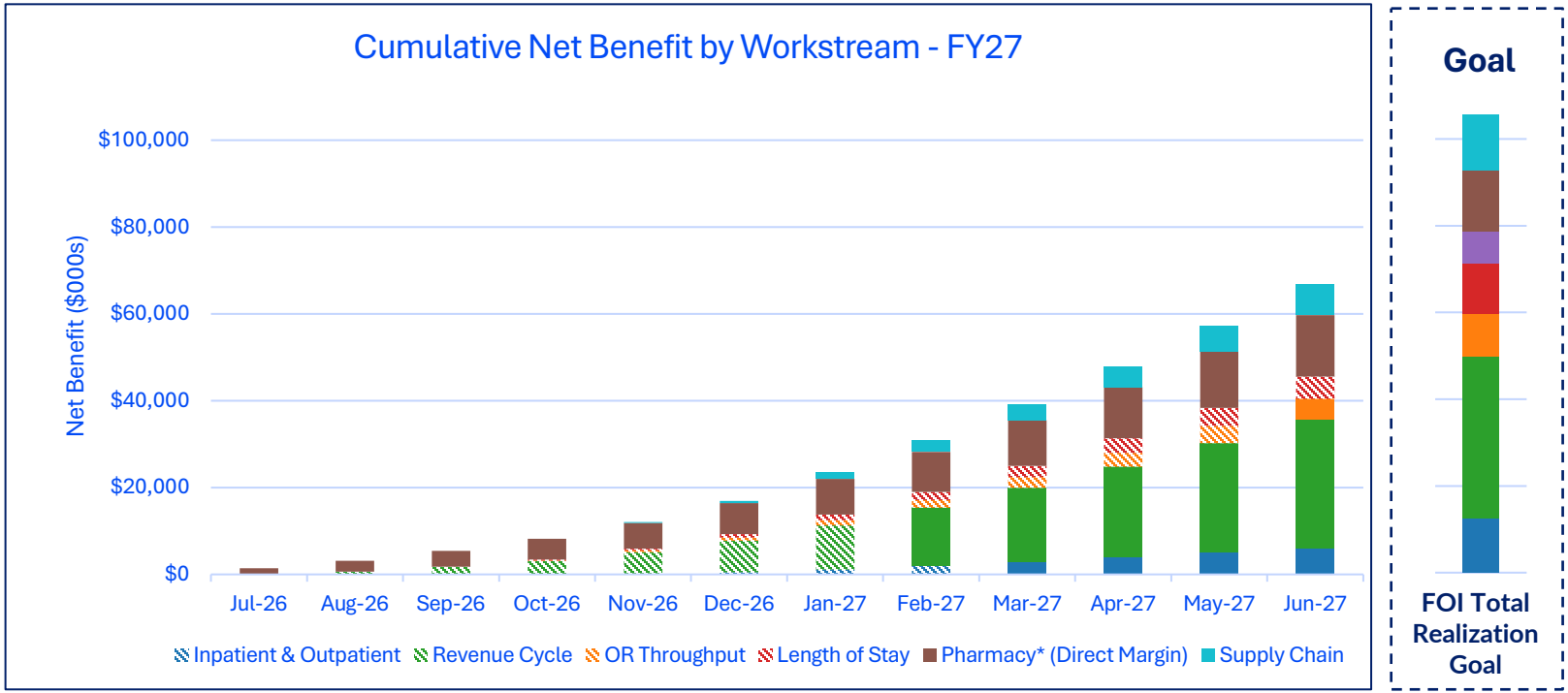
Financial Optimization Initiative: Opportunity

- OHSU acted quickly to implement cost controls in FY25, including effective position control and a budget management program that has effectively turned the organization to a positive financial performance during FY26.
- The opportunity is to plan for the next five years and implement a more sustainable transformation program. This aligns the organization to achieve sustainable, consistent financial performance and provides a stronger platform for the Knight Cancer Group growth and the strengthening of its research and education programs.



Financial Optimization Initiative: FY27 Opportunity

- Cumulative net benefit reaches $66.7M in FY27 and full realization reached in FY28; achieving this requires coordinated execution across all workstreams and sustained leadership engagement



FY27 Balancing Capital Investment with Days Cash Needs

- Positive earnings will support a modest capital budget for FY27 necessary to support strategic plan, financial optimization, and maintain critical infrastructure.
- Negative drivers:
  - Earnings trend is lower than what is needed to replenish cash reserves from prior year losses.
  - The remaining build out of Vista capital expenditures continue to be funded by cash.
- As a result, days cash on hand will hold steady next year at 124, far below median.

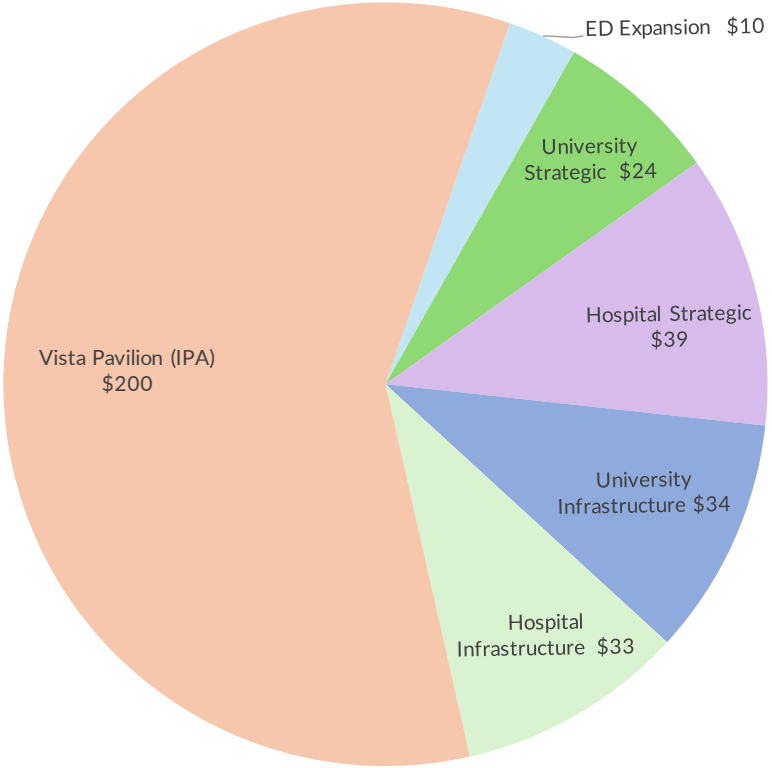
FY27 Preliminary Cash Flow	(millions)
Operating income	$55
Depreciation	252
Investment return	72
Sources of cash	379
Long-term debt repaid	(27)
Capital spending	(214)
Patient A/R & other, net	(66)
Uses of cash	(307)
Net cash flow	$72
6/30/26 Days cash on hand Proj.	*127*
6/30/27 Days cash on hand Prel.	*124*
Fitch 2024 AA median	*280*

Proposed FY27 Capital Budget is set at $214 million

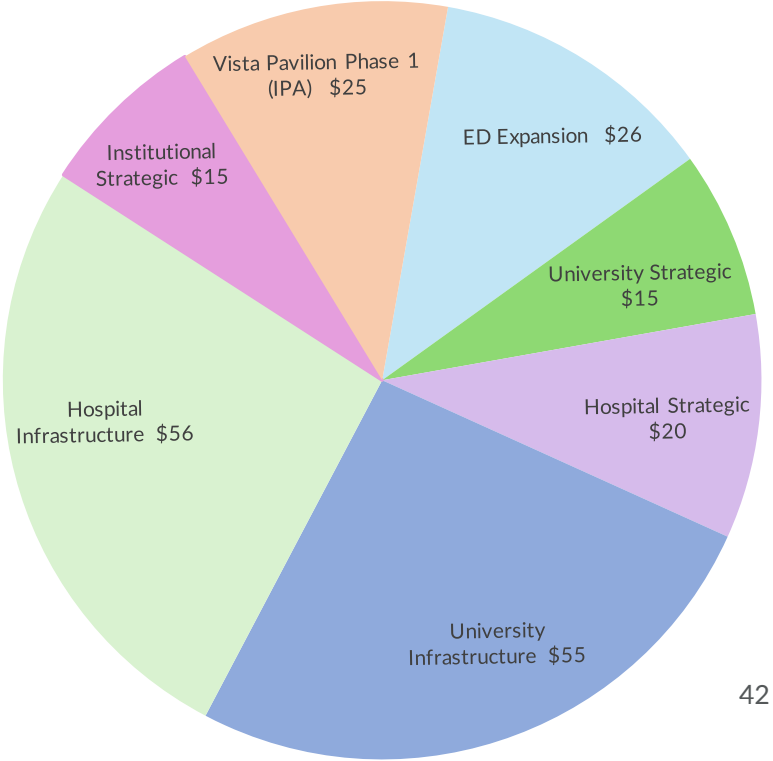
- The total annual capital budget, inclusive of Vista Pavillion and the ED Expansion, is estimated at $214 million. This represents 85% of depreciation, standard metric for capital investment would be a minimum 100%, continuing the conservative approach balancing cash reserves with investment needs.
- FY27 annual capital budget for allocation is set at $163 million, $30 million above last year's allocation of $130 million.
- The proposed FY27 budget plan:
  - Increases funding to support infrastructure and patient-critical needs
  - Reserves $10 million for strategic plan initiatives
  - Earmarks budget for the completion of the Vista Pavilion (shell and original floors in Phase 1)
  - Includes funds to further the Emergency Department expansion
  - Sets aside a pool of $15 million to fund strategic projects currently under review by the executive team

Proposed FY27 Capital Compared to FY26

FY26 Capital Budget (total = $340m)



FY27 Proposed Capital Budget (total = $214m)



Summary of Proposed FY27 Annual Capital Budget

FY27 Proposed Capital Budget (000)	OHSU Healthcare	Other University	Total OHSU
Infrastructure			
Infrastructure / replacement	$53,501	$22,815	$76,316
Library materials / Academic areas	964	5,996	6,960
Research discretionary pool	-	2,000	2,000
Campus Development	-	11,668	11,668
SoM discretionary pool	-	1,000	1,000
Public Safety and Administration	-	2,000	2,000
Healthcare discretionary pool	2,000	-	2,000
Strategic Plan / Contingency	-	10,000	10,000
Subtotal infrastructure / replacement	*56,464*	*55,479*	*111,944*
Strategic priorities (pre-committed)			
Parking infrastructure updates	-	1,850	1,850
PGE feeder utility connection	-	3,400	3,400
Parking garage C - Utility vault upgrade	-	2,300	2,300
Research equipment from grants	-	5,000	5,000
Kronos UKG Dimensions software upgrade	-	1,646	1,646
Marquam Hill nonconforming site improvements	-	1,050	1,050
OR lights, booms & integration replacement	4,532	-	4,532
Neuroscience unit expansion (Kohler 11)	3,021	-	3,021
Cardiovascular ICU expansion (Kohler 13/14)	763	-	763
South Hospital A wing air handler upgrade	5,688	-	5,688
Hillsboro Medical Center Neuro expansion	2,963	-	2,963
Subtotal strategic pre-committed	*16,967*	*15,246*	*32,213*

	OHSU Healthcare	Other University	Total OHSU
New strategic priorities			
SJH Sprinklers Building Wide	$2,993	-	$2,993
Light Fixtures from fluorescent to LEDs	500	-	500
Subtotal new strategic priorities	*3,493*	-	*3,493*
Total FY27 annual capital allocation	**76,925**	**70,725**	**147,650**
Vista Pavilion (IPA) completion			24,566
Emergency Department expansion			26,300
Total FY27 remaining allocation			**15,351**
Total FY27 capital budget			**$213,866**

Vista Pavilion and Backfill Projects - Timeline

2026-April 07

New beds: 56

Vista Pavilion Opens

128 new beds in VPV
72 beds closed on 13/14K and 7C

2026-June 16

New beds (cumulative): 68

7C beds reopen

12 beds reopen on 7C

2026-August 04*

New beds (cumulative): 98

13K & 14K reopen

60 beds reopen on 13/14K
30 beds close on 11K

2026-December 01*

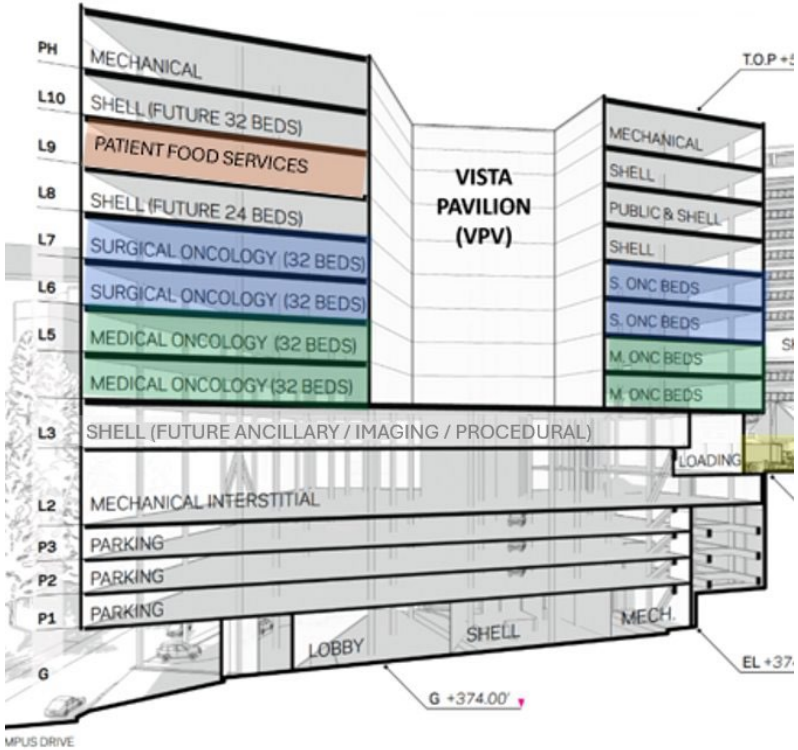
New beds (cumulative): 128

11K reopens

30 beds reopen

DATES SHOWN ARE APPROXIMATE AND SUBJECT TO CHANGE*

Vista Pavilion and Backfill Projects - Floors



Patient Care Floors (128 beds)

- **Level 7:** 32 room Surgical Oncology
- **Level 6:** 32 room Surgical Oncology
- **Level 5:** 32 room Medical Oncology + Research Lab for study sample processing
- **Level 4:** 32 room Medical Oncology

Support, Services & Access

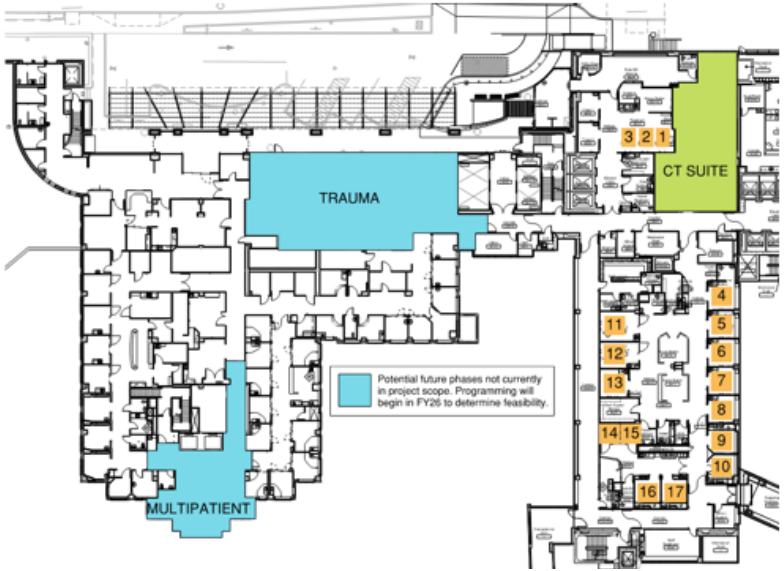
- **Level 9:** Patient food tray line dedicated to VPV inpatients
- **Level 2:** Support services hub — Logistics, EHS, EVS, Custodial; Shipping & Receiving at loading dock
- **Parking**: Three levels of patient parking, 133 stalls
- **Level L:** Concierge desk and guest wayfinding

Shelled Floors (56+ beds)

- **Level 10:** 32 room Oncology Intermediate Care
- **Level 9N:** 12-16 room Hybrid Outpatient Cancer Care
- **Level 8:** 24 room Oncology ICU
- **Level 3:** Imaging, IR, Brachytherapy
- **Level L:** TBD

Emergency Department Expansion

- $55 million project to expand ED capacity, improve patient and staff safety, and improve our capability to continually provide excellent clinical care to Oregonians.
- Scope includes:
  - Pediatric patient bays increase from 10-17
  - New pediatric ED entry, waiting and triage area
  - Expanded trauma rooms
  - Adult patient bays increase from 27 to (34-42)
- Expected completion by March 2028.



Multi-year Projects in Capital Budget

Multi-Year Strategic Capital Projects (000)	Total Project*	FY27 Capital Budget	FY28 & Beyond
Healthcare initiatives			
South Hospital A wing air handler upgrade	$9,400	$5,688	$125
SJH Sprinklers Building Wide	5,985	2,993	2,993
Other University initiatives			
Marquam Hill nonconforming site improvements	$19,439	$1,050	$14,462
Parking Infrastructure and Utility vault upgrade	27,433	4,150	10,313
Light Fixtures from fluorescent to LEDs	18,620	500	18,120

**Total project includes prior-year components*

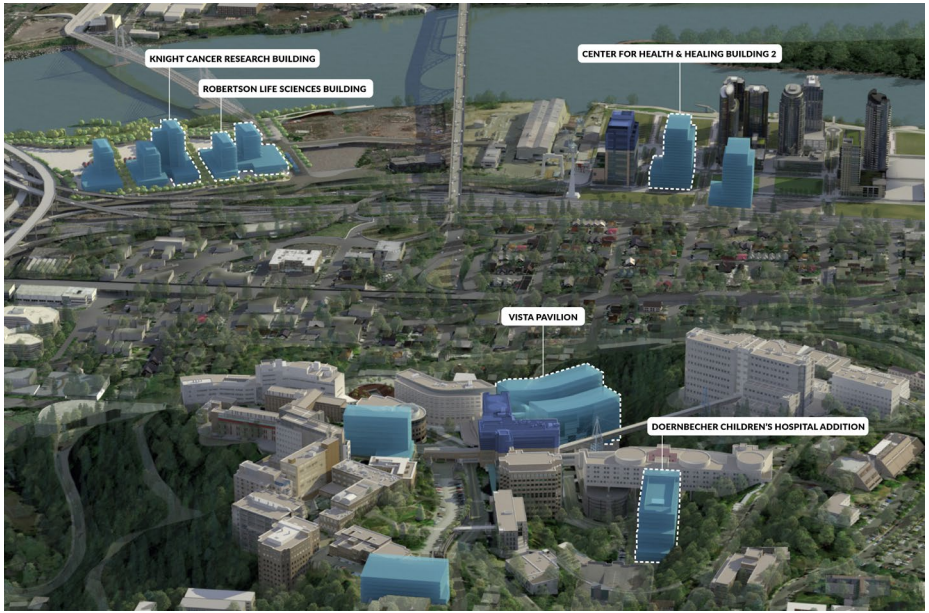
Multi-year Projects in Capital Budget

- South Hospital “A-Wing” Air Handler Upgrade - $9.4 million project
  Address deficiencies of existing air handling units within the mechanical penthouse serving the A wing of OHSU South Hospital.
- Sam Jackson Hall Sprinklers Building Wide - $6.0 million project
  Brings SJH Sprinkler System into minimum compliance for City of Portland and Oregon Fire Code definition of 100% Sprinklered Business Occupancy.
- Marquam Hill nonconforming site improvements - $19.4 million project
  Brings existing areas on Marquam Hill into compliance with certain zoning codes as part of an agreement with the city of Portland, facilitating the permitting of other facility projects at OHSU.
- Parking Infrastructures Updates / Vault 18 - $27.4 million project
  Replace waterproofing membrane on the top deck / exposed horizontal areas of Garage E, in addition to structural repairs throughout Garage E and Garage C. An underground steam vault located between Baird Hall and Dillehunt Hall is structurally failing. The Vault will be replaced along with the addition of an underground tunnel to support new steam lines, creating a redundant system that allows for quick repairs and completion of the steam loop.
- Lighting Fixtures from fluorescent to LEDs - $18.6 million project
  Replace outdated fixtures with a modern LED lighting and control systems. Project will improve safety for patients and staff, while reducing energy consumption and environmental impact.

Strategic Investments in Capital Budget to be Completed in FY27

- PGE feeder utility connection - $6.3 million project
  To upgrade the primary switch and associated metering equipment serving Marquam Hill Campus.
- Research equipment from grants - $5 million project
  Special-purpose equipment used only for research/technical activities funded by grants. Examples include lab instruments, imaging systems, and/or scientific measurement devices.
- Kronos UKG Dimensions software upgrade - $5.2 million project
  Current version of Kronos is going EOL. This upgrade is for continued support, Increased feature set, and adherence to the OHSU policies for security.
- OR lights, booms & integration replacement – $16.1M
  Replacement of integration systems in surgical suites for video capabilities and endoscopic components, in addition to the replacement of surgical lights and booms in OR space throughout OHSU.
- Neuroscience unit expansion (Kohler 11) / Cardiovascular ICU expansion (Kohler 13/14) – $9.3 million
  Existing units in KPV 11, 13 and 14 will move into Vista Pavilion. Cardiovascular Intermediate Care currently located on KPV11 will relocate and expand into KPV 13 and 14. Neurosciences currently located on KPV10 will expand into KPV11.
- Hillsboro Medical Center Neuro expansion - $3.4 million project
  Relocate and expand the services offered by HMC Neuro-Spine clinic. Expanded services will facilitate increased capacity for HMC to meet the growing need for Neuro-Spine patient care in the community we serve.

OHSU Long-Range Development Plan (LRDP) Kickoff in FY27



OHSU's Long-Range Development Plan (2011-2030) has guided development over the past 15 years, a period which OHSU has added over 3 million external gross square feet of owned space.

Objectives:

- Establish guiding principles that provide a framework for decision-making over a 20-year horizon, to adapt to evolving needs, shifting market conditions, and unforeseen events.
- Integrate owned, leased, on-campus and off-campus facilities into one comprehensive portfolio strategy.
- Align capital investment decisions with academic, clinical, research, and operational strategy.
- Determine near-term capital priorities and a phasing strategy to guide real estate decisions, space planning and long-term investments.

Owned Buildings Added Since 2010

Robertson Life Sciences Building (RLSB)

Data Center West (DCW)

Knight Cancer Research Building (KCRB)

Center for Health and Healing Building 2 (CHH2)

Rood Family Pavilion (RPV)

Center for Radiochemistry Research (CRR)

Primate Imaging Center (PMIC)

Elks Children's Eye Clinic (ECEC)

Beaverton Clinic (OCB)

Vanport Building Condominium (VPT)

DCM Commons (DCM)

Bosky Building (BOS)

Crossings Campus Bldg A (CCA)

Crossings Campus Bldg B (CCB)

Vista Pavilion (VPV)

Mission

As part of its multifaceted public mission, OHSU strives for excellence in education, research and scholarship, clinical practice and community service. Through its dynamic interdisciplinary environment, OHSU stimulates the spirit of inquiry, initiative and cooperation among students, faculty and staff.

Setting the example for integrity, compassion and leadership, OHSU strives to:

- Educate tomorrow's health professionals, scientists, engineers and managers in top-tier programs that prepare them for a lifetime of learning, leadership and contribution.
- Explore new basic, clinical and applied research frontiers in health and biomedical sciences, environmental and biomedical engineering and information sciences, and translate these discoveries, wherever possible, into applications in the health and commercial sectors.
- Deliver excellence in health care, emphasizing the creation and implementation of new knowledge and cutting-edge technologies.
- Lead and advocate for programs that improve health for all Oregonians, and extend OHSU's education, research and health care missions through community service, partnerships and outreach.

Vision

Elevate Oregon as the heart of health innovation.

Values

Compassion	We see the whole person.
Integrity	We do the right thing.
Inclusion	We design so everyone belongs.
Respect	We lead with dignity.
Collaboration	We build together.
Adaptability	We stay curious and adjust intentionally.

Priorities

- Improve **access** and **efficiency** across our services for patients and in service to each other.
- Enhance **care quality** and commit to a culture of zero harm to our patients.
- Innovate on the **learning experience** to improve quality and outcomes for students and trainees.
- Build **new platforms** for scientific inquiry into the future.
- Lead Oregon in an **AI-enabled transformation** in service to our people, patients and mission.
- Be the **best place** to learn and work.

ONE **OHSU**

Priorities

Access and efficiency

Improve access and efficiency across our services for patients and in service to each other.

Care quality

Enhance care quality and commit to a culture of zero harm to our patients.

Learning experience

Innovate on the learning experience to improve quality and outcomes for students and

New platforms for science

Build new platforms for scientific inquiry into the future.

AI-enabled transformation

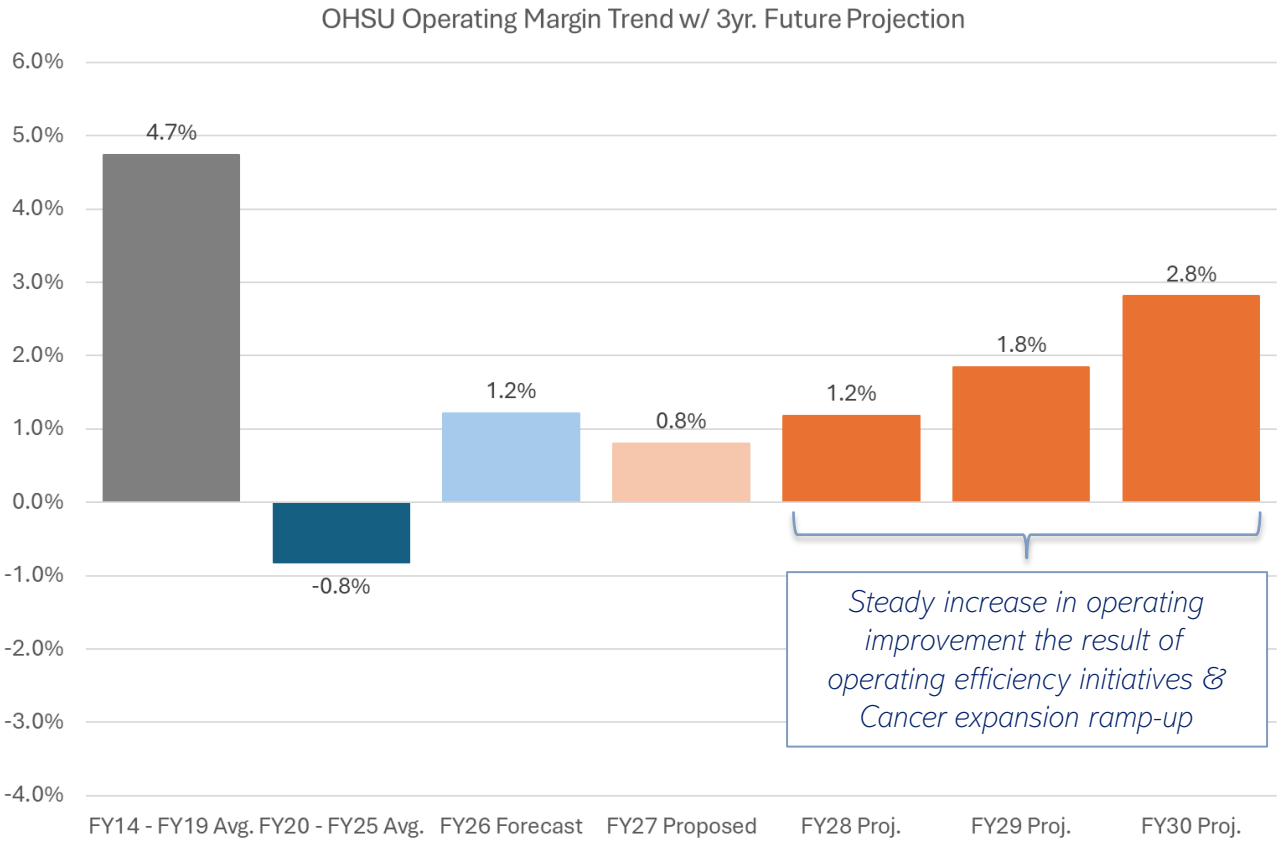
Lead Oregon in an AI-enabled transformation in service to our people, patients and

Best place to learn and work

Be the best place to learn and work.

ONE OHSU

Stabilization and Growth of Future Operating Margin Trend



Strong Finish to FY26 Sets Foundation for FY27 & Beyond

- OHSU has made substantial progress in stabilizing its financial position in FY26, with results well above budget and clear momentum heading into next year.
  - Summary of FY26 Performance
    - Operating results reflect consistent improvement and strong progress against our five financial imperatives.
    - Clinical revenue growth has significantly outpaced expense growth, driven by higher acuity & volume.
    - Disciplined expense management & productivity focus have kept cost growth in check while supporting key priorities.
    - Cash position has strengthened, providing greater financial flexibility.
  - Looking Ahead to FY27: We will carry this forward progress by:
    - Executing targeted growth in backfill areas following Vista Pavillion opening
    - Implementing the new strategic plan and Financial Optimization Initiative
    - Continuing disciplined expense management and productivity improvements
    - Securing payment rates that reflect OHSU's unique role as Oregon's only academic health center
    - These are all to help offset the headwinds coming our way
- We are well positioned to close FY26 strong and deliver sustainable performance for the future

Date: June 17, 2026

To: OHSU Board of Directors

From: Marie Chisholm-Burns, Pharm.D., Ph.D., M.P.H., M.B.A., FCCP, FASHP, FAST, FNAP, FACHE
Executive Vice President and Provost

RE: OHSU Tuition and Fees 2026-27

Memo:

Request: We are requesting the Board to consider a 2% tuition increase for the 2026-27 academic year across OHSU education programs. We are also requesting the OHSU Tuition Promise be applied to students entering eligible degree programs in 2026-27. Finally, we are requesting no increase in the University Fee over the amount charged in 2025-26 (this will be the sixth year that we are requesting no increase to the University Fee). Minimizing tuition increases is especially needed given the elimination of the federal Grad PLUS loan program and new limits for Direct Unsubsidized loans.

Background: Recent historical tuition increases have ranged from 0% (for returning students in OHSU Tuition Promise programs) to 2%. Our requests, as detailed above, strive to balance our high tuition rates, when compared with many of our peer institutions, and continued financial challenges. Documents in this section provide more detail on the OHSU proposed tuition and fees for the 2026-27 academic year.

Proposed OHSU Tuition and Fees for 2026-2027

Marie A. Chisholm-Burns, PharmD, PhD, MPH, MBA, FCCP, FASHP, FAST, FNAP, FACHE (she/her/hers)
Executive Vice President and Provost
J.S. Reinschmidt Endowed Professor, School of Medicine Department of Surgery
Oregon Health & Science University

Proposed 2026-27 Tuition Rate Increase

- The FY27 budget proposes tuition rate increases of 2%
- Continuation of the OHSU Tuition Promise
  - Students in covered programs pay their entering tuition rates without further increase for the expected length of study
- No increase to University Fee

OHSU

H.R.1. Impacts to Student Loans

HEADWINDS

Grad PLUS Loan program ends

Phased elimination beginning July 1, 2026

New Federal Direct Unsubsidized Loan limits

Effective July 1, 2026 for new and returning students not eligible for Grad PLUS

Audience	Annual	Aggregate
Select professional students	$50,000	$200,000
Other professional/graduate	$20,500	$100,000
Lifetime limit (all federal loans)	—	$257,500

$80K

Potential annual gap

in cost-of-attendance coverage for Oregon residents in select programs

H.R.1. mitigation strategies

IN MOTION

Earlier start dates
Moved program start dates to before July 1, 2026 where possible

Preferred lender list
Vetted lenders developed to cover the funding gap

Tuition Promise
Continued for eligible programs

No Increase in University Fee

Philanthropy
Scholarship fundraising prioritized for affected programs

Advocacy
Additional federal and state advocacy in development

Tuition Minimization
Tuition increases capped at ≤2%

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Proposed 2026-27 Entering Class Tuition and Fees for Select Programs

	Tuition Rate Increase	Resident Tuition	Non-Resident Tuition	OHSU Fees*	Resident 2026-27 Total	Non-Resident 2026-27 Total
Medicine – MD[1]	2%	$49,952	$76,788	$2,412	$52,364	$79,200
Dentistry – DMD[1]	2%	$51,944	$83,832	$13,116	$65,060	$96,948
Medicine – Physician Assistant[1]	2%	$45,900	$45,900	$2,412	$48,312	$48,312
Medicine – Human Nutrition & Dietetic Internship[2]	2%	$30,888	$30,888	$2,412	$33,300	$33,300
Medicine – Radiation Therapy[3]	2%	$19,296	$23,220	$1,809	$21,105	$25,029
Nursing – Undergraduate 3-Year Bachelor[3]	2%	$16,200	$29,772	$1,809	$18,009	$31,581
Nursing – Undergraduate Accelerated Bachelor[1]	2%	$37,380	$49,920	$2,412	$39,792	$52,332
Nursing – Graduate Nurse Practitioner[2]	2%	$26,172	$33,984	$2,412	$28,584	$36,396
Nursing – Graduate Nurse Anesthesia[4]	2%	$43,488	$45,312	$2,412	$45,900	$47,724

[1]Based on four terms of enrollment
[2]Based on four terms of enrollment at 9 credits each — actual enrollment may vary
[3]Based on three terms of enrollment at 12 credits each — actual enrollment may vary
[4]Based on four terms of enrollment at 12 credits each — actual enrollment may vary
**Excludes charges for Student Health Insurance up to $2,640 per term, which students can waive with comparable coverage; ~20% get student health insurance*

OHSU

Proposed 2026-27 Percentage Change in Full-Time Tuition

OHSU 2026-27 Percentage Change in Per Term Full-Time Tuition

Returning Tuition Promise Programs	Approx. Terms of Attendance	Percent Increase	2026-27 Resident Tuition	2026-27 Non-Res Tuition
MD 2nd Year	4	**0%**	$12,243	$18,820
MD 3rd Year	4	**0%**	$12,003	$18,451
MD 4th Year	4	**0%**	$11,768	$18,089
MD/MPH 2nd Year	4	**0%**	$11,254	$17,281
MD/MPH 3rd Year	4	**0%**	$11,033	$16,942
MD/MPH 4th Year	4	**0%**	$10,831	$16,623
MD/MPH 5th Year	4	**0%**	$10,619	$16,297
DMD 2nd Year	4	**0%**	$12,731	$20,547
DMD 3rd Year	4	**0%**	$12,481	$20,144
DMD 4th Year	4	**0%**	$12,236	$19,749
Human Nutrition	4	**0%**	$7,578	$7,578
Physician Assistant	4	**0%**	$11,250	$11,250
Radiation Therapy	4	**0%**	$6,312	$7,596
Undergraduate Nursing Accelerated Bachelor	4	**0%**	$7,332	$9,792
Undergraduate Nursing	3	**0%**	$5,304	$9,732
Graduate Nurse Practitioner	4	**0%**	$6,417	$8,334
Graduate Nurse Anesthesia	4	**0%**	$8,001	$8,334
Tuition Promise Programs (First Year Students)				
MD	4	**2%**	$12,488	$19,197
MD/MPH	4	**2%**	$11,479	$17,627
DMD	4	**2%**	$12,986	$20,958
Human Nutrition	4	**2%**	$7,722	$7,722
Physician Assistant	4	**2%**	$11,475	$11,475
Radiation Therapy	3	**2%**	$6,432	$7,740
Undergraduate Nursing Accelerated Bachelor	4	**2%**	$7,476	$9,984
Undergraduate Nursing	3	**2%**	$5,400	$9,924
Graduate Nurse Practitioner	4	**2%**	$6,543	$8,496
Graduate Nurse Anesthesia	4	**2%**	$8,154	$8,496

OHSU

Proposed 2026-27 Percentage Change in Full-Time Tuition

OHSU 2026-27 Percentage Change in Per Term Full-Time Tuition

Non-Tuition Promise Programs	Approx. Terms of Attendance	Percent Increase	2026-27 Resident Tuition	2026-27 Non-Res Tuition
Dental Graduate	4	2%	$12,744	$15,180
Dietetic Internship	3	2%	$7,722	$7,722
Food Systems & Society	3	2%	$6,948	$6,948
SoM PhD	3	2%	$7,550	$7,550
Health & Clinical Informatics On Campus	3	2%	$7,065	$8,451
Health & Clinical Informatics Distance Learning	3	2%	$7,848	$9,261
Clinical Research or Human Investigations	3	2%	$5,391	$5,391
MBA or MS in Healthcare Administration	3	2%	$6,165	$6,165
Medical Physics	3	2%	$6,174	$9,864
Undergraduate Nursing RN/BS	3	2%	$3,924	$3,924
Nursing PhD, DNP in Nursing, Health Systems Org Leadership, Nursing Education	3	2%	$6,426	$8,334
On-Campus MPH or Programs in Biostatistics	3	2%	$4,455	$6,795
SPH PhD	3	2%	$5,769	$6,732
Online MPH or Certificate in Public Health	3	2%	$5,886	$7,623

OHSU

Proposed OHSU Tuition and Fees for 2026-27

We are requesting the Board to approve the OHSU 2026-27 Academic Year Tuition & Fee Book, which contains:

- Tuition rate increases of 2%
- OHSU Tuition Promise to be applied to the students entering in eligible degree programs in 2026-27
- No increase to University Fee

OHSU

OHSU

Thank You!

OHSU

Proposed OHSU Tuition and Fees for 2026-27

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OHSU

Oregon Health & Science University

Academic Year Tuition & Fee Book 2026-2027

Prepared by:
The Office of the Registrar

DRAFT

OHSU

Tuition & Fee Book
Academic Year 2026-2027
Oregon Health & Science University

The tuition and fee policies as outlined in this document apply to the Summer, Fall, Winter and Spring terms of the 2026-2027 academic year. All prior academic year *Tuition & Fee Books* are repealed except as to rights or obligations previously acquired or incurred thereunder.

I. Definitions

A. Full-Time Student

A full-time undergraduate student is one who is enrolled for at least 12 credits. A full-time graduate/professional student is one who is enrolled for at least 9 credits. Students may be charged mandatory enrollment fees for all credits enrolled for during a term.

B. Mandatory Enrollment Fees

Mandatory enrollment fees are those tuition and fees that a student is assessed and which the student has no discretion not to pay. There may be differentials for some tuition or fees based on residency, campus location or other criteria. Mandatory enrollment fees are set by the OHSU Board of Directors. Mandatory enrollment fees include but are not limited to: Tuition; University Fee; Major Medical Insurance; Dental Insurance; Student Council Fee and others.

C. Part-Time Student

A part-time student is one enrolled in less than the minimum number of credits per term required of a full-time student (fewer than 12 credits for undergraduate students; fewer than 9 credits for graduate/professional students).

D. Resident Student

A resident student for tuition purposes is one who meets the criteria of OHSU Residency Policy 2-10-010. Students should reference the OHSU Residency Policy to determine if they qualify for the resident student tuition rate.

II. Tuition Policies

A. Tuition Differentials

Resident and non-resident tuition differentials may apply to students enrolled in certain academic programs.

B. Advance Tuition Deposit

OHSU determines the student population for whom a tuition deposit will be required. The amount of the deposit varies and is set by the academic program.

C. Tuition Refund Schedule

Refunds of tuition and/or fees will be granted to students in accordance with the refund schedule below. There is no refund for Employee Tuition Benefits. No refunds are issued for fees after the 100% refund date.

Students must actively drop or withdraw from classes in Student-Self Service (SIS) or by submitting an appropriate leave of absence, withdrawal from the university, or course withdrawal form to the Office of the Registrar. Students who believe that their circumstance warrant exceptions to the published refund schedule may submit to the Office of the Registrar a Petition for Exception to University Policy.

The following uniform refund schedules are established for all schools:

11- or 12-week term:

Starting from the Day on Which Classes Begin for the Term:	*Percent Refund*
Complete or Partial Withdrawal Before the Close of the 11th Day After Classes Begin for the Term	100%
Before the Close of the 25th Day After Classes Begin for the Term	50%

Summer A and Summer B (6-week term):

Starting from the Day on Which Classes Begin for the Term:	*Percent Refund*
Complete or Partial Withdrawal Before the Close of the 4th Day After Classes Begin for the Term	100%
Before the Close of the 11th Day After Classes Begin for the Term	50%

If any of the above refund dates should fall on a University Holiday, the student has until the end of the following business day to notify the designated institutional officer in writing.

The following refund schedule is established for 2026-27*:

	Start Date	100% refund before close on:	50% refund before close on:
Summer 2026			
11-week - SPH	6/22/2026	7/6/2026	7/17/2026
11-week - SON	6/29/2026	7/10/2026	7/24/2026
12-week	6/29/2026	7/10/2026	7/24/2026
Session A	6/29/2026	7/6/2026	7/10/2026
Session B	8/10/2026	8/14/2026	8/21/2026
Fall 2026	9/28/2026	10/9/2026	10/23/2026
Winter 2027	1/4/2027	1/15/2027	1/29/2027
Spring 2027	3/29/2027	4/9/2027	4/23/2027

The refund for course load reduction applies to all students reducing credit hours except for those credit hours within a tuition plateau or flat-rate tuition.

*Residents of Maryland enrolled in an online distance education program will be subject to the tuition refund policy listed under Maryland state regulation Title 13B.05.01.10 unless the above schedule is more beneficial to the student.

D. Non-Resident Tuition Exemption for School of Nursing Programs

Non-resident undergraduate or graduate nursing students who are residents of counties adjacent to the Oregon border in California, Idaho, Nevada, or Washington pay resident tuition rates. Non-resident undergraduate nursing students on the La Grande campus will also pay resident tuition rates if they are residents of Idaho or Washington and have completed at least one term at Eastern Oregon University (EOU) while paying the EOU resident tuition rate, prior to entering the OHSU undergraduate nursing program. Students eligible for either of these exemptions must notify the School of Nursing Admissions Office by the first day of the academic term. Tuition for terms prior to the date the student notifies the School of Nursing Admissions Office will continue to be charged at the non-resident rate.

Non-resident PhD and DNP nursing students from states participating in the Western Regional Graduate Program of the Western Interstate Commission for Higher Education pay resident tuition rates. Participants include Alaska, Arizona, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, North Dakota, South Dakota, Utah, Washington, Wyoming, and the Commonwealth of the Northern Mariana Islands. Students eligible for this exemption must notify the School of Nursing Admissions Office by the first day of the academic term. Tuition for terms prior to the date the student notifies the School of Nursing Admissions Office will continue to be charged at the non-resident rate.

E. OHSU Tuition Promise

New students enrolled in one of the eligible degree programs listed below will not incur a tuition rate increase over their first year tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program). OHSU Tuition Promise applies to new students admitted between 2014-15 and 2026-27.

Students eligible for the OHSU Tuition Promise must be enrolled in one of the following degree programs at any OHSU campus:

- *MD*
- *MD/MPH (first effective 2016-17)*
- *DMD*
- *Master of Physician Assistant Studies*
- *Master of Science in Human Nutrition*
- *Doctor of Nursing Practice in Adult Gerontology Acute Care*
- *Doctor of Nursing Practice in Nurse Anesthesia*
- *Doctor of Nursing Practice in Family Nurse Practitioner*
- *Doctor of Nursing Practice in Nurse Midwifery*
- *Doctor of Nursing Practice in Pediatric Nurse Practitioner*
- *Doctor of Nursing Practice in Pediatric Primary & Acute Care Nurse Practitioner*
- *Doctor of Nursing Practice in Psychiatric Mental Health Nurse Practitioner*
- *Bachelor of Science in Radiation Therapy*
- *3-Year OCNE Bachelor of Science in Nursing (excluding RN/BS)*
- *Accelerated Bachelor of Science in Nursing*

While the tuition rate for eligible students will remain the same under the OHSU Tuition Promise, other expenses such as fees, books, supplies, or equipment charges are subject to change.

If a student exhausts the specified length of the degree program, they will no longer be eligible for the OHSU Tuition Promise and their tuition rate may increase at that time. Students wishing to request an extension of their OHSU Tuition Promise may submit an appeal by emailing Cherie Honnell, Vice Provost for Enrollment Management & Academic Programs, at honnellc@ohsu.edu. Appeals are reviewed on a case-by-case basis. A student dissatisfied with a decision made by the Vice Provost for Enrollment Management & Academic Programs may, within ten (10) business days of the date of the notification of the

decision, appeal the decision to the OHSU Provost. An appeal to the OHSU Provost shall be in writing only. The Provost's decision shall be final.

Students with approved tuition promise extensions shall be charged the tuition rate of their promise for the length of time specified by the Vice Provost or Provost. Students with tuition promise extensions should refer back to previous year's Academic Year Tuition & Fee Books for tuition information, and this 2026-2027 Academic Year Tuition & Fee Book for current information on other expenses such as fees, equipment charges, etc.

III. Fee Policies

A. Application Fee

An application fee will be assessed to all students seeking formal admission to an OHSU academic program. This includes those students advancing from an undergraduate program to a graduate program as well as all international students. An application will not be evaluated until the application fee has been received. The amount of the application fee varies and is set by the academic program. Application fees are not refundable.

If a student applies to enroll for Summer, Fall or Winter term of an academic year but delays enrollment until a subsequent term, a second application fee will not be assessed if enrollment occurs within that academic year. If enrollment is delayed until the subsequent academic year, a second application fee will be assessed.

B. Other Fees, Fines, and Service Charges

1. Returned Check $20.00

   A returned check charge will be assessed for $20.00.

2. Transcript Fee – Official Copy $20.00

   Individuals requesting priority and/or international processing or delivery will be charged an extra fee based on delivery method, timeline, and location(s) in addition to the transcript fee.

3. Certified Copies of Diplomas $10.00

   Individuals requesting priority and/or international processing or delivery will be charged an extra fee based on delivery method, timeline, and location(s) in addition to the cost of the certified copy of the diploma.

4. Duplicate Diploma $60.00

5. Medical Student Performance Evaluation (MSPE)/Dean's Letter $10.00

Individuals requesting priority and/or international processing or delivery will be charged an extra fee based on delivery method, timeline, and location(s) in addition to the cost of the MSPE/Dean's Letter.

6. Archived Records Retrieval Fee $20.00

7. Copies of Education Records
(except as exempted for release by *Family Educational Rights and Privacy Act (FERPA*) and university *Student Records Policy*)

1st Page	$ 5.00
Each Additional Page:	$ 1.00

8. Graduation Fee $60.00

9. International Student Fee, per term $50.00

International students on F1 or J1 visas will be assessed a fee to support the tracking requirements associated with the international student SEVIS system.

10. Regional Campus Fees for Undergraduates in Nursing

Students in the undergraduate nursing programs at Eastern Oregon University, Oregon Institute of Technology, Southern Oregon University, or Western Oregon University will pay campus fees directly to those institutions. Students should contact the regional university where they will be located for the specific fee amounts.

11. Nursing Education Xchange (NEXus) Course Fee, per credit $663.00

A per-credit fee assessed to students taking courses at OHSU as part of the Nursing Education Xchange (NEXus) while enrolled in a graduate nursing program at another NEXus member institution.

12. Undergraduate Medical Education Visiting Student Fee, per rotation $200.00

A fee charged to visiting MD students participating in OHSU rotations.

IV. Other Policies

A. Student Health Insurance Plan

OHSU requires all students to carry major group health/dental insurance. Charges for major medical and dental will be assessed to students enrolled in eligible academic programs. For

students with other major group health coverage, an insurance waiver application is available. For waiver application information and deadlines, refer to the Student Health Insurance Plan website.

Graduate researchers united (GRU) are not required to complete a waiver application. For GRU coverage information please visit the GRU O2 page.

B. Institutional Authority to Adjust Charges

OHSU institutional officials may make tuition refunds and waive fines or charges that result from circumstances beyond the student's control or are for the best interest of the institution. Institutional officials may also add, and revise tuition or fee amounts established herein, for program changes or additions made after the adoption of this *Academic Year Tuition & Fee Book* by the Board.

C. Charges for Services to Non-students

This *Academic Year Tuition & Fee Book* does not identify charges for services that are continuously offered to persons other than students.

D. Courses Taken at Other Institutions

Students enrolled in coursework at an institution other than OHSU (regardless of whether the coursework is required by OHSU) are responsible for all costs (tuition and other fees) charged by that institution.

E. Auditors

Students enrolled in a combination of credit and audit courses, or audit only will be assessed for the total credits under the tuition and fee schedule appropriate to their classification and residency.

F. Employee Education Assistance Benefit (EAB) Program

The Employee Education Assistance Benefit program provides eligible OHSU employees partial or full reimbursement of tuition costs paid for for-credit courses meeting requirements of undergraduate or graduate degree programs. Refer to the Education Assistance Benefit information page on the Human Resources website for more information.

V. Accounts Receivable Policy

A. Student Responsibilities

At the time a student is formally registered for classes, either by signing and submitting the

appropriate registration forms to the Registrar's Office, by registering online, or being registered by their program, the student agrees to:

1. Assume financial responsibility for any tuition and fees as posted to their student account. Each student attending OHSU will need to complete the Student Financial Responsibility Agreement in Student Self-Service by the end of the first week of class during their first term of attendance. The Student Financial Responsibility Agreement is available to students up to 60 days before the start of their first term.
2. Abide by the official policies regarding withdrawal from the University.
3. Assume the responsibility for understanding the University's official policy concerning schedule changes and satisfactory academic progress which may result in additional charges or the loss of eligibility for certain types of financial aid. It is the student's responsibility to understand how any changes to financial aid eligibility can affect their financial situation.
4. Make sure OHSU student records are current and advise of any demographic changes such as name, address, telephone, tax identification number and email address each term of attendance.

B. Payment Due Dates

Approved financial arrangements must be in place one week before the beginning of each term. Electronic Statements, or E-Statements, for tuition and fees are the official student billing method for OHSU. E-Statements are sent to OHSU email accounts on the second Tuesday of every month. Students should refer to the E-Statement for the last day to pay tuition and fees in full before interest charges are assessed.

Students that do not receive an E-Statement can confirm account charges by accessing their student account online in the Student Information System. All students must pay on time even if an E-Statement is not received. Students should refer to the Student Account Office for the last day to pay tuition and fees in full before late charges are assessed.

C. Payment Options

Payment to student accounts can be made in the following ways:

Credit/Debit Card – Credit/Debit card payments can be made online through the Student Self-Service (which is a secure payment option) or by phone at the Cashier's Office at (503) 494-8243 during phone payment hours.

ACH – ACH is a secure, electronic bank-to-bank transfer used to pay tuition and fees. ACH allows students or Authorized Users to make one-time or recurring debits from checking/savings account via the Student Account Center.

Monthly Payment Plan – Monthly payment plan provides students and their families the opportunity to pay for tuition and fees monthly each term. OHSU offers a three-month payment plan for each term. There is a $25.00 enrollment fee for each term enrolled. Payment plans need to be established prior to the beginning of a term. Students or Authorized Users self-enroll in payment plans via our Student Account Center.

OHSU offers extended payment terms utilizing a Plan Agreement (previously known as an Education Promissory Note) for unpaid tuition and fees. The Plan Agreement is a mandatory form to be completed upon enrollment in any payment plan each term.

Check – Payments made via check can be sent via United States Postal Service (USPS) mail or campus mail. Please be aware that due to USPS delays, First-Class stamped envelopes may take up to 14 business days to be received.

Adding Authorized Users – Due to Family Educational Rights and Privacy Act (FERPA) regulations, Student Accounts will only send statements and discuss student accounts with the student and their Authorized Users. Only students have the ability to add an Authorized User to their account to view their account and make payments. Once added, Authorized Users will have their own access to view student account activity and make payments on behalf of the student.

D. Refunds

A credit balance on a student account is created when financial aid, payments and other credits exceed total charges due. A refund of the credit balance will be processed and returned to the student using the following methods:

Credit Card – If payment is made on a student account by credit card, the credit balance reflected on the student account will be issued to the original credit card used to make the payment. Students receiving financial aid for the same academic term will have their account reviewed to determine the order of the refund.

Direct Deposit – Direct deposit is the electronic transfer of funds into a checking account. It is the quickest, safest, and most convenient way to receive a refund. To elect to have refunds direct deposited, students need to log into the Student Self-Service, select Student Services, select Student Records, then select Set Up Direct Deposit.

Check – Refunds in the form of a check will be mailed directly to the student's address on file. Please be aware that there is a 24-hour hold on all checks before they can be disbursed. Check refunds are processed twice a week.

Overpayments – While OHSU does accept institutional payments (loans/scholarships) more than billed amounts to cover living and other expenses, it does not accept direct payments from parents, 529 plans, or other non-institutional sources more than the billed amount. Any such amounts should be paid directly to the student.

E. Contractual Agreements

OHSU recognizes that employers or a third party may pay tuition and/or fees on behalf of students. These agreements are made between the student and the employer or third party. Students are responsible for meeting the agreement's requirements such as grades and for charges not paid by the employer or third party. Contractual agreements received from a government agency are between the US Government and OHSU. OHSU accepts only third-party contracts that are on official company letterhead and include the following billing information: student's name, tuition quarter and amount paying.

F. Collection Actions

If the balance is not resolved by the due date, a financial hold is placed on the account. Other collection actions on delinquent accounts include:

1. Prevention of students from registering for classes and/or holds on registration.
2. Debt referral to third party collection agency.
3. Tax offset of debt against State of Oregon Income Tax Refund.
4. Accounts with unresolved balances are subject to additional collection charges based on a percentage up to a maximum of 30% of the delinquent account, together with all costs and expenses, including reasonable attorneys' fees, incurred by OHSU in collection efforts.
5. Litigation against debtor.

G. Withdrawals

Should a student withdraw during the term, all refunds are to be applied to any outstanding balance, and any remaining balance will immediately be due and payable.

H. Delinquent Accounts

Students should refer to the billing statement for the last day to pay tuition and fees in full before late charges are assessed. If payment is not paid in full by the stated due date, then the following policies may apply:

1. Interest will be assessed at a rate of 1.5% per month of the outstanding balance.
2. All accounts over 121+ days delinquent will be sent to Oregon Department of Revenue tax offset program.
3. Accounts referred to an outside collection agency will be subject to additional collection charges based on a percentage up to a maximum of 30% of the delinquent account, together with all costs and expenses, including reasonable attorneys' fees, incurred by OHSU in collection efforts. After an account has been turned over to a

collection agency, OHSU can no longer accept payment on the account and students must remit payment directly to the agency.

4. OHSU reserves the right to recover all costs involved with the collection and/or litigation of delinquent accounts.
5. OHSU is a non-profit institution of higher learning. Student receivable accounts are considered to be educational loans offered for the sole purpose of financing an education and are not dischargeable in bankruptcy proceedings.
6. OHSU reserves the right to demand payment in the form of a certified check, money order, cash, or credit card in the event that one or more checks have been returned unpaid for any reason.

Refer to the Student Accounts Office website for additional information.

OHSU 2026-2027 Academic Year Tuition and Fee Book

INDEX

Draft 6/17/2026

Insurance Information

Dietetic Intern or Master of Science in Human Nutrition
Master of Science in Food Systems & Society
Physician Assistant/Associate
Radiation Therapy Technology
DMD or Graduate Dental
MD or MD/MPH
School of Medicine PhD
Medical Physics
Biomedical Informatics, Health & Clinical Informatics, or Bioinformatics & Computational Biomedicine
Master of Clinical Research, Certificate in Human Investigations
Master of Science in Healthcare Administration or Master of Business Administration in Healthcare Management
Master of Public Health - On Campus; MS or Certificate in Biostatistics; and School of Public Health PhD
Master of Public Health or Certificate in Public Health - Online
Undergraduate Nursing Accelerated Bachelor - Ashland
Undergraduate Nursing Accelerated Bachelor - Bend
Undergraduate Nursing Accelerated Bachelor - Portland
Undergraduate Nursing - Ashland, Klamath Falls, La Grande, Monmouth
Undergraduate Nursing - Portland
Undergraduate Nursing RN/BS
Doctor of Nursing Practice in an Advanced Practice Specialty
PhD or Doctor of Nursing Practice in Nursing
Nurse Anesthesia
Master of Nursing in Nursing Education, Master of Nursing in Health Systems & Organizational Leadership, and Doctor of Nursing Practice in Executive Leadership
Pharm.D.

Student Health Insurance

Draft 6/17/2026

OHSU requires all students to carry major group health/dental insurance. Charges for major medical and dental will be assessed to students enrolled in eligible academic programs. For students with other major group health coverage, an insurance waiver application is available. For waiver application information and deadlines, refer to the Student Health Insurance Plan website.

Fall, Winter, and Spring Terms: Insurance is charged Fall, Winter, and Spring for most continuing students and students admitted in those terms at a rate of $2,529.00 (Major Medical) and $111.00 (Dental) per term, with Spring insurance coverage ending on 9/21/2027. Students graduating from the M.D. program in Spring 2027 will be charged $1,973.75 (Major Medical) and $86.57 (Dental) in Spring 2027, with coverage ending on 6/30/2027.

Summer Term: For continuing students, Spring insurance coverage continues though Summer with no additional charges. Students newly admitted Summer for the full term, returning in Summer after a leave of absence or other lapse in enrollment, or changing in Summer from an uninsured program to an insured program will be charged $1,873.60 (Major Medical) and $89.93 (Dental) for Summer 2026 coverage. Students admitted for Summer B only will be charged $1,079.80 (Major Medical) and $47.69 (Dental) for Summer 2026 coverage.

Graduate Researchers (GRs): GRs are OHSU PhD students receiving a stipend from OHSU in the Graduate Researchers United (GRU) union. Insurance charges for members of GRU are different from those described above. For GRU coverage information please visit the Graduate Researchers O2 page.

Uninsured programs: The following programs are not covered by OHSU student insurance and students will not be charged.

- Master of Science in Food Systems & Society
- Distance Learning Students in Biomedical Informatics, Health & Clinical Informatics, or Bioinformatics & Computational Biomedicine
- Master of Clinical Research and Certificate in Human Investigations (except MD students also pursuing an MCR)
- Master of Science in Healthcare Administration or Master of Business Administration in Healthcare Management
- Online Graduate Certificate in Public Health
- Undergraduate Nursing RN/BS
- Master of Nursing in Nursing Education, Master of Nursing in Health Systems & Organizational Leadership, and Doctor of Nursing Practice in Executive Leadership
- Pharm.D.

Dietetic Intern or Master of Science in Human Nutrition

2026-2027 Tuition & Fee Charges By Term **Draft** **6/17/2026**

MS in Human Nutrition Students Qualifying for the 2026-27 Tuition Promise and Dietetic Interns

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 7,722.00	$ 7,722.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 10,965.00	$ 10,965.00
1 credit hour	$ 858.00	$ 858.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,844.00	$ 3,844.00
2 credit hours	$ 1,716.00	$ 1,716.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,702.00	$ 4,702.00
3 credit hours	$ 2,574.00	$ 2,574.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,560.00	$ 5,560.00
4 credit hours	$ 3,432.00	$ 3,432.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,418.00	$ 6,418.00
5 credit hours	$ 4,290.00	$ 4,290.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,276.00	$ 7,276.00
6 credit hours	$ 5,148.00	$ 5,148.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,134.00	$ 8,134.00
7 credit hours	$ 6,006.00	$ 6,006.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,992.00	$ 8,992.00
8 credit hours	$ 6,864.00	$ 6,864.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,850.00	$ 9,850.00
Each Additional Hour	$ 858.00	$ 858.00						

MS in Human Nutrition Students Qualifying for the 2025-26 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 7,578.00	$ 7,578.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 10,821.00	$ 10,821.00
1 credit hour	$ 842.00	$ 842.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,828.00	$ 3,828.00
2 credit hours	$ 1,684.00	$ 1,684.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,670.00	$ 4,670.00
3 credit hours	$ 2,526.00	$ 2,526.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,512.00	$ 5,512.00
4 credit hours	$ 3,368.00	$ 3,368.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,354.00	$ 6,354.00
5 credit hours	$ 4,210.00	$ 4,210.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,196.00	$ 7,196.00
6 credit hours	$ 5,052.00	$ 5,052.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,038.00	$ 8,038.00
7 credit hours	$ 5,894.00	$ 5,894.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,880.00	$ 8,880.00
8 credit hours	$ 6,736.00	$ 6,736.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,722.00	$ 9,722.00
Each Additional Hour	$ 842.00	$ 842.00						

MS in Human Nutrition Students Qualifying for the 2024-25 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 7,434.00	$ 7,434.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 10,677.00	$ 10,677.00
1 credit hour	$ 826.00	$ 826.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,812.00	$ 3,812.00
2 credit hours	$ 1,652.00	$ 1,652.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,638.00	$ 4,638.00
3 credit hours	$ 2,478.00	$ 2,478.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,464.00	$ 5,464.00
4 credit hours	$ 3,304.00	$ 3,304.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,290.00	$ 6,290.00
5 credit hours	$ 4,130.00	$ 4,130.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,116.00	$ 7,116.00
6 credit hours	$ 4,956.00	$ 4,956.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,942.00	$ 7,942.00
7 credit hours	$ 5,782.00	$ 5,782.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,768.00	$ 8,768.00
8 credit hours	$ 6,608.00	$ 6,608.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,594.00	$ 9,594.00
Each Additional Hour	$ 826.00	$ 826.00						

*Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page.

MS in Food Systems & Society

2026-2027 Tuition & Fee Charges By Term

Draft **6/17/2026**

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 6,948.00	$ 6,948.00	$ 346.00	$ 20.00	$ 7,314.00	$ 7,314.00
1 credit hour	$ 772.00	$ 772.00	$ 346.00	$ 0.00	$ 1,118.00	$ 1,118.00
2 credit hours	$ 1,544.00	$ 1,544.00	$ 346.00	$ 0.00	$ 1,890.00	$ 1,890.00
3 credit hours	$ 2,316.00	$ 2,316.00	$ 346.00	$ 0.00	$ 2,662.00	$ 2,662.00
4 credit hours	$ 3,088.00	$ 3,088.00	$ 346.00	$ 0.00	$ 3,434.00	$ 3,434.00
5 credit hours	$ 3,860.00	$ 3,860.00	$ 346.00	$ 0.00	$ 4,206.00	$ 4,206.00
6 credit hours	$ 4,632.00	$ 4,632.00	$ 346.00	$ 0.00	$ 4,978.00	$ 4,978.00
7 credit hours	$ 5,404.00	$ 5,404.00	$ 346.00	$ 0.00	$ 5,750.00	$ 5,750.00
8 credit hours	$ 6,176.00	$ 6,176.00	$ 346.00	$ 0.00	$ 6,522.00	$ 6,522.00
Each Additional Hour	$ 772.00	$ 772.00				

Physician Assistant/Associate

2026-2027 Tuition & Fee Charges By Term

Draft **6/17/2026**

Students Qualifying for the 2026-27 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 or more credit hours	$ 11,475.00	$ 11,475.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 14,718.00	$ 14,718.00
1 credit hour	$ 1,275.00	$ 1,275.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,261.00	$ 4,261.00
2 credit hours	$ 2,550.00	$ 2,550.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,536.00	$ 5,536.00
3 credit hours	$ 3,825.00	$ 3,825.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,811.00	$ 6,811.00
4 credit hours	$ 5,100.00	$ 5,100.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,086.00	$ 8,086.00
5 credit hours	$ 6,375.00	$ 6,375.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,361.00	$ 9,361.00
6 credit hours	$ 7,650.00	$ 7,650.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 10,636.00	$ 10,636.00
7 credit hours	$ 8,925.00	$ 8,925.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 11,911.00	$ 11,911.00
8 credit hours	$ 10,200.00	$ 10,200.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 13,186.00	$ 13,186.00
Per Credit Hour	$ 1,275.00	$ 1,275.00						

Students Qualifying for the 2025-26 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 or more credit hours	$ 11,250.00	$ 11,250.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 14,493.00	$ 14,493.00
1 credit hour	$ 1,250.00	$ 1,250.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,236.00	$ 4,236.00
2 credit hours	$ 2,500.00	$ 2,500.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,486.00	$ 5,486.00
3 credit hours	$ 3,750.00	$ 3,750.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,736.00	$ 6,736.00
4 credit hours	$ 5,000.00	$ 5,000.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,986.00	$ 7,986.00
5 credit hours	$ 6,250.00	$ 6,250.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,236.00	$ 9,236.00
6 credit hours	$ 7,500.00	$ 7,500.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 10,486.00	$ 10,486.00
7 credit hours	$ 8,750.00	$ 8,750.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 11,736.00	$ 11,736.00
8 credit hours	$ 10,000.00	$ 10,000.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 12,986.00	$ 12,986.00
Per Credit Hour	$ 1,250.00	$ 1,250.00						

Students Qualifying for the 2024-25 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 or more credit hours	$ 11,034.00	$ 11,034.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 14,277.00	$ 14,277.00
1 credit hour	$ 1,226.00	$ 1,226.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,212.00	$ 4,212.00
2 credit hours	$ 2,452.00	$ 2,452.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,438.00	$ 5,438.00
3 credit hours	$ 3,678.00	$ 3,678.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,664.00	$ 6,664.00
4 credit hours	$ 4,904.00	$ 4,904.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,890.00	$ 7,890.00
5 credit hours	$ 6,130.00	$ 6,130.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,116.00	$ 9,116.00
6 credit hours	$ 7,356.00	$ 7,356.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 10,342.00	$ 10,342.00
7 credit hours	$ 8,582.00	$ 8,582.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 11,568.00	$ 11,568.00
8 credit hours	$ 9,808.00	$ 9,808.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 12,794.00	$ 12,794.00
Per Credit Hour	$ 1,226.00	$ 1,226.00						

Physician Assistant/Associate is a flat fee, lock-step program and is not available on a per credit hour basis. For students requiring remediation (approval by the Program Director is required) tuition and fees will be based on the above graduated scale for part-time attendance.

*Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page.

Radiation Therapy Technology

2026-2027 Tuition & Fee Charges By Term

Draft **6/17/2026**

Students Qualifying for the 2026-27 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 or more credit hours	$ 6,432.00	$ 7,740.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 9,675.00	$ 10,983.00
1 credit hour	$ 536.00	$ 645.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,522.00	$ 3,631.00
2 credit hours	$ 1,072.00	$ 1,290.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,058.00	$ 4,276.00
3 credit hours	$ 1,608.00	$ 1,935.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,594.00	$ 4,921.00
4 credit hours	$ 2,144.00	$ 2,580.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,130.00	$ 5,566.00
5 credit hours	$ 2,680.00	$ 3,225.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,666.00	$ 6,211.00
6 credit hours	$ 3,216.00	$ 3,870.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,202.00	$ 6,856.00
7 credit hours	$ 3,752.00	$ 4,515.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,738.00	$ 7,501.00
8 credit hours	$ 4,288.00	$ 5,160.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,274.00	$ 8,146.00
9 credit hours	$ 4,824.00	$ 5,805.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,810.00	$ 8,791.00
10 credit hours	$ 5,360.00	$ 6,450.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,346.00	$ 9,436.00
11 credit hours	$ 5,896.00	$ 7,095.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,882.00	$ 10,081.00
Each Additional Hour	$ 536.00	$ 645.00						

Students Qualifying for the 2025-26 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 or more credit hours	$ 6,312.00	$ 7,596.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 9,555.00	$ 10,839.00
1 credit hour	$ 526.00	$ 633.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,512.00	$ 3,619.00
2 credit hours	$ 1,052.00	$ 1,266.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,038.00	$ 4,252.00
3 credit hours	$ 1,578.00	$ 1,899.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,564.00	$ 4,885.00
4 credit hours	$ 2,104.00	$ 2,532.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,090.00	$ 5,518.00
5 credit hours	$ 2,630.00	$ 3,165.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,616.00	$ 6,151.00
6 credit hours	$ 3,156.00	$ 3,798.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,142.00	$ 6,784.00
7 credit hours	$ 3,682.00	$ 4,431.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,668.00	$ 7,417.00
8 credit hours	$ 4,208.00	$ 5,064.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,194.00	$ 8,050.00
9 credit hours	$ 4,734.00	$ 5,697.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,720.00	$ 8,683.00
10 credit hours	$ 5,260.00	$ 6,330.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,246.00	$ 9,316.00
11 credit hours	$ 5,786.00	$ 6,963.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,772.00	$ 9,949.00
Each Additional Hour	$ 526.00	$ 633.00						

Students Qualifying for the 2024-25 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 or more credit hours	$ 6,192.00	$ 7,452.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 9,435.00	$ 10,695.00
1 credit hour	$ 516.00	$ 621.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,502.00	$ 3,607.00
2 credit hours	$ 1,032.00	$ 1,242.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,018.00	$ 4,228.00
3 credit hours	$ 1,548.00	$ 1,863.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,534.00	$ 4,849.00
4 credit hours	$ 2,064.00	$ 2,484.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,050.00	$ 5,470.00
5 credit hours	$ 2,580.00	$ 3,105.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,566.00	$ 6,091.00
6 credit hours	$ 3,096.00	$ 3,726.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,082.00	$ 6,712.00
7 credit hours	$ 3,612.00	$ 4,347.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,598.00	$ 7,333.00
8 credit hours	$ 4,128.00	$ 4,968.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,114.00	$ 7,954.00
9 credit hours	$ 4,644.00	$ 5,589.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,630.00	$ 8,575.00
10 credit hours	$ 5,160.00	$ 6,210.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,146.00	$ 9,196.00
11 credit hours	$ 5,676.00	$ 6,831.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,662.00	$ 9,817.00
Each Additional Hour	$ 516.00	$ 621.00						

*Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page.

DMD or Graduate Dental

2026-2027 Tuition & Fee Charges By Term

Draft 6/17/2026

Doctor of Dental Medicine (DMD)

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Clinic Infrastructure Assessment Fee*	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
1st Year	$ 12,986.00	$ 20,958.00	$ 583.00	$ 20.00	$ 3,568.00	$ 111.00	$ 2,529.00	$ 19,797.00	$ 27,769.00
2nd Year	$ 12,731.00	$ 20,547.00	$ 583.00	$ 20.00	$ 3,431.00	$ 111.00	$ 2,529.00	$ 19,405.00	$ 27,221.00
3rd Year	$ 12,481.00	$ 20,144.00	$ 583.00	$ 20.00	$ 3,299.00	$ 111.00	$ 2,529.00	$ 19,023.00	$ 26,686.00
4th Year	$ 12,236.00	$ 19,749.00	$ 583.00	$ 20.00	$ 3,172.00	$ 111.00	$ 2,529.00	$ 18,651.00	$ 26,164.00

The DMD program is a flat fee lock-step program and students will be charged 100% of the above tuition and fees during each term of enrollment.

Graduate Dental

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Clinic Infrastructure Assessment Fee*	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
Endo 1st Year	$ 12,744.00	$ 15,180.00	$ 583.00	$ 20.00	$ 3,446.00	$ 111.00	$ 2,529.00	$ 19,433.00	$ 21,869.00
Endo 2nd Year	$ 12,744.00	$ 15,180.00	$ 583.00	$ 20.00	$ 3,313.00	$ 111.00	$ 2,529.00	$ 19,300.00	$ 21,736.00
Ortho 1st Year	$ 12,744.00	$ 15,180.00	$ 583.00	$ 20.00	$ 3,446.00	$ 111.00	$ 2,529.00	$ 19,433.00	$ 21,869.00
Ortho 2nd Year	$ 12,744.00	$ 15,180.00	$ 583.00	$ 20.00	$ 3,313.00	$ 111.00	$ 2,529.00	$ 19,300.00	$ 21,736.00
Ortho 3rd Year	$ 12,744.00	$ 15,180.00	$ 583.00	$ 20.00	$ 4,778.00	$ 111.00	$ 2,529.00	$ 20,765.00	$ 23,201.00
Perio 1st Year	$ 12,744.00	$ 15,180.00	$ 583.00	$ 20.00	$ 3,446.00	$ 111.00	$ 2,529.00	$ 19,433.00	$ 21,869.00
Perio 2nd Year	$ 12,744.00	$ 15,180.00	$ 583.00	$ 20.00	$ 3,313.00	$ 111.00	$ 2,529.00	$ 19,300.00	$ 21,736.00
Perio 3rd Year	$ 12,744.00	$ 15,180.00	$ 583.00	$ 20.00	$ 3,185.00	$ 111.00	$ 2,529.00	$ 19,172.00	$ 21,608.00

Graduate Dental programs are flat fee lock-step programs and students will be charged 100% of the above tuition and fees during each term of enrollment.

*The CIA Fee is assessed Fall, Winter and Spring terms.

**Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page.

MD or MD/MPH

2026-2027 Tuition & Fee Charges By Term

Draft **6/17/2026**

Doctor of Medicine (MD)

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
1st Year	$ 12,488.00	$ 19,197.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 15,731.00	$ 22,440.00
2nd Year	$ 12,243.00	$ 18,820.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 15,486.00	$ 22,063.00
3rd Year	$ 12,003.00	$ 18,451.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 15,246.00	$ 21,694.00
4th Year	$ 11,768.00	$ 18,089.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 15,011.00	$ 21,332.00

Combined MD/MPH

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
1st Year	$ 11,479.00	$ 17,627.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 14,722.00	$ 20,870.00
2nd Year	$ 11,254.00	$ 17,281.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 14,497.00	$ 20,524.00
3rd Year	$ 11,033.00	$ 16,942.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 14,276.00	$ 20,185.00
4th Year	$ 10,831.00	$ 16,623.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 14,074.00	$ 19,866.00
5th Year	$ 10,619.00	$ 16,297.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 13,862.00	$ 19,540.00

The MD program and combined MD/MPH program are flat-fee lock-step programs. Students will be charged 100% of the above tuition and fees during each term of enrollment.

MD students may be charged 50% of the above tuition rate and 100% of the above fees for terms in which the student is enrolled in 8 or less credits and has also received specific pre-approval from the Associate Dean for Undergraduate Medical Education to enroll in a Curriculum Slowdown (as stipulated in the Student Handbook.)

*Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page. Non-standard rates also apply to M.D. students graduating in Spring term.

School of Medicine PhD

2026-2027 Tuition & Fee Charges By Term

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	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 7,550.00	$ 7,550.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 10,793.00	$ 10,793.00
1 credit hour	$ 837.00	$ 837.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,823.00	$ 3,823.00
2 credit hours	$ 1,674.00	$ 1,674.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,660.00	$ 4,660.00
3 credit hours	$ 2,511.00	$ 2,511.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,497.00	$ 5,497.00
4 credit hours	$ 3,348.00	$ 3,348.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,334.00	$ 6,334.00
5 credit hours	$ 4,185.00	$ 4,185.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,171.00	$ 7,171.00
6 credit hours	$ 5,022.00	$ 5,022.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,008.00	$ 8,008.00
7 credit hours	$ 5,859.00	$ 5,859.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,845.00	$ 8,845.00
8 credit hours	$ 6,696.00	$ 6,696.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,682.00	$ 9,682.00
Each additional hour*	$ 837.00	$ 837.00						

*PhD in Biomedical Informatics, Health & Clinical Informatics, or Bioinformatics & Computational Biomedicine students will be charged tuition and fees listed on the Biomedical Informatics, Health & Clinical Informatics, or Bioinformatics & Computational Biomedicine page. PhD in Medical Physics students will be charged tuition and fees listed on the Medical Physics page.

**Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page. Non-standard rates also apply to Graduate Researchers United (GRU).

Medical Physics

2026-2027 Tuition & Fee Charges By Term

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	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 6,174.00	$ 9,864.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 9,417.00	$ 13,107.00
1 credit hour	$ 686.00	$ 1,096.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,672.00	$ 4,082.00
2 credit hours	$ 1,372.00	$ 2,192.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,358.00	$ 5,178.00
3 credit hours	$ 2,058.00	$ 3,288.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,044.00	$ 6,274.00
4 credit hours	$ 2,744.00	$ 4,384.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,730.00	$ 7,370.00
5 credit hours	$ 3,430.00	$ 5,480.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,416.00	$ 8,466.00
6 credit hours	$ 4,116.00	$ 6,576.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,102.00	$ 9,562.00
7 credit hours	$ 4,802.00	$ 7,672.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,788.00	$ 10,658.00
8 credit hours	$ 5,488.00	$ 8,768.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,474.00	$ 11,754.00
Each additional hour	$ 686.00	$ 1,096.00						

*Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page. Non-standard rates also apply to Graduate Researchers United (GRU).

Biomedical Informatics, Health & Clinical Informatics, or Bioinformatics & Computational Biomedicine

2026-2027 Tuition & Fee Charges By Term

Draft **6/17/2026**

On-Campus Students

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 7,065.00	$ 8,451.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 10,308.00	$ 11,694.00
1 credit hour	$ 785.00	$ 939.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,771.00	$ 3,925.00
2 credit hours	$ 1,570.00	$ 1,878.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,556.00	$ 4,864.00
3 credit hours	$ 2,355.00	$ 2,817.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,341.00	$ 5,803.00
4 credit hours	$ 3,140.00	$ 3,756.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,126.00	$ 6,742.00
5 credit hours	$ 3,925.00	$ 4,695.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,911.00	$ 7,681.00
6 credit hours	$ 4,710.00	$ 5,634.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,696.00	$ 8,620.00
7 credit hours	$ 5,495.00	$ 6,573.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,481.00	$ 9,559.00
8 credit hours	$ 6,280.00	$ 7,512.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,266.00	$ 10,498.00

Each additional hour	$ 785.00	$ 939.00

Distance Learning Students

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance	Major Medical Insurance	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 7,848.00	$ 9,261.00	$ 346.00	$ 0.00	$ 0.00	$ 0.00	$ 8,194.00	$ 9,607.00
1 credit hour	$ 872.00	$ 1,029.00	$ 346.00	$ 0.00	$ 0.00	$ 0.00	$ 1,218.00	$ 1,375.00
2 credit hours	$ 1,744.00	$ 2,058.00	$ 346.00	$ 0.00	$ 0.00	$ 0.00	$ 2,090.00	$ 2,404.00
3 credit hours	$ 2,616.00	$ 3,087.00	$ 346.00	$ 0.00	$ 0.00	$ 0.00	$ 2,962.00	$ 3,433.00
4 credit hours	$ 3,488.00	$ 4,116.00	$ 346.00	$ 0.00	$ 0.00	$ 0.00	$ 3,834.00	$ 4,462.00
5 credit hours	$ 4,360.00	$ 5,145.00	$ 346.00	$ 0.00	$ 0.00	$ 0.00	$ 4,706.00	$ 5,491.00
6 credit hours	$ 5,232.00	$ 6,174.00	$ 346.00	$ 0.00	$ 0.00	$ 0.00	$ 5,578.00	$ 6,520.00
7 credit hours	$ 6,104.00	$ 7,203.00	$ 346.00	$ 0.00	$ 0.00	$ 0.00	$ 6,450.00	$ 7,549.00
8 credit hours	$ 6,976.00	$ 8,232.00	$ 346.00	$ 0.00	$ 0.00	$ 0.00	$ 7,322.00	$ 8,578.00

Each additional hour	$ 872.00	$ 1,029.00

*Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page. Non-standard rates also apply to Graduate Researchers United (GRU).

Master of Clinical Research, Certificate in Human Investigations

2026-2027 Tuition & Fee Charges By Term

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	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 5,391.00	$ 5,391.00	$ 346.00	$ 20.00	$ 5,757.00	$ 5,757.00
1 credit hour	$ 599.00	$ 599.00	$ 346.00	$ 0.00	$ 945.00	$ 945.00
2 credit hours	$ 1,198.00	$ 1,198.00	$ 346.00	$ 0.00	$ 1,544.00	$ 1,544.00
3 credit hours	$ 1,797.00	$ 1,797.00	$ 346.00	$ 0.00	$ 2,143.00	$ 2,143.00
4 credit hours	$ 2,396.00	$ 2,396.00	$ 346.00	$ 0.00	$ 2,742.00	$ 2,742.00
5 credit hours	$ 2,995.00	$ 2,995.00	$ 346.00	$ 0.00	$ 3,341.00	$ 3,341.00
6 credit hours	$ 3,594.00	$ 3,594.00	$ 346.00	$ 0.00	$ 3,940.00	$ 3,940.00
7 credit hours	$ 4,193.00	$ 4,193.00	$ 346.00	$ 0.00	$ 4,539.00	$ 4,539.00
8 credit hours	$ 4,792.00	$ 4,792.00	$ 346.00	$ 0.00	$ 5,138.00	$ 5,138.00
Each additional hour	$ 599.00	$ 599.00				

Master of Science in Healthcare Administration
or Master of Business Administration in Healthcare Management
2026-2027 Tuition & Fee Charges By Term

Draft **6/17/2026**

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 6,165.00	$ 6,165.00	$ 346.00	$ 20.00	$ 6,531.00	$ 6,531.00
1 credit hour	$ 685.00	$ 685.00	$ 346.00	$ 0.00	$ 1,031.00	$ 1,031.00
2 credit hours	$ 1,370.00	$ 1,370.00	$ 346.00	$ 0.00	$ 1,716.00	$ 1,716.00
3 credit hours	$ 2,055.00	$ 2,055.00	$ 346.00	$ 0.00	$ 2,401.00	$ 2,401.00
4 credit hours	$ 2,740.00	$ 2,740.00	$ 346.00	$ 0.00	$ 3,086.00	$ 3,086.00
5 credit hours	$ 3,425.00	$ 3,425.00	$ 346.00	$ 0.00	$ 3,771.00	$ 3,771.00
6 credit hours	$ 4,110.00	$ 4,110.00	$ 346.00	$ 0.00	$ 4,456.00	$ 4,456.00
7 credit hours	$ 4,795.00	$ 4,795.00	$ 346.00	$ 0.00	$ 5,141.00	$ 5,141.00
8 credit hours	$ 5,480.00	$ 5,480.00	$ 346.00	$ 0.00	$ 5,826.00	$ 5,826.00
Each additional hour	$ 685.00	$ 685.00				

Master of Public Health - On Campus; MS or Certificate in Biostatistics; and School of Public Health PhD

2026-2027 Tuition & Fee Charges By Term

Draft **6/17/2026**

Master of Public Health - On Campus; MS or Certificate in Biostatistics

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 4,455.00	$ 6,795.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 7,698.00	$ 10,038.00
1 credit hour	$ 495.00	$ 755.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,481.00	$ 3,741.00
2 credit hours	$ 990.00	$ 1,510.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,976.00	$ 4,496.00
3 credit hours	$ 1,485.00	$ 2,265.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,471.00	$ 5,251.00
4 credit hours	$ 1,980.00	$ 3,020.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,966.00	$ 6,006.00
5 credit hours	$ 2,475.00	$ 3,775.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,461.00	$ 6,761.00
6 credit hours	$ 2,970.00	$ 4,530.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,956.00	$ 7,516.00
7 credit hours	$ 3,465.00	$ 5,285.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,451.00	$ 8,271.00
8 credit hours	$ 3,960.00	$ 6,040.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,946.00	$ 9,026.00
Each additional hour	$ 495.00	$ 755.00						

School of Public Health PhD

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 5,769.00	$ 6,732.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 9,012.00	$ 9,975.00
1 credit hour	$ 641.00	$ 748.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,627.00	$ 3,734.00
2 credit hours	$ 1,282.00	$ 1,496.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,268.00	$ 4,482.00
3 credit hours	$ 1,923.00	$ 2,244.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,909.00	$ 5,230.00
4 credit hours	$ 2,564.00	$ 2,992.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,550.00	$ 5,978.00
5 credit hours	$ 3,205.00	$ 3,740.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,191.00	$ 6,726.00
6 credit hours	$ 3,846.00	$ 4,488.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,832.00	$ 7,474.00
7 credit hours	$ 4,487.00	$ 5,236.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,473.00	$ 8,222.00
8 credit hours	$ 5,128.00	$ 5,984.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,114.00	$ 8,970.00
Each additional hour	$ 641.00	$ 748.00						

*Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page. Non-standard rates also apply to Graduate Researchers United (GRU).

Master of Public Health or Certificate in Public Health - Online

2026-2027 Tuition & Fee Charges By Term

Draft 6/17/2026

Online Master of Public Health in Public Health Practice

	Resident Tuition	Non-Resident Tuition	University Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 5,886.00	$ 7,623.00	$ 346.00	$ 111.00	$ 2,529.00	$ 8,872.00	$ 10,609.00
1 credit hour	$ 654.00	$ 847.00	$ 346.00	$ 111.00	$ 2,529.00	$ 3,640.00	$ 3,833.00
2 credit hours	$ 1,308.00	$ 1,694.00	$ 346.00	$ 111.00	$ 2,529.00	$ 4,294.00	$ 4,680.00
3 credit hours	$ 1,962.00	$ 2,541.00	$ 346.00	$ 111.00	$ 2,529.00	$ 4,948.00	$ 5,527.00
4 credit hours	$ 2,616.00	$ 3,388.00	$ 346.00	$ 111.00	$ 2,529.00	$ 5,602.00	$ 6,374.00
5 credit hours	$ 3,270.00	$ 4,235.00	$ 346.00	$ 111.00	$ 2,529.00	$ 6,256.00	$ 7,221.00
6 credit hours	$ 3,924.00	$ 5,082.00	$ 346.00	$ 111.00	$ 2,529.00	$ 6,910.00	$ 8,068.00
7 credit hours	$ 4,578.00	$ 5,929.00	$ 346.00	$ 111.00	$ 2,529.00	$ 7,564.00	$ 8,915.00
8 credit hours	$ 5,232.00	$ 6,776.00	$ 346.00	$ 111.00	$ 2,529.00	$ 8,218.00	$ 9,762.00
Each Additional Hour	$ 654.00	$ 847.00					

Online Graduate Certificate in Public Health

	Resident Tuition	Non-Resident Tuition	University Fee	Dental Insurance	Major Medical Insurance	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 5,886.00	$ 7,623.00	$ 346.00	$ 0.00	$ 0.00	$ 6,232.00	$ 7,969.00
1 credit hour	$ 654.00	$ 847.00	$ 346.00	$ 0.00	$ 0.00	$ 1,000.00	$ 1,193.00
2 credit hours	$ 1,308.00	$ 1,694.00	$ 346.00	$ 0.00	$ 0.00	$ 1,654.00	$ 2,040.00
3 credit hours	$ 1,962.00	$ 2,541.00	$ 346.00	$ 0.00	$ 0.00	$ 2,308.00	$ 2,887.00
4 credit hours	$ 2,616.00	$ 3,388.00	$ 346.00	$ 0.00	$ 0.00	$ 2,962.00	$ 3,734.00
5 credit hours	$ 3,270.00	$ 4,235.00	$ 346.00	$ 0.00	$ 0.00	$ 3,616.00	$ 4,581.00
6 credit hours	$ 3,924.00	$ 5,082.00	$ 346.00	$ 0.00	$ 0.00	$ 4,270.00	$ 5,428.00
7 credit hours	$ 4,578.00	$ 5,929.00	$ 346.00	$ 0.00	$ 0.00	$ 4,924.00	$ 6,275.00
8 credit hours	$ 5,232.00	$ 6,776.00	$ 346.00	$ 0.00	$ 0.00	$ 5,578.00	$ 7,122.00
Each Additional Hour	$ 654.00	$ 847.00					

*Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page.

Undergraduate Nursing Accelerated Bachelor of Science - Ashland

2026-27 Tuition & Fee Charges By Term **Draft** **6/17/2026**

Students Qualifying for the 2026-27 Tuition Promise

	Resident Tuition*	Non-Resident Tuition*	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 7,476.00	$ 9,984.00	$ 111.00	$ 2,529.00	$ 10,116.00	$ 12,624.00
1 credit hour	$ 623.00	$ 832.00	$ 111.00	$ 2,529.00	$ 3,263.00	$ 3,472.00
2 credit hours	$ 1,246.00	$ 1,664.00	$ 111.00	$ 2,529.00	$ 3,886.00	$ 4,304.00
3 credit hours	$ 1,869.00	$ 2,496.00	$ 111.00	$ 2,529.00	$ 4,509.00	$ 5,136.00
4 credit hours	$ 2,492.00	$ 3,328.00	$ 111.00	$ 2,529.00	$ 5,132.00	$ 5,968.00
5 credit hours	$ 3,115.00	$ 4,160.00	$ 111.00	$ 2,529.00	$ 5,755.00	$ 6,800.00
6 credit hours	$ 3,738.00	$ 4,992.00	$ 111.00	$ 2,529.00	$ 6,378.00	$ 7,632.00
7 credit hours	$ 4,361.00	$ 5,824.00	$ 111.00	$ 2,529.00	$ 7,001.00	$ 8,464.00
8 credit hours	$ 4,984.00	$ 6,656.00	$ 111.00	$ 2,529.00	$ 7,624.00	$ 9,296.00
9 credit hours	$ 5,607.00	$ 7,488.00	$ 111.00	$ 2,529.00	$ 8,247.00	$ 10,128.00
10 credit hours	$ 6,230.00	$ 8,320.00	$ 111.00	$ 2,529.00	$ 8,870.00	$ 10,960.00
11 credit hours	$ 6,853.00	$ 9,152.00	$ 111.00	$ 2,529.00	$ 9,493.00	$ 11,792.00
Each Additional Hour	$ 623.00	$ 832.00				

Students Qualifying for the 2025-26 Tuition Promise

	Resident Tuition*	Non-Resident Tuition*	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 7,332.00	$ 9,792.00	$ 111.00	$ 2,529.00	$ 9,972.00	$ 12,432.00
1 credit hour	$ 611.00	$ 816.00	$ 111.00	$ 2,529.00	$ 3,251.00	$ 3,456.00
2 credit hours	$ 1,222.00	$ 1,632.00	$ 111.00	$ 2,529.00	$ 3,862.00	$ 4,272.00
3 credit hours	$ 1,833.00	$ 2,448.00	$ 111.00	$ 2,529.00	$ 4,473.00	$ 5,088.00
4 credit hours	$ 2,444.00	$ 3,264.00	$ 111.00	$ 2,529.00	$ 5,084.00	$ 5,904.00
5 credit hours	$ 3,055.00	$ 4,080.00	$ 111.00	$ 2,529.00	$ 5,695.00	$ 6,720.00
6 credit hours	$ 3,666.00	$ 4,896.00	$ 111.00	$ 2,529.00	$ 6,306.00	$ 7,536.00
7 credit hours	$ 4,277.00	$ 5,712.00	$ 111.00	$ 2,529.00	$ 6,917.00	$ 8,352.00
8 credit hours	$ 4,888.00	$ 6,528.00	$ 111.00	$ 2,529.00	$ 7,528.00	$ 9,168.00
9 credit hours	$ 5,499.00	$ 7,344.00	$ 111.00	$ 2,529.00	$ 8,139.00	$ 9,984.00
10 credit hours	$ 6,110.00	$ 8,160.00	$ 111.00	$ 2,529.00	$ 8,750.00	$ 10,800.00
11 credit hours	$ 6,721.00	$ 8,976.00	$ 111.00	$ 2,529.00	$ 9,361.00	$ 11,616.00
Each Additional Hour	$ 611.00	$ 816.00				

Refer to Section III.B.10 of the Tuition & Fee Book for information regarding regional campus fees.

*Students enrolled in the Accelerated Bachelor of Science to Doctor of Nursing Practice (DNP) program pay tuition and fees at the Accelerated Bachelor rate while in their Accelerated Bachelor program of study. Thereafter, these students' tuition and fees are assessed based on the schedule for the DNP program.

**Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page.

Undergraduate Nursing Accelerated Bachelor of Science - Bend

2026-2027 Tuition & Fee Charges By Term **Draft** **6/17/2026**

Students Qualifying for the 2026-27 Tuition Promise

	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 7,476.00	$ 9,984.00	$ 346.00	$ 20.00	$ 111.00	$ 2,529.00	$ 10,482.00	$ 12,990.00
1 credit hour	$ 623.00	$ 832.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,609.00	$ 3,818.00
2 credit hours	$ 1,246.00	$ 1,664.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,232.00	$ 4,650.00
3 credit hours	$ 1,869.00	$ 2,496.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,855.00	$ 5,482.00
4 credit hours	$ 2,492.00	$ 3,328.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,478.00	$ 6,314.00
5 credit hours	$ 3,115.00	$ 4,160.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,101.00	$ 7,146.00
6 credit hours	$ 3,738.00	$ 4,992.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,724.00	$ 7,978.00
7 credit hours	$ 4,361.00	$ 5,824.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,347.00	$ 8,810.00
8 credit hours	$ 4,984.00	$ 6,656.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,970.00	$ 9,642.00
9 credit hours	$ 5,607.00	$ 7,488.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,593.00	$ 10,474.00
10 credit hours	$ 6,230.00	$ 8,320.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,216.00	$ 11,306.00
11 credit hours	$ 6,853.00	$ 9,152.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,839.00	$ 12,138.00
Each Additional Hour	$ 623.00	$ 832.00						

Students Qualifying for the 2025-26 Tuition Promise

	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 7,332.00	$ 9,792.00	$ 346.00	$ 20.00	$ 111.00	$ 2,529.00	$ 10,338.00	$ 12,798.00
1 credit hour	$ 611.00	$ 816.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,597.00	$ 3,802.00
2 credit hours	$ 1,222.00	$ 1,632.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,208.00	$ 4,618.00
3 credit hours	$ 1,833.00	$ 2,448.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,819.00	$ 5,434.00
4 credit hours	$ 2,444.00	$ 3,264.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,430.00	$ 6,250.00
5 credit hours	$ 3,055.00	$ 4,080.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,041.00	$ 7,066.00
6 credit hours	$ 3,666.00	$ 4,896.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,652.00	$ 7,882.00
7 credit hours	$ 4,277.00	$ 5,712.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,263.00	$ 8,698.00
8 credit hours	$ 4,888.00	$ 6,528.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,874.00	$ 9,514.00
9 credit hours	$ 5,499.00	$ 7,344.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,485.00	$ 10,330.00
10 credit hours	$ 6,110.00	$ 8,160.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,096.00	$ 11,146.00
11 credit hours	$ 6,721.00	$ 8,976.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,707.00	$ 11,962.00
Each Additional Hour	$ 611.00	$ 816.00						

*Students enrolled in the Accelerated Bachelor of Science to Doctor of Nursing Practice (DNP) program pay tuition and fees at the Accelerated Bachelor rate while in their Accelerated Bachelor program of study. Thereafter, these students' tuition and fees are assessed based on the schedule for the DNP program.

**Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page.

Undergraduate Nursing Accelerated Bachelor of Science - Portland

2026-2027 Tuition & Fee Charges By Term **Draft** **6/17/2026**

Students Qualifying for the 2026-27 Tuition Promise

	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 7,476.00	$ 9,984.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 10,719.00	$ 13,227.00
1 credit hour	$ 623.00	$ 832.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,609.00	$ 3,818.00
2 credit hours	$ 1,246.00	$ 1,664.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,232.00	$ 4,650.00
3 credit hours	$ 1,869.00	$ 2,496.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,855.00	$ 5,482.00
4 credit hours	$ 2,492.00	$ 3,328.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,478.00	$ 6,314.00
5 credit hours	$ 3,115.00	$ 4,160.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,101.00	$ 7,146.00
6 credit hours	$ 3,738.00	$ 4,992.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,724.00	$ 7,978.00
7 credit hours	$ 4,361.00	$ 5,824.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,347.00	$ 8,810.00
8 credit hours	$ 4,984.00	$ 6,656.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,970.00	$ 9,642.00
9 credit hours	$ 5,607.00	$ 7,488.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,593.00	$ 10,474.00
10 credit hours	$ 6,230.00	$ 8,320.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,216.00	$ 11,306.00
11 credit hours	$ 6,853.00	$ 9,152.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,839.00	$ 12,138.00
Each Additional Hour	$ 623.00	$ 832.00						

Students Qualifying for the 2025-26 Tuition Promise

	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 7,332.00	$ 9,792.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 10,575.00	$ 13,035.00
1 credit hour	$ 611.00	$ 816.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,597.00	$ 3,802.00
2 credit hours	$ 1,222.00	$ 1,632.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,208.00	$ 4,618.00
3 credit hours	$ 1,833.00	$ 2,448.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,819.00	$ 5,434.00
4 credit hours	$ 2,444.00	$ 3,264.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,430.00	$ 6,250.00
5 credit hours	$ 3,055.00	$ 4,080.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,041.00	$ 7,066.00
6 credit hours	$ 3,666.00	$ 4,896.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,652.00	$ 7,882.00
7 credit hours	$ 4,277.00	$ 5,712.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,263.00	$ 8,698.00
8 credit hours	$ 4,888.00	$ 6,528.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,874.00	$ 9,514.00
9 credit hours	$ 5,499.00	$ 7,344.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,485.00	$ 10,330.00
10 credit hours	$ 6,110.00	$ 8,160.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,096.00	$ 11,146.00
11 credit hours	$ 6,721.00	$ 8,976.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,707.00	$ 11,962.00
Each Additional Hour	$ 611.00	$ 816.00						

*Students enrolled in the Accelerated Bachelor of Science to Doctor of Nursing Practice (DNP) program pay tuition and fees at the Accelerated Bachelor rate while in their Accelerated Bachelor program of study. Thereafter, these students' tuition and fees are assessed based on the schedule for the DNP program.

**Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page.

Undergraduate Nursing - Regional Campuses (Ashland, Klamath Falls, La Grande, Monmouth)

2026-2027 Tuition & Fee Charges By Term **Draft** **6/17/2026**

Students Qualifying for the 2026-27 Tuition Promise

	Resident Tuition	Non-Resident Tuition	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 5,400.00	$ 9,924.00	$ 111.00	$ 2,529.00	$ 8,040.00	$ 12,564.00
1 credit hour	$ 450.00	$ 827.00	$ 111.00	$ 2,529.00	$ 3,090.00	$ 3,467.00
2 credit hours	$ 900.00	$ 1,654.00	$ 111.00	$ 2,529.00	$ 3,540.00	$ 4,294.00
3 credit hours	$ 1,350.00	$ 2,481.00	$ 111.00	$ 2,529.00	$ 3,990.00	$ 5,121.00
4 credit hours	$ 1,800.00	$ 3,308.00	$ 111.00	$ 2,529.00	$ 4,440.00	$ 5,948.00
5 credit hours	$ 2,250.00	$ 4,135.00	$ 111.00	$ 2,529.00	$ 4,890.00	$ 6,775.00
6 credit hours	$ 2,700.00	$ 4,962.00	$ 111.00	$ 2,529.00	$ 5,340.00	$ 7,602.00
7 credit hours	$ 3,150.00	$ 5,789.00	$ 111.00	$ 2,529.00	$ 5,790.00	$ 8,429.00
8 credit hours	$ 3,600.00	$ 6,616.00	$ 111.00	$ 2,529.00	$ 6,240.00	$ 9,256.00
9 credit hours	$ 4,050.00	$ 7,443.00	$ 111.00	$ 2,529.00	$ 6,690.00	$ 10,083.00
10 credit hours	$ 4,500.00	$ 8,270.00	$ 111.00	$ 2,529.00	$ 7,140.00	$ 10,910.00
11 credit hours	$ 4,950.00	$ 9,097.00	$ 111.00	$ 2,529.00	$ 7,590.00	$ 11,737.00
Each Additional Hour	$ 450.00	$ 827.00				

Students Qualifying for the 2025-26 Tuition Promise

	Resident Tuition	Non-Resident Tuition	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 5,304.00	$ 9,732.00	$ 111.00	$ 2,529.00	$ 7,944.00	$ 12,372.00
1 credit hour	$ 442.00	$ 811.00	$ 111.00	$ 2,529.00	$ 3,082.00	$ 3,451.00
2 credit hours	$ 884.00	$ 1,622.00	$ 111.00	$ 2,529.00	$ 3,524.00	$ 4,262.00
3 credit hours	$ 1,326.00	$ 2,433.00	$ 111.00	$ 2,529.00	$ 3,966.00	$ 5,073.00
4 credit hours	$ 1,768.00	$ 3,244.00	$ 111.00	$ 2,529.00	$ 4,408.00	$ 5,884.00
5 credit hours	$ 2,210.00	$ 4,055.00	$ 111.00	$ 2,529.00	$ 4,850.00	$ 6,695.00
6 credit hours	$ 2,652.00	$ 4,866.00	$ 111.00	$ 2,529.00	$ 5,292.00	$ 7,506.00
7 credit hours	$ 3,094.00	$ 5,677.00	$ 111.00	$ 2,529.00	$ 5,734.00	$ 8,317.00
8 credit hours	$ 3,536.00	$ 6,488.00	$ 111.00	$ 2,529.00	$ 6,176.00	$ 9,128.00
9 credit hours	$ 3,978.00	$ 7,299.00	$ 111.00	$ 2,529.00	$ 6,618.00	$ 9,939.00
10 credit hours	$ 4,420.00	$ 8,110.00	$ 111.00	$ 2,529.00	$ 7,060.00	$ 10,750.00
11 credit hours	$ 4,862.00	$ 8,921.00	$ 111.00	$ 2,529.00	$ 7,502.00	$ 11,561.00
Each Additional Hour	$ 442.00	$ 811.00				

Students Qualifying for the 2024-25 Tuition Promise

	Resident Tuition	Non-Resident Tuition	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 5,208.00	$ 9,552.00	$ 111.00	$ 2,529.00	$ 7,848.00	$ 12,192.00
1 credit hour	$ 434.00	$ 796.00	$ 111.00	$ 2,529.00	$ 3,074.00	$ 3,436.00
2 credit hours	$ 868.00	$ 1,592.00	$ 111.00	$ 2,529.00	$ 3,508.00	$ 4,232.00
3 credit hours	$ 1,302.00	$ 2,388.00	$ 111.00	$ 2,529.00	$ 3,942.00	$ 5,028.00
4 credit hours	$ 1,736.00	$ 3,184.00	$ 111.00	$ 2,529.00	$ 4,376.00	$ 5,824.00
5 credit hours	$ 2,170.00	$ 3,980.00	$ 111.00	$ 2,529.00	$ 4,810.00	$ 6,620.00
6 credit hours	$ 2,604.00	$ 4,776.00	$ 111.00	$ 2,529.00	$ 5,244.00	$ 7,416.00
7 credit hours	$ 3,038.00	$ 5,572.00	$ 111.00	$ 2,529.00	$ 5,678.00	$ 8,212.00
8 credit hours	$ 3,472.00	$ 6,368.00	$ 111.00	$ 2,529.00	$ 6,112.00	$ 9,008.00
9 credit hours	$ 3,906.00	$ 7,164.00	$ 111.00	$ 2,529.00	$ 6,546.00	$ 9,804.00
10 credit hours	$ 4,340.00	$ 7,960.00	$ 111.00	$ 2,529.00	$ 6,980.00	$ 10,600.00
11 credit hours	$ 4,774.00	$ 8,756.00	$ 111.00	$ 2,529.00	$ 7,414.00	$ 11,396.00
Each Additional Hour	$ 434.00	$ 796.00				

Refer to Section III.B.10 of the Tuition & Fee Book for information regarding regional campus fees.

*Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page.

Undergraduate Nursing - Portland

2026-2027 Tuition & Fee Charges By Term

Draft 6/17/2026

Students Qualifying for the 2026-27 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 5,400.00	$ 9,924.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 8,643.00	$ 13,167.00
1 credit hour	$ 450.00	$ 827.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,436.00	$ 3,813.00
2 credit hours	$ 900.00	$ 1,654.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,886.00	$ 4,640.00
3 credit hours	$ 1,350.00	$ 2,481.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,336.00	$ 5,467.00
4 credit hours	$ 1,800.00	$ 3,308.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,786.00	$ 6,294.00
5 credit hours	$ 2,250.00	$ 4,135.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,236.00	$ 7,121.00
6 credit hours	$ 2,700.00	$ 4,962.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,686.00	$ 7,948.00
7 credit hours	$ 3,150.00	$ 5,789.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,136.00	$ 8,775.00
8 credit hours	$ 3,600.00	$ 6,616.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,586.00	$ 9,602.00
9 credit hours	$ 4,050.00	$ 7,443.00	$ 346.00	$ 20.00	$ 111.00	$ 2,529.00	$ 7,056.00	$ 10,449.00
10 credit hours	$ 4,500.00	$ 8,270.00	$ 346.00	$ 20.00	$ 111.00	$ 2,529.00	$ 7,506.00	$ 11,276.00
11 credit hours	$ 4,950.00	$ 9,097.00	$ 346.00	$ 20.00	$ 111.00	$ 2,529.00	$ 7,956.00	$ 12,103.00
Each Additional Hour	$ 450.00	$ 827.00						

Students Qualifying for the 2025-26 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 5,304.00	$ 9,732.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 8,547.00	$ 12,975.00
1 credit hour	$ 442.00	$ 811.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,428.00	$ 3,797.00
2 credit hours	$ 884.00	$ 1,622.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,870.00	$ 4,608.00
3 credit hours	$ 1,326.00	$ 2,433.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,312.00	$ 5,419.00
4 credit hours	$ 1,768.00	$ 3,244.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,754.00	$ 6,230.00
5 credit hours	$ 2,210.00	$ 4,055.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,196.00	$ 7,041.00
6 credit hours	$ 2,652.00	$ 4,866.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,638.00	$ 7,852.00
7 credit hours	$ 3,094.00	$ 5,677.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,080.00	$ 8,663.00
8 credit hours	$ 3,536.00	$ 6,488.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,522.00	$ 9,474.00
9 credit hours	$ 3,978.00	$ 7,299.00	$ 346.00	$ 20.00	$ 111.00	$ 2,529.00	$ 6,984.00	$ 10,305.00
10 credit hours	$ 4,420.00	$ 8,110.00	$ 346.00	$ 20.00	$ 111.00	$ 2,529.00	$ 7,426.00	$ 11,116.00
11 credit hours	$ 4,862.00	$ 8,921.00	$ 346.00	$ 20.00	$ 111.00	$ 2,529.00	$ 7,868.00	$ 11,927.00
Each Additional Hour	$ 442.00	$ 811.00						

Students Qualifying for the 2024-25 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 5,208.00	$ 9,552.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 8,451.00	$ 12,795.00
1 credit hour	$ 434.00	$ 796.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,420.00	$ 3,782.00
2 credit hours	$ 868.00	$ 1,592.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,854.00	$ 4,578.00
3 credit hours	$ 1,302.00	$ 2,388.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,288.00	$ 5,374.00
4 credit hours	$ 1,736.00	$ 3,184.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,722.00	$ 6,170.00
5 credit hours	$ 2,170.00	$ 3,980.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,156.00	$ 6,966.00
6 credit hours	$ 2,604.00	$ 4,776.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,590.00	$ 7,762.00
7 credit hours	$ 3,038.00	$ 5,572.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,024.00	$ 8,558.00
8 credit hours	$ 3,472.00	$ 6,368.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,458.00	$ 9,354.00
9 credit hours	$ 3,906.00	$ 7,164.00	$ 346.00	$ 20.00	$ 111.00	$ 2,529.00	$ 6,912.00	$ 10,170.00
10 credit hours	$ 4,340.00	$ 7,960.00	$ 346.00	$ 20.00	$ 111.00	$ 2,529.00	$ 7,346.00	$ 10,966.00
11 credit hours	$ 4,774.00	$ 8,756.00	$ 346.00	$ 20.00	$ 111.00	$ 2,529.00	$ 7,780.00	$ 11,762.00
Each Additional Hour	$ 434.00	$ 796.00						

Undergraduate Nursing RN/BS

2026-2027 Tuition & Fee Charges By Term

Draft **6/17/2026**

	Resident Tuition*	Non-Resident Tuition*	University Fee	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	$ 3,924.00	$ 3,924.00	$ 346.00	$ 4,270.00	$ 4,270.00
1 credit hour	$ 327.00	$ 327.00	$ 346.00	$ 673.00	$ 673.00
2 credit hours	$ 654.00	$ 654.00	$ 346.00	$ 1,000.00	$ 1,000.00
3 credit hours	$ 981.00	$ 981.00	$ 346.00	$ 1,327.00	$ 1,327.00
4 credit hours	$ 1,308.00	$ 1,308.00	$ 346.00	$ 1,654.00	$ 1,654.00
5 credit hours	$ 1,635.00	$ 1,635.00	$ 346.00	$ 1,981.00	$ 1,981.00
6 credit hours	$ 1,962.00	$ 1,962.00	$ 346.00	$ 2,308.00	$ 2,308.00
7 credit hours	$ 2,289.00	$ 2,289.00	$ 346.00	$ 2,635.00	$ 2,635.00
8 credit hours	$ 2,616.00	$ 2,616.00	$ 346.00	$ 2,962.00	$ 2,962.00
9 credit hours	$ 2,943.00	$ 2,943.00	$ 346.00	$ 3,289.00	$ 3,289.00
10 credit hours	$ 3,270.00	$ 3,270.00	$ 346.00	$ 3,616.00	$ 3,616.00
11 credit hours	$ 3,597.00	$ 3,597.00	$ 346.00	$ 3,943.00	$ 3,943.00
Each Additional Hour	$ 327.00	$ 327.00			

Students enrolled in the Pre-AAS program pay tuition and fees at the same rate as the Undergrad Nursing RN/BS program.

Doctor of Nursing Practice in an Advanced Practice Nursing Specialty

2026-2027 Tuition & Fee Charges By Term

Draft 6/17/2026

Students Qualifying for the 2026-27 Tuition Promise

	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 6,543.00	$ 8,496.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 9,786.00	$ 11,739.00
1 credit hour	$ 727.00	$ 944.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,713.00	$ 3,930.00
2 credit hours	$ 1,454.00	$ 1,888.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,440.00	$ 4,874.00
3 credit hours	$ 2,181.00	$ 2,832.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,167.00	$ 5,818.00
4 credit hours	$ 2,908.00	$ 3,776.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,894.00	$ 6,762.00
5 credit hours	$ 3,635.00	$ 4,720.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,621.00	$ 7,706.00
6 credit hours	$ 4,362.00	$ 5,664.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,348.00	$ 8,650.00
7 credit hours	$ 5,089.00	$ 6,608.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,075.00	$ 9,594.00
8 credit hours	$ 5,816.00	$ 7,552.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,802.00	$ 10,538.00
Each Additional Hour	$ 727.00	$ 944.00						

Students Qualifying for the 2025-26 Tuition Promise

	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 6,417.00	$ 8,334.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 9,660.00	$ 11,577.00
1 credit hour	$ 713.00	$ 926.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,699.00	$ 3,912.00
2 credit hours	$ 1,426.00	$ 1,852.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,412.00	$ 4,838.00
3 credit hours	$ 2,139.00	$ 2,778.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,125.00	$ 5,764.00
4 credit hours	$ 2,852.00	$ 3,704.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,838.00	$ 6,690.00
5 credit hours	$ 3,565.00	$ 4,630.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,551.00	$ 7,616.00
6 credit hours	$ 4,278.00	$ 5,556.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,264.00	$ 8,542.00
7 credit hours	$ 4,991.00	$ 6,482.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,977.00	$ 9,468.00
8 credit hours	$ 5,704.00	$ 7,408.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,690.00	$ 10,394.00
Each Additional Hour	$ 713.00	$ 926.00						

Students Qualifying for the 2024-25 Tuition Promise

	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 6,291.00	$ 8,172.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 9,534.00	$ 11,415.00
1 credit hour	$ 699.00	$ 908.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,685.00	$ 3,894.00
2 credit hours	$ 1,398.00	$ 1,816.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,384.00	$ 4,802.00
3 credit hours	$ 2,097.00	$ 2,724.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,083.00	$ 5,710.00
4 credit hours	$ 2,796.00	$ 3,632.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,782.00	$ 6,618.00
5 credit hours	$ 3,495.00	$ 4,540.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,481.00	$ 7,526.00
6 credit hours	$ 4,194.00	$ 5,448.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,180.00	$ 8,434.00
7 credit hours	$ 4,893.00	$ 6,356.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,879.00	$ 9,342.00
8 credit hours	$ 5,592.00	$ 7,264.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,578.00	$ 10,250.00
Each Additional Hour	$ 699.00	$ 908.00						

*Students in the DNP in Nurse Anesthesia will be charged tuition and fees listed on the Nurse Anesthesia page.

**Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page.

PhD or Doctor of Nursing Practice in Nursing

2026-2027 Tuition & Fee Charges By Term

Draft **6/17/2026**

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 6,426.00	$ 8,334.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 9,669.00	$ 11,577.00
1 credit hour	$ 714.00	$ 926.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,700.00	$ 3,912.00
2 credit hours	$ 1,428.00	$ 1,852.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,414.00	$ 4,838.00
3 credit hours	$ 2,142.00	$ 2,778.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,128.00	$ 5,764.00
4 credit hours	$ 2,856.00	$ 3,704.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,842.00	$ 6,690.00
5 credit hours	$ 3,570.00	$ 4,630.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,556.00	$ 7,616.00
6 credit hours	$ 4,284.00	$ 5,556.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,270.00	$ 8,542.00
7 credit hours	$ 4,998.00	$ 6,482.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,984.00	$ 9,468.00
8 credit hours	$ 5,712.00	$ 7,408.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,698.00	$ 10,394.00
Each Additional Hour	$ 714.00	$ 926.00						

*Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page. Non-standard rates also apply to Graduate Researchers United (GRU).

Nurse Anesthesia

2026-2027 Tuition & Fee Charges By Term

Draft 6/17/2026

Students Qualifying for the 2026-27 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 8,154.00	$ 8,496.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 11,397.00	$ 11,739.00
1 credit hour	$ 906.00	$ 944.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,892.00	$ 3,930.00
2 credit hours	$ 1,812.00	$ 1,888.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,798.00	$ 4,874.00
3 credit hours	$ 2,718.00	$ 2,832.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,704.00	$ 5,818.00
4 credit hours	$ 3,624.00	$ 3,776.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,610.00	$ 6,762.00
5 credit hours	$ 4,530.00	$ 4,720.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,516.00	$ 7,706.00
6 credit hours	$ 5,436.00	$ 5,664.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,422.00	$ 8,650.00
7 credit hours	$ 6,342.00	$ 6,608.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,328.00	$ 9,594.00
8 credit hours	$ 7,248.00	$ 7,552.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 10,234.00	$ 10,538.00
Each Additional Hour	$ 906.00	$ 944.00						

Students Qualifying for the 2025-26 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 8,001.00	$ 8,334.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 11,244.00	$ 11,577.00
1 credit hour	$ 889.00	$ 926.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,875.00	$ 3,912.00
2 credit hours	$ 1,778.00	$ 1,852.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,764.00	$ 4,838.00
3 credit hours	$ 2,667.00	$ 2,778.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,653.00	$ 5,764.00
4 credit hours	$ 3,556.00	$ 3,704.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,542.00	$ 6,690.00
5 credit hours	$ 4,445.00	$ 4,630.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,431.00	$ 7,616.00
6 credit hours	$ 5,334.00	$ 5,556.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,320.00	$ 8,542.00
7 credit hours	$ 6,223.00	$ 6,482.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,209.00	$ 9,468.00
8 credit hours	$ 7,112.00	$ 7,408.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 10,098.00	$ 10,394.00
Each Additional Hour	$ 889.00	$ 926.00						

Students Qualifying for the 2024-25 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 7,848.00	$ 8,172.00	$ 583.00	$ 20.00	$ 111.00	$ 2,529.00	$ 11,091.00	$ 11,415.00
1 credit hour	$ 872.00	$ 908.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 3,858.00	$ 3,894.00
2 credit hours	$ 1,744.00	$ 1,816.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 4,730.00	$ 4,802.00
3 credit hours	$ 2,616.00	$ 2,724.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 5,602.00	$ 5,710.00
4 credit hours	$ 3,488.00	$ 3,632.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 6,474.00	$ 6,618.00
5 credit hours	$ 4,360.00	$ 4,540.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 7,346.00	$ 7,526.00
6 credit hours	$ 5,232.00	$ 5,448.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 8,218.00	$ 8,434.00
7 credit hours	$ 6,104.00	$ 6,356.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,090.00	$ 9,342.00
8 credit hours	$ 6,976.00	$ 7,264.00	$ 346.00	$ 0.00	$ 111.00	$ 2,529.00	$ 9,962.00	$ 10,250.00
Each Additional Hour	$ 872.00	$ 908.00						

*Standard rates for Fall, Winter, and Spring terms. For Summer term and other non-standard rates, refer to the Student Health Insurance page.

Master of Nursing in Nursing Education, Master of Nursing in Health Systems & Organizational Leadership, and Doctor of Nursing Practice in Executive Leadership

2026-2027 Tuition & Fee Charges By Term

Draft **6/17/2026**

	Resident Tuition	Non-Resident Tuition	University Fee	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	$ 6,426.00	$ 8,334.00	$ 346.00	$ 6,772.00	$ 8,680.00
Per Credit					
1 credit hour	$ 714.00	$ 926.00	$ 346.00	$ 1,060.00	$ 1,272.00
2 credit hours	$ 1,428.00	$ 1,852.00	$ 346.00	$ 1,774.00	$ 2,198.00
3 credit hours	$ 2,142.00	$ 2,778.00	$ 346.00	$ 2,488.00	$ 3,124.00
4 credit hours	$ 2,856.00	$ 3,704.00	$ 346.00	$ 3,202.00	$ 4,050.00
5 credit hours	$ 3,570.00	$ 4,630.00	$ 346.00	$ 3,916.00	$ 4,976.00
6 credit hours	$ 4,284.00	$ 5,556.00	$ 346.00	$ 4,630.00	$ 5,902.00
7 credit hours	$ 4,998.00	$ 6,482.00	$ 346.00	$ 5,344.00	$ 6,828.00
8 credit hours	$ 5,712.00	$ 7,408.00	$ 346.00	$ 6,058.00	$ 7,754.00

Each Additional Hour	$ 714.00	$ 926.00

Pharm.D.

2026-2027 Tuition & Fee Charges By Term

Draft **6/17/2026**

	University Fee	Student Council Fee	Total Charges*
1st, 2nd, and 3rd Years - Corvallis	$ 0.00	$ 0.00	$ 0.00
1st, 2nd, and 3rd Years - Portland	$ 583.00	$ 20.00	$ 603.00
4th Years - Portland	$ 346.00	$ 20.00	$ 366.00

*OSU tuition and other applicable OSU student fees are paid directly to OSU.

RESOLUTION 2026-06-03
OREGON HEALTH & SCIENCE UNIVERSITY
BOARD OF DIRECTORS

(Approval of Operating Budget, Capital Budget, Heath System Budgets, and Academic Year Tuition and Fees)

WHEREAS, Management has developed and provided to the Board for its review the Operating Budget for Oregon Health and Science University ("OHSU") for fiscal year 2026-27, including the tuition and fees for the academic year 2026-27 and operating support for Hillsboro Medical Center pursuant to the Management Agreement between OHSU and Tuality Healthcare ("FY 26-27 Operating Budget");

WHEREAS, Management has developed and provided to the Board for its review the Capital Budget for OHSU for fiscal year 2026-27 including capital budget funding for Hillsboro Medical Center pursuant to the Management Agreement between OHSU and Tuality Healthcare ("FY 26-27 Capital Budget"); and

WHEREAS, the Board believes that OHSU's adoption of the FY 26-27 Operating Budget and the FY 26-27 Capital Budget are in the best interests of OHSU.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Directors of Oregon Health and Science University as follows:

1. The FY 26-27 Operating Budget for OHSU for fiscal year 2026-27 included in the June 17, 2026, Board docket accompanying this Resolution, including the tuition and fees for the academic year 2026-27 as shown in the OHSU Academic Year Tuition and Fee Book 2026-27, is hereby approved and adopted.

2. The FY 26-27 Capital Budget for OHSU for fiscal year 2026-27 included in the June 17, 2026, Board docket accompanying this Resolution is hereby approved and adopted.

This Resolution is adopted and will be effective on this 17th day of June, 2026.

Director	Yes	No	Abstain
Susan King			
Chris Abbruzzese			
James Carlson			
Shereef Elnahal			
Justin Hurley Braswell			
Claire Irvan			
Betsy Johnson			
Maria Rodriguez			
Malik Seals			
Sadhana Shenoy			
Sue Steward			

Signed by the Secretary of the Board on June 17, 2026.

_____
Connie Seeley
Board Secretary

BREAK

Memorandum

To: OHSU Board of Directors

From: Alice Cuprill Comas,
Executive Vice President for Institutional Affairs and General Counsel

Date: June 10, 2026

Re: Bylaws of Knight Cancer Group Bylaws

I. Overview

OHSU proposes to form a new single member limited liability company, the Knight Cancer Group, LLC ("KCG"). OHSU has statutory authority to form such an entity pursuant to ORS 353.117.

This memorandum summarizes the key provisions of the KCG bylaws. If the bylaws are approved by the OHSU Board, Articles of Organization will be filed with the Oregon Secretary of State. KCG will then file an application for recognition as a 501(c)(3) entity. However, the activity of KCG will be limited until such time as definitive agreements between OHSU and KCG are approved by the OHSU Board of Directors and the KCG Board. There will be no substantive change in the operations of OHSU's cancer program until the effective date of the definitive agreements. OHSU and representatives of KCG will continue to work on drafting the definitive agreements.

II. Corporate Governance Framework

A. Legal Foundation

KCG's bylaws operate in conjunction with:

- The Oregon Limited Liability Company Act;
- OHSU's enabling legislation; and
- KCG's articles of organization.

Together, these documents define the rights of OHSU as KCG's sole member and the governance authority of the Board and officers.

III. Member

OHSU will be the sole member of KCG and as such will have specific governance rights with respect to the entity. In particular, OHSU will have authority to:

- Approve the annual budgets of the corporation. If the OHSU board does not approve the KCG budget, then the joint operating committee to be formed pursuant to the definitive agreements must reconvene to make revisions and recommend a revised budget for the OHSU Board's consideration;
- Remove the president of KCG for Cause;

- In accordance with a process set forth in the definitive agreements, approve KCG's entering into any arrangement involving the provision of professional or administrative services relating to the clinical treatment of cancer with any university, hospital, or other health care provider other than OHSU;
- Approve the sale, transfer, lease, exchange, option, conveyance, or disposal of all or substantially all of the KCG's assets or to approve the merger of the KCG with another entity;
- Approve the incurrence of any debt by KCG more than $100,000 in total;
- Approve the corporation entering into any joint venture with any third party or forming any subsidiary entities;
- Approve the dissolution of the KCG;
- Right to inspect and copy the KCG's records; and
- Approve any amendment to the KCG organizational documents, including bylaws.

All other authorities with respect to KCG will be held by the KCG board of directors, subject to the terms of the definitive agreements.

IV. Board of Directors

A. Composition and Size

KCG's bylaws provide:

- The Board must consist of at least five directors and no more than 11 directors;
- The exact number of directors is set by the KCG Board resolution from time to time; and
- The OHSU President will be an ex officio member of the KCG Board.

B. Authority and Responsibilities

Consistent with standard bylaws, the Board:

- Exercises overall management authority;
- Approves major corporate actions, subject to the rights of OHSU as the sole member; and
- Oversees financial performance of KCG.

V. Officers and Management

Like most corporate bylaws, KCG's framework contemplates officers appointed by the Board, including:

- Chief Executive Officer / President
- Chief Financial Officer / Treasurer
- Secretary

The bylaws generally:

- Define officer duties and authority;
- Allow removal and replacement by the Board; and
- Permit delegation of responsibilities.

BYLAWS

OF

KNIGHT CANCER GROUP

SECTION 1 PURPOSE AND MISSION

KNIGHT CANCER GROUP (the "corporation") is an Oregon nonprofit public benefit corporation organized and operated to engage in any lawful activity permitted by Section 501(c)(3) of the Internal Revenue Code, and an entity created and maintained by Oregon Health and Science University ("OHSU") pursuant to ORS 353.050 and 353.117.

The mission of the corporation is to provide or arrange for professional and/or administrative services in connection with the Knight Cancer Institute; to assist the Oregon Health and Science University Foundation in securing transformational philanthropy for cancer at OHSU; to conduct and/or administer groundbreaking cancer research; to play a leading role in the development of a world-class cancer institute at OHSU for the benefit of OHSU and its patients; and generally to support the missions of OHSU.

SECTION 2 SOLE MEMBER

2.1 Designation. The sole member of the corporation is OHSU. The sole member shall act through its board of directors or its designees.

2.2 Meetings. An annual meeting of the sole member shall be held at a date, place, and time to be designated by the board of directors of the sole member. Special meetings of the sole member shall be held upon the call of the board of directors of the corporation or the board of directors of the sole member.

2.3 Rights. The sole member shall have the rights listed below, provided that this section shall not be deemed exclusive of any other rights or powers granted to the sole member by law, by agreements between the corporation and the sole member, by general or specific action of the board of directors of the corporation, or by other binding documents or arrangements:

(a) The right to approve the annual budgets of the corporation; provided, however, that the sole member shall have the right to object to an annual budget of the corporation only to the extent that such budget is inconsistent with the budget(s) for the same period for cancer and cancer-related activities recommended by the Joint Operating Committee (as defined in the Collaboration Agreement between the corporation and the sole member, the "JOC") and approved by the sole member, with the understanding that if any budget for cancer and cancer-related activities recommended by the JOC is not approved by either the sole member or the corporation, the matter shall be referred to the JOC for revision and resubmission, and that process shall repeat

until such budget for cancer and cancer-related activities is approved by both the sole member and the corporation's board;

(b) The right to remove the president of the corporation for Cause, which right shall be exercised by the sole member as described in Section 4.9;

(c) To the extent set forth in an agreement between the company and the sole member, the right to approve any decision of the corporation to enter into any arrangement involving the provision of professional or administrative services relating to the clinical treatment of cancer with any university, hospital, or other health care provider other than the sole member;

(d) The right to approve the sale, transfer, lease, exchange, option, conveyance, or disposal of all or substantially all of the corporation's assets or to approve the merger of the corporation with another entity;

(e) The right to approve the incurrence of any debt by the corporation in excess of $100,000 in the aggregate;

(f) The right to approve the corporation entering into any joint venture with any third party or forming any subsidiary entities;

(g) The right to approve the dissolution of the corporation;

(h) The right to inspect and copy the corporation's records; and

(i) The right to approve any amendment to the corporation's Articles of Incorporation or these bylaws.

SECTION 3 DIRECTORS

3.1 Powers. The board of directors (the "board") shall subject to any limitation set forth in the Articles of Incorporation, exercise, or delegate or otherwise authorize the exercise of, all corporate powers and shall direct the management of the corporation's affairs, which shall include, but is not limited to, the right (which shall not be delegated) to approve:

(a) All annual budgets of the corporation; provided, however, that any such budget must also be approved by the sole member pursuant to Section 2.3(a);

(b) The hiring of the president of the corporation;

(c) The termination of the president of the corporation pursuant Sections 4.3 and 4.9 but subject to the right of the sole member to remove the president of the corporation for Cause, as defined in and pursuant to Section 4.9;

(d) Any decision to enter into any arrangement involving the provision of professional or administrative services relating to the treatment of cancer with any university, hospital, or other organization other than the sole member; provided, however, that any such arrangement must also be approved by the sole member, unless it utilizes only items, services, and other resources of KCG not provided or funded by or through the sole member, or that KCG is otherwise permitted to deploy pursuant to authority granted to the corporation in an agreement between the sole member and the corporation;

(e) Any amendment to the corporation's Articles of Incorporation or these bylaws, provided, however, that any such amendment must also be approved by the sole member pursuant to Section 2.3(i);

(f) The election and/or removal of directors as set forth in Sections 3.4 and 3.7; provided, however, that the board shall not have the authority to remove the president of the sole member from the board;

(g) A change to the number of directors, subject to the terms and conditions of Section 2.3(i) and 3.3;

(h) The sale, transfer, lease, exchange, option, conveyance or disposal of all or substantially all of the corporation's assets or to approve the merger of the corporation with another entity, provided, however, that any such transaction must also be approved by the sole member pursuant to Section 2.3(d); and

(i) The dissolution of the corporation, provided, however, that the dissolution of the corporation must also be approved by the sole member pursuant to Section 2.3(g).

The board shall retain authority over an exercise of other corporate powers not enumerated above that the board delegates or authorizes.

3.2 Qualifications. All directors must be individuals 18 years of age or older. Directors need not be residents or citizens of the State of Oregon or of the United States of America. A majority of directors shall be independent individuals, defined as persons who are not otherwise employees, consultants, directors, or agents of the corporation or the sole member. The board may establish written policies that include additional criteria for qualifications of directors and composition of the board.

3.3 Number. The board shall consist of a minimum of five and a maximum of eleven persons. The number of directors may be fixed or changed periodically within the minimum and maximum by the board.

3.4 Designation and Election. The board shall be composed as follows:

(a) The president of the corporation and the president of the sole member shall each have a designated seat on the board ("designated directors").

(b) The board shall elect all other directors ("elected directors") at its annual meeting, except as necessary to fill vacancies, including vacancies created by an increase in the number of directors. The term of an elected director shall begin as of the date specified in the resolution to elect the director.

(c) The chief executive officer of OHSU Health shall not be a director, although they shall be permitted to attend all board meetings unless excused by the chair.

3.5 Tenure of Office. Elected directors shall serve terms of three years. Directors may, if reelected, serve any number of consecutive terms. By resolution, the board may divide the total number of directors into groups and otherwise arrange for terms to be staggered such that not all of the directors' terms expire in the same year. The designated directors shall serve for so long as they are employed in the positions described in Section 3.4(a).

3.6 Resignation. A director may resign at any time by delivering written notice to the sole member and the chair or the secretary. A resignation is effective when notice is effective under ORS 65.034 unless the notice specifies a later effective date. Once delivered, a notice of resignation is irrevocable unless revocation is permitted by the board.

3.7 Removal. An elected director may be removed, at any time, with or without cause, by vote of a majority of the directors then in office at any meeting.

3.8 Vacancies. A vacancy or vacancies on the board shall exist if the number of directors in office is less than the maximum number or the number fixed by the board. A vacancy in the board may be filled by election by the board. The term of a director elected during the year to fill a vacancy shall begin as of the date specified in the resolution to elect the director. Each director so elected shall hold office for an initial term specified in the resolution to elect the director, in order to arrange for terms to be staggered. If the board accepts the resignation of a director tendered to take effect at a future time, a successor may be elected to take office when the resignation becomes effective.

3.9 Compensation. Directors may receive reasonable compensation for service in their capacity as directors as may be determined by the board. Directors may receive reimbursement of actual reasonable expenses incurred in carrying out their duties as a director.

3.10 Director Conflict of Interest. A conflict of interest transaction is a transaction with the corporation in which a director of the corporation has a direct or indirect interest, as defined in ORS 65.361. The board shall adopt a policy that (a) requires directors and officers to disclose any interest that constitutes or could result in a conflict of interest and (b) sets out procedures for reviewing and resolving such matters in accordance with law.

SECTION 4 OFFICERS

4.1 Designation. The officers of the corporation shall be a chair, a secretary, a treasurer, and may include one or more vice chairs, a president, and such other officers as the board shall appoint. The board shall elect the chair, vice chair, secretary, and treasurer from among the directors. The board shall hire the president of the corporation. The same individual may not serve simultaneously as chair, president, secretary, or treasurer.

4.2 Election; Term of Office. The board shall elect officers at its annual meeting. Officers shall serve for a term of one year or such other term as the board may designate and may be elected to any number of consecutive terms. The president shall serve in such office for as long as they are employed by the corporation as president.

4.3 Removal. Any officer may be removed, either with or without cause, at any time by action of the board.

4.4 Resignation. An officer may resign at any time by delivering notice to the board, the chair, or the secretary. A resignation is effective when the notice is effective under ORS 65.034 unless the notice specifies a later effective date. If a resignation specifies a later effective date and the corporation accepts the later effective date, the board may fill the pending vacancy before the effective date if the board provides that the successor does not take office until the effective date. Once delivered, a notice of resignation is irrevocable unless revocation is permitted by the board.

4.5 Chair. The chair shall preside at meetings of the board, serve as the chair of the executive committee, ensure that the board is advised on all significant matters of the corporation's business, and be responsible for overseeing the plans and directives of the board. The chair also shall have such other powers and perform such other duties as may be prescribed by the board.

4.6 Vice Chair. The vice chair, if any, shall preside at meetings of the board at which the chair is absent and, in the absence of the chair, have the other powers and perform the other duties of the chair. The vice chair also shall have such other powers and duties as may be prescribed by the board.

4.7 Secretary. The secretary shall oversee the preparation of minutes of meetings of the board and authenticate records of the corporation. The secretary shall keep or cause to be kept at the principal office of the corporation or such other place as the board may order, the minutes of all board meetings. The secretary also shall have such other powers and perform such other duties as may be prescribed by the board. The board may appoint or authorize the appointment of an assistant who may perform such duties as are prescribed by the secretary or the board. The assistant, if any, need not be a member of the board.

4.8 Treasurer. The treasurer shall lead the board's oversight of the corporation's financial performance and financial condition. The treasurer shall keep and maintain, or cause to be kept and maintained, adequate and correct books and records of accounts of the assets and

transactions of the corporation. The treasurer shall have such other powers and duties as may be prescribed by the board. The board may appoint or authorize the appointment of an assistant who may perform such duties as are prescribed by the treasurer or the board. The assistant, if any, need not be a member of the board.

4.9 President. The president shall serve at the pleasure of the board, provided, however, that the sole member shall have the right to remove the president for Cause. For purposes of these bylaws, "Cause" shall be defined to mean (a) any criminal or civil charge by (or indictment by) a governmental entity with competent jurisdiction relating to allegations that the president violated any law (other than routine traffic violations) or (b) any suspension or exclusion of the president from participation in any government health care programs; or (c) a determination by the board of the sole member in its reasonable discretion that the president (i) materially violated any applicable policy of the sole member, following notice and a reasonable opportunity to cure (not to exceed sixty (60) days), and subject to the applicable due process rights and procedures afforded under the sole member's policies and procedures; or (ii) engaged in defamation or other disparagement of the sole member. The president shall, subject to the oversight of the board, have general supervision, direction and control of the business and affairs and day-to-day management of the corporation, with the executive powers and duties of management usually vested in the office of chief executive officer of a corporation. The sole member shall provide to the corporation's board periodic (but no less than annual) evaluations of the president with respect to his or her role(s) at the sole member, which shall be taken into account by the corporation's board as part of its annual performance review of the president. In the event of a vacancy in the office of the president, the board shall establish a search committee which shall include representatives from the sole member and such vacancy shall be filled in accordance with Section 4.1.

SECTION 5 COMMITTEES

5.1 Executive Committee. The board may have an executive committee. The executive committee shall be composed of the chair, any vice chair, secretary, and treasurer; the board or the chair may also appoint at-large directors to serve on the executive committee. Only directors may be members of the executive committee. The chair shall preside at the executive committee meetings. Between meetings of the board, the executive committee shall have and exercise all the authority of the board in the management of affairs of the corporation, except as limited by Section 5.2. At least 24 hours' notice shall be required to convene a meeting of the executive committee.

5.2 Board Committees. In addition to an executive committee, the board may create one or more board committees that exercise the authority of the board. The creation of a board committee and either the appointment of directors to the board committee or the designation of a method of selecting board committee members must be approved by the board. Each board committee must consist of two or more directors, who serve at the pleasure of the board. Only a director may serve as a voting member of a board committee. Except as may be contemplated by resolution of the board, the provisions of these bylaws governing meetings, action without meetings, notice and waiver of notice, and quorum and voting requirements of the board shall

apply to committees and their members as well. The board may delegate the authority of the board to a board committee; provided, however, no committee may:

(a) Authorize distributions, defined as the payment to a person from the income or assets of the corporation, other than a payment of reasonable value for property received or services performed or payment of benefits that furthers the corporation's purposes;

(b) Approve dissolution, merger, or the sale, pledge, or transfer of all or substantially all of the corporation's assets;

(c) Elect, appoint, or remove directors or fill vacancies on the board or on any board committees;

(d) Adopt, amend, or repeal the Articles of Incorporation or bylaws;

(e) Appoint or remove officers; or

(f) Take any other action that would require the approval of the sole member pursuant to Section 2.3.

5.3 Advisory Committees. The board may create one or more advisory committees. The board may appoint individuals to serve on an advisory committee or specify a method for selecting members. Members of these committees need not be members of the board, but at least one director shall serve on each such committee. Advisory committees shall have no power to act on behalf of, or to exercise the authority of, the board, but may make recommendations to the board or to board committees and may implement board or board committee decisions and policies under the supervision and control of the board or a board committee.

SECTION 6 MEETINGS OF THE BOARD

6.1 Meetings. An annual meeting of the board shall be held at a time and place designated by the board. If the time and place of any other board meeting is regularly scheduled by the board in a manner that informs all directors of the time and place without additional notice, the meeting is a regular meeting. All other meetings are special meetings.

6.2 Virtual Participation. The board may permit any or all of the directors to participate in any meeting by using a means of communication by which each director participating in the meeting can communicate with all of the other directors simultaneously. A director participating in a meeting in accordance with this section is deemed present at the meeting.

6.3 Call and Notice of Meetings. Notice of regular meetings may be made by providing each director with the adopted schedule of regular meetings for the ensuing year, and without further notice of the date, time, place, or purpose of the meeting. The annual meeting must be preceded by at least ten days' notice, if given by first-class mail or private carrier, or 48 hours' notice, if delivered orally or electronically. Special meetings of the board must be preceded by at

least 24 hours' notice and must be delivered orally or electronically. All notices must give the date, time, and place of the meeting. Except as specifically provided in these bylaws or applicable law, the notice need not describe the purposes of any meeting. The chair, the secretary, or one-third of the directors then in office may call and give notice of a meeting of the board.

6.4 Waiver of Notice. A director may at any time waive any notice required by these bylaws. A director's attendance at or participation in a meeting waives any required notice to the director of the meeting unless the director, at the beginning of the meeting or promptly upon the director's arrival, objects to holding the meeting or transacting business at the meeting and does not thereafter vote for or assent to any action taken at the meeting. A written waiver must be signed and may be transmitted electronically. The waiver must specify the meeting for which the notice is waived and must be filed with the minutes or the corporate records.

6.5 Quorum. A quorum of the board shall consist of a majority of the number of directors in office immediately before the meeting begins. A director is considered present regardless of whether the director votes or abstains from voting.

6.6 Voting. If a quorum is present when a vote is taken, the affirmative vote of a majority of the directors present when the action is taken is the act of the board except to the extent that the Articles of Incorporation, these bylaws, or applicable law require the vote of a greater number of directors. Each director has one vote and may not vote by proxy.

6.7 Presumption of Assent. A director who is present at a meeting of the board is deemed to have assented to an action taken unless the director: (a) dissents or abstains from the action and it is recorded in the minutes; (b) objects to holding or transacting business at the beginning of the meeting or promptly upon the director's arrival; or (c) delivers written notice of dissent or abstention to the presiding officer of the meeting before the meeting's adjournment or to the corporation immediately after the meeting adjourns. The right of dissent or abstention is not available to a director who votes in favor of the action taken.

6.8 Action Without Meeting: Vote by Email. The board may, without a meeting, use email or other electronic means to take action required or permitted to be taken at a board meeting if:

(a) The corporation has a record of an email address for each director;

(b) The corporation sends to the email address of each director an announcement that the board will take action, a description of the matter on which the board will take action, and a deadline of not less than 48 hours after the time the corporation sends the announcement in which a director may vote; and

(c) The majority of directors who hold office at the time vote in the affirmative, except to the extent that the Articles of Incorporation, these bylaws, or applicable law require the vote of a greater number of directors.

A director may change their vote at any time before the deadline set forth in the email announcement. The board's action is effective on the deadline specified in the email announcement unless the announcement specifies a different effective date or time. The corporation shall include the email announcement and a record of the directors' votes in corporate records reflecting the action that the board took.

6.9 Action Without Meeting: Unanimous Written Consent. Any action required or permitted to be taken at a board meeting may be taken without a meeting if the action is taken unanimously by all directors. The action must be evidenced by one or more written consents describing the action taken, signed by each director, and included in the minutes or filed with the corporate records reflecting the action taken. Action taken under this section is effective when the last director signs the consent unless the consent specifies an earlier or later effective date. For purposes of this section, an affirmative email sent by a director in response to a written consent is deemed to be a writing by the director. A unanimous written consent under this section has the effect of a meeting vote and may be described as a meeting vote in any document.

SECTION 7 NONDISCRIMINATION

The corporation shall not discriminate in providing services, hiring employees, or otherwise, upon the basis of age, pregnancy, disability, race, religion, sex, gender, gender expression, marital status, sexual orientation, military or veteran's status, or national origin.

SECTION 8 GENERAL PROVISIONS

8.1 Amendment or Restatement of Bylaws. The board may amend or restate these bylaws by majority vote of the directors then in office with the approval of the sole member. The date of approval of any amendment to the bylaws or a restatement of the bylaws shall be noted in the corporate records.

8.2 Inspection of Books and Records. All books, records, and accounts of the corporation shall be open to inspection by the directors and the sole member in the manner and to the extent required by law.

8.3 Disbursements. All checks or other orders for payment of money shall be signed or endorsed by such person or persons and in such manner as the board may determine by resolution or policy.

8.4 Deposits. All funds of the corporation shall be deposited to the credit of the corporation in such banks, trust companies or other depositories as the board may authorize.

8.5 Loans or Guarantees. The corporation shall not borrow or lend money unless authorized by the board by resolution or policy. This authority may be general or confined to specific instances. Except as explicitly permitted by ORS 65.364, the corporation shall not make a loan, guarantee an obligation, or modify a pre-existing loan or guarantee to or for the benefit of a director or officer of the corporation.

8.6 Execution of Documents. The board may authorize any officer or agent to enter into any contract or execute any instrument in the name of and on behalf of the corporation. Such authority may be general or confined to specific instances. Unless so authorized by the board, no officer, agent, or employee shall have any power or authority to bind the corporation by any contract or engagement, or to pledge its credit, or to render it liable for any purpose or for any amount.

8.7 Insurance. The corporation may purchase and maintain insurance on behalf of an individual against liability asserted against or incurred by the individual who is or was a director, officer, employee, or agent of the corporation, or who, while a director, officer, employee, or agent of the corporation, is or was serving at the request of the corporation as a director, officer, partner, trustee, employee, or agent of another foreign or domestic business or nonprofit corporation, partnership, joint venture, trust, employee benefit plan, or other enterprise; provided, however, that the corporation may not purchase or maintain such insurance to indemnify any director, officer, or agent of the corporation in connection with any proceeding charging improper personal benefit to the director, officer, or agent in which the director, officer, or agent was adjudged liable on the basis that personal benefit was improperly received by the director, officer, or agent.

8.8 Fiscal Year. The fiscal year of the corporation shall begin on the first day of July and end on the last day of June in each year.

8.9 Severability. A determination that any provision of these bylaws is for any reason inapplicable, invalid, illegal, or otherwise ineffective shall not affect or invalidate any other provision of these bylaws.

The foregoing bylaws were duly adopted by the board of directors of KNIGHT CANCER GROUP on _____.

_____
[Name], Secretary

MEMBER APPROVAL:
Oregon Health & Science University

_____
[Name, Title]

RESOLUTION NO. 2026-06-04
OREGON HEALTH & SCIENCE UNIVERSITY
BOARD OF DIRECTORS

(Approval of the Knight Cancer Group Bylaws)

WHEREAS, the Knight Cancer Group is an Oregon nonprofit public benefit corporation organized and operated to engage in any lawful activity permitted by Section 501(c)(3) of the Internal Revenue Code, and an entity created and maintained by Oregon Health and Science University ("OHSU") pursuant to ORS 353.050 and 353.117;

WHEREAS, the mission of the Knight Cancer Group is to provide or arrange for professional and/or administrative services in connection with the Knight Cancer Institute; to assist the Oregon Health and Science University Foundation in securing transformational philanthropy for cancer at OHSU; to conduct and/or administer groundbreaking cancer research; to play a leading role in the development of a world-class cancer institute at OHSU for the benefit of OHSU and its patients; and generally to support the missions of OHSU; and

WHEREAS, the OHSU President and Assistant Board Secretary have conducted a review of the proposed Bylaws of the Knight Cancer Group and, as a result of this review, recommend the OHSU Board of Directors adopt the Bylaws of the Knight Cancer Group as presented in Exhibit A.

NOW, THEREFORE, BE IT RESOLVED:

The OHSU Board of Directors hereby approves the Bylaws of the Knight Cancer Group as presented in Exhibit A and attached hereto, effective immediately.

This Resolution is adopted this 17th day of June, 2026.

Director	Yes	No	Abstain
Susan King			
Chris Abbruzzese			
James Carlson			
Shereef Elnahal			
Justin Hurley Braswell			
Claire Irvan			
Betsy Johnson			
Maria Rodriguez			
Malik Seals			
Sadhana Shenoy			
Sue Steward			

Signed by the Secretary of the Board on June 17, 2026.

_____
Connie Seeley
Board Secretary

To: OHSU Board of Directors

From: Heath Kula, Director of Public Safety
D. Raghav Shanmugasundaram, Legal Counsel

Date: June 11, 2026

Re: HB 4079 (2026) Requirements and Draft Policy

During the past legislative session, the Oregon Legislature passed HB 4079. This bill requires school district boards and governing bodies of institutions of higher education, like the OHSU Board of Directors, to adopt policies that address how the school district or the institution of higher education will respond when a federal immigration authority enters school property or a campus.

Specifically, the bill requires the Board to adopt a policy that must:

1. Identify at least one administrator, or designee, who shall confirm that a federal immigration authority has entered the campus for immigration enforcement and provide notice upon such confirmation;
2. Identify the property that is considered the campus for the purpose of a notice;
3. Require that, unless otherwise prohibited by law or court order, reasonable efforts are made to provide notice to a student when the institution of higher education has provided information related to the student to a federal immigration authority;
4. Require that notice that a federal immigration authority is confirmed to be on campus is provided to students and employees of the "campus" as identified by the Board;
5. Specify the contents and delivery requirements of the notice including the requirement that, at a minimum, the notice identifies the general location of the federal immigration authority and whether class or campus operations are affected by the presence of the federal immigration authority. The notice must be provided as expediently as possible by existing methods used for providing electronic communications;
6. Require that annual training is provided to any person identified or designated as an administrator to include review of HB 4079 and the Oregon Attorney General's Model Policies regarding Immigration; and

7. Require that the policy adopted under this section be made available on the websites of the institution of higher education in any languages that are regularly used to communicate effectively with the students of the campus, as determined by the governing board and any other location where information about immigration or emergencies are provided.

The draft policy enclosed addresses and identifies all these requirements as follows. The terms "Federal Immigration Authority" and "Immigration Enforcement" are defined in the policy as HB 4079 defines those terms. In consultation with OHSU's Department of Public Safety, the notice administrator for confirming when a federal immigration authority is on campus for purposes of immigration enforcement will be the OHSU Chief of Police or designee. This tracks with Public Safety's general status as serving as a liaison with external law enforcement and does not place personnel not otherwise trained to interact with law enforcement in unfamiliar or compromising positions.

The draft policy identifies "campus" for purposes of notice as "*all buildings and property on the Marquam Hill campus, as well as OHSU properties and buildings on the South Waterfront, as shown in official University maps and which may be amended from time to time*." This definition tracks with OHSU's "on campus property" definition for purposes of Clery Act compliance and these areas are where OHSU Public Safety Officers are routinely present and available to be able to confirm when a federal immigration authority is present for purposes of immigration enforcement.

When notice is required to a specific student because their information, as required by law, has been shared with a federal immigration authority, such notice will be provided by the Provost's Office (i.e. Student Affairs) in coordination with OHSU's Department of Public Safety.

The draft policy reflects the content and delivery of campus-wide notification as identified in HB 4079 and the intent is when notice is required, the notice is delivered campus-wide via O2 notification and via email to students. Training is identified for the Chief of Police as enumerated in HB 4079. Further, the policy will be posted on the university's website in any languages that are regularly used to communicate effectively with students at the campus and included in any other locations where the university provides information related to immigration or campus emergencies.

Finally, notice is not required when a federal immigration authority has entered campus with a patient for purposes of seeking medical treatment, nor is notice required when the federal government conducts routine visits regarding compliance with employment laws requiring legal ability to work in the United States or verification of compliance with the Student Exchange Visitor Program (SEVP). Those scenarios are explicitly identified as non-notice circumstances within the policy.

EXHIBIT A

OHSU BOARD POLICY

Policy Title: **NOTICE OF FEDERAL IMMIGRATION AUTHORITIES' PRESENCE ON OHSU CAMPUS**

Resolution No: **2026-06-04**

Dated:

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1. **Purpose**

In accordance with House Bill 4079, this policy identifies how OHSU will provide notice to OHSU Members when a Federal Immigration Authority is confirmed to have entered campus for Immigration Enforcement, what that notice will consist of and related information to the notification requirement.

2. **Definitions**

For the purpose of this policy, the following definitions shall apply:

A. "**OHSU Campus**" means all buildings and property on the Marquam Hill campus, as well as OHSU properties and buildings on the South Waterfront, as shown in official University maps and which may be amended from time to time.

B. "**Federal Immigration Authority**" means the United States Department of Homeland Security, the United States Immigration and Customs Enforcement, the United States Citizenship and Immigration Services, the United States Customs and Border Protection or a successor agency, any other federal immigration agency or official, or any other entity to which a federal immigration agency delegates or assigns the authority to detect, investigate or enforce violations of immigration law.

C. "**Immigration Enforcement**" means any activity that has as a purpose the apprehension or identification of an individual in order to:

1) Subject the individual to civil immigration arrest, civil immigration detention, removal or deportation proceedings or removal or deportation from the United States; or

2) Criminally prosecute the individual for offenses related to federal laws regarding immigration status.

3. **Policy**

A. **Notice Administrator**

When the OHSU Chief of Police, or their designee, has confirmed a Federal Immigration Authority has entered the OHSU Campus for Immigration Enforcement, the OHSU Chief of Police, or their designee, shall provide OHSU Members with notice as expediently as possible by existing methods used for providing electronic communications.

Notice is not required to be provided when a Federal Immigration Authority has entered campus for the purpose of accompanying a patient whom the Federal Immigration Authority has brought to the campus for the purpose of receiving medical care or treatment.

Notice is not required when the federal government conducts routine visits regarding compliance with employment laws requiring legal ability to work in the United States or verification of compliance with the Student Exchange Visitor Program (SEVP).

B. **Contents and Delivery of Institution-wide Notice**

1) The notice must be provided to all OHSU Members as expediently as possible by existing methods used for providing electronic communications and include the following information:

   a. The general location of the Federal Immigration Authority; and

   b. Whether OHSU operations are affected by the presence of the Federal Immigration Authority.

2) The notice may not disclose any of the following information:

   a. Personally identifiable information, as defined in OHSU Policy 02-20-005, or other information that may not be legally disclosed; or

   b. Information that may threaten the health or safety of OHSU Members; or

   c. Information prohibited from disclosure by a court order.

C. **Notice to Specific Individuals**

When OHSU is required by law to provide student information to a Federal Immigration Authority, unless otherwise prohibited by law or court order, OHSU will provide notice to the affected student of the information disclosure. When notice is required under this subsection, such notice will be provided by the Office of the Provost, or their designee, in coordination with the OHSU Chief of

Police, or their designee, to the affected student. Nothing in this notice requirement changes the university's obligations under the Family Educational Rights and Privacy Act (FERPA) or alters its routine compliance with SEVP.

4. **Training**

Upon adoption of this policy, and once every two years thereafter, the OHSU Chief of Police, or their designee, and the Office of the Provost, or their designee, for purposes of compliance with this policy, must:

A. Review the requirements of House Bill 4079, passed during the 2026 Oregon Legislative Session, applicable to OHSU; and

B. The Oregon Attorney General's Model Policies Regarding Immigration.

This policy will be posted on the university's website in any languages that are regularly used to communicate effectively with students at the campus and included in any other locations where the university provides information related to immigration or campus emergencies.

Adopted by Board Resolution No.

RESOLUTION NO. 2026-06-04
OREGON HEALTH & SCIENCE UNIVERSITY
BOARD OF DIRECTORS

(Approval of Board Policy for Notice of Federal Immigration Authorities' Presence on OHSU Campus)

WHEREAS, during the 2026 Legislative Session, the Oregon Legislature and Oregon Governor enacted House Bill 4079, directing governing bodies of institutions of higher education, including the OHSU Board of Directors, to provide notice when a federal immigration authority is confirmed to have entered a campus for immigration enforcement, what that notice will consist of and related information to the notification requirement;

WHEREAS, the law allows the OHSU Board of Directors to adopt policies that address how the university will respond when a federal immigration authority enters campus for purposes of immigration enforcement;

WHEREAS, OHSU management has developed a Policy for Notice of Federal Immigration Authorities' Presence on OHSU Campus (the "Policy") to comply with HB 4079; and

WHEREAS, the Board believes that adoption of the Policy is in OHSU's best interest.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of Oregon Health & Science University as follows:

1. The Policy in the form as attached hereto as Exhibit A is hereby approved as an official Board of Directors policy.

2. Every two years, OHSU management will review the requirements of House Bill 4079 (2026) and the Oregon Attorney General's Model Policies Regarding Immigration for compliance with the law.

3. OHSU management is also directed to make the Policy available on the OHSU website and any other location where OHSU provides information about immigration or emergencies.

4. The Board reserves authority to amend or replace the Policy as it deems appropriate.

This Resolution is adopted this 17th day of June, 2026.

Director	Yes	No	Abstain
Susan King			
Chris Abbruzzese			
James Carlson			
Shereef Elnahal			
Justin Hurley Braswell			
Claire Irvan			
Betsy Johnson			
Maria Rodriguez			
Malik Seals			
Sadhana Shenoy			
Sue Steward			

Signed by the Secretary of the Board on June 17, 2026.

_____
Connie Seeley
Board Secretary

Date: June 10, 2026

To: OHSU Board of Directors

From: Bridget Barnes, SVP and Chief Information Officer
Wayne Shields, Director, OHSU Enterprise Program Management Office (EPMO)

RE: Strategic Planning Status Update

On behalf of the President's Office, we appreciate the opportunity to share with the OHSU Board of Directors an update on the status of the strategic planning program. The focus of this presentation is on:

- Goals and Tactics

Given the volume of information that will be shared (26 Goals and 32 Tactics), there will be only a limited time for questions and comments during the meeting. The full Strategic Plan will be presented for adoption at a future public meeting of the board this summer. The summer meeting has yet to be scheduled.

After adoption, we suggest regular Strategic Planning check-ins as a standing agenda item for all future sessions. In each annual cycle of four meetings, we would use three of the meetings to do a deep dive into the progress that the workgroups are making toward delivery on Goals and Tactics – two workgroups would present at each meeting. During the fourth meeting, we suggest presenting a status report on overall progress against the Plan, including a review of Key Performance Indicators (KPIs).

Additional details will be provided during the planned presentation to the OHSU Board of Directors on June 17, 2026.

OHSU Board Meeting: Strategic Planning

June 17, 2026

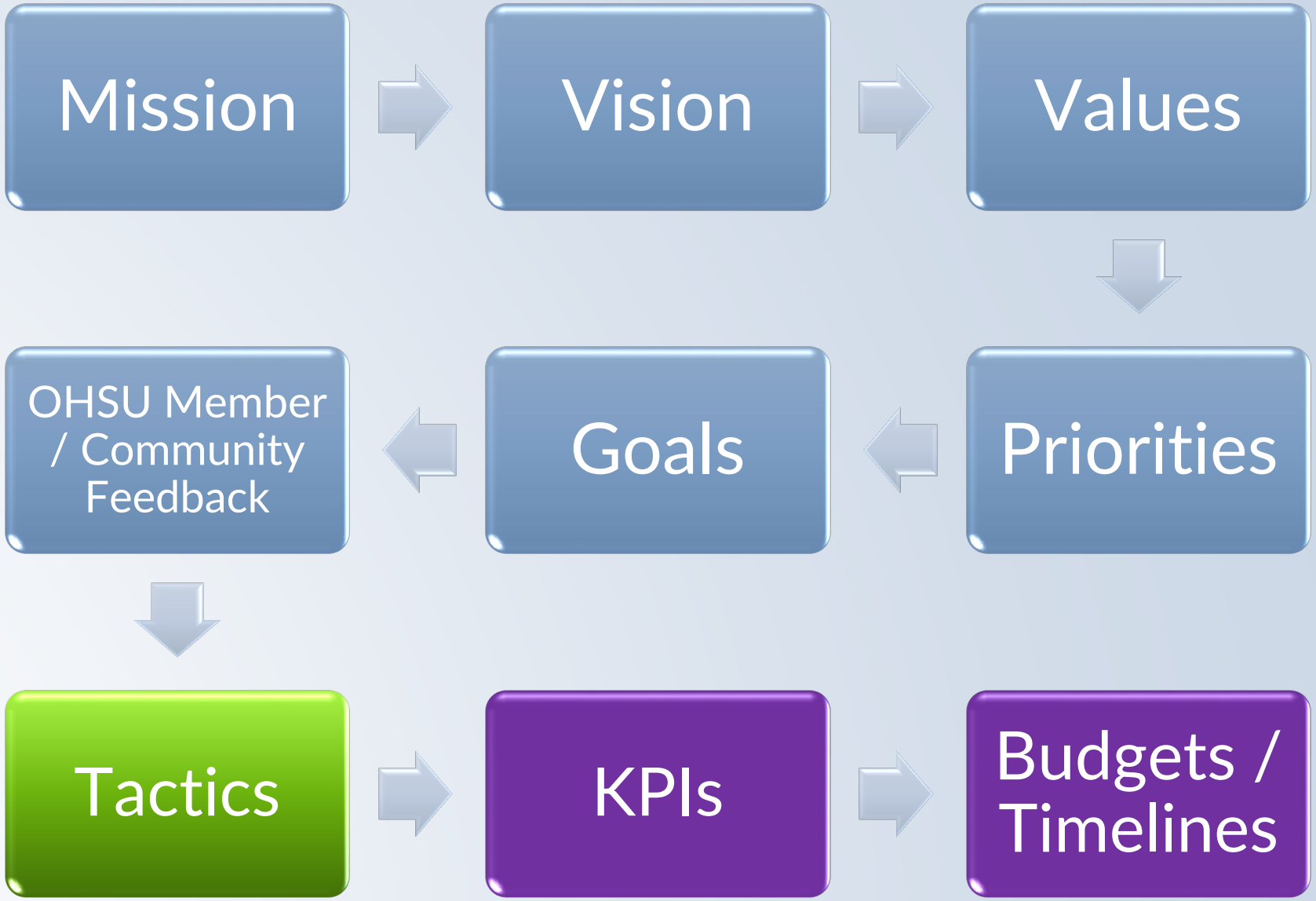
Agenda

- Where are We in the Process?
- OHSU Mission, Vision, Values, and Priorities - A Refresher
- Goals and Feedback
- Prioritized Tactics
- Next Steps

Where are We in the Process?

ONE OHSU

Workflow



ONE OHSU

Mission, Vision, Values, and Priorities – A Refresher

ONE **OHSU**

Mission, Vision, Values, and Priorities

Mission

As part of its multifaceted public mission, OHSU strives for excellence in education, research and scholarship, clinical practice and community service. Through its dynamic interdisciplinary environment, OHSU stimulates the spirit of inquiry, initiative and cooperation among students, faculty and staff.

Setting the example for integrity, compassion and leadership, OHSU strives to:

- Educate tomorrow's health professionals, scientists, engineers and managers in top-tier programs that prepare them for a lifetime of learning, leadership and contribution.
- Explore new basic, clinical and applied research frontiers in health and biomedical sciences, environmental and biomedical engineering and information sciences, and translate these discoveries, wherever possible, into applications in the health and commercial sectors.
- Deliver excellence in health care, emphasizing the creation and implementation of new knowledge and cutting-edge technologies.
- Lead and advocate for programs that improve health for all Oregonians, and extend OHSU's education, research and health care missions through community service, partnerships and outreach.

ONE **OHSU**

Vision

Elevate Oregon as the heart of health innovation.

Values

CIIRCA

Compassion	We see the whole person.
Integrity	We do the right thing.
Inclusion	We design so everyone belongs.
Respect	We lead with dignity.
Collaboration	We build together.
Adaptability	We stay curious and adjust intentionally.

Priorities

- Improve access and efficiency across our services for patients and in service to each other.
- Enhance care quality and commit to a culture of zero harm to our patients.
- Innovate on the learning experience to improve quality and outcomes for students and trainees.
- Build new platforms for scientific inquiry into the future.
- Lead Oregon in an AI-enabled transformation in service to our people, patients and mission.
- Be the best place to learn and work.

OHSU

Goals and Feedback

ONE OHSU

Feedback - How we measured response

Approximately 2000 unique responders

For each proposed goal, we asked two questions

Both rated on a 5-point scale, Strongly agree to Strongly disagree.

1. ALIGNMENT

"I believe this goal aligns with OHSU's mission, vision and values."

Tests whether the goal resonates as the right thing to pursue.

2. CLARITY

"It is clear to me how my work contributes to this goal." (OHSU)

"I believe this goal is an important part of OHSU's responsibility to support the health and well-being of Oregonians." (Community)

Tests whether people see a line from their work (OHSU) or the Mission (Community) to the goal.

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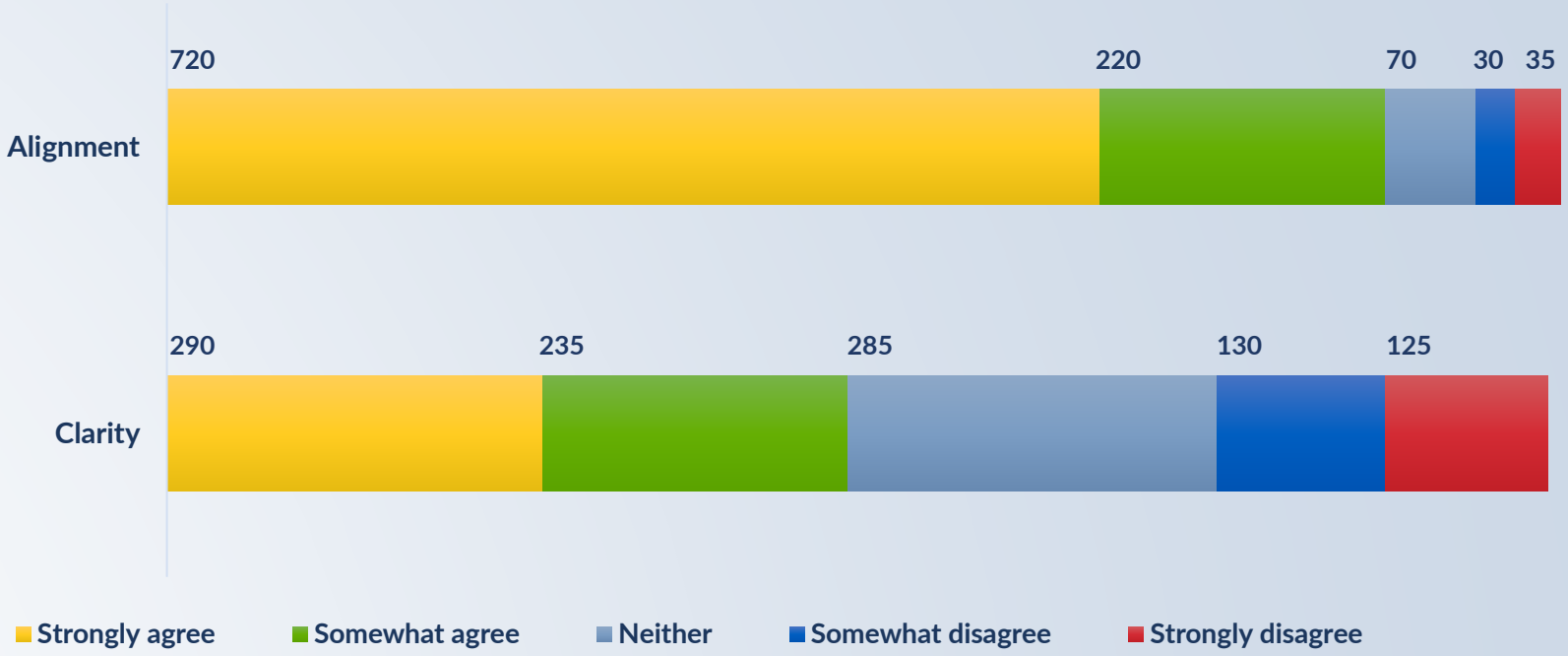
Note: Feedback was solicited through surveys, three hybrid feedback forums for OHSU members, and one hybrid feedback forum for community members.

Feedback on Most Priorities

People believe in the goals — but fewer see how their own work connects to them



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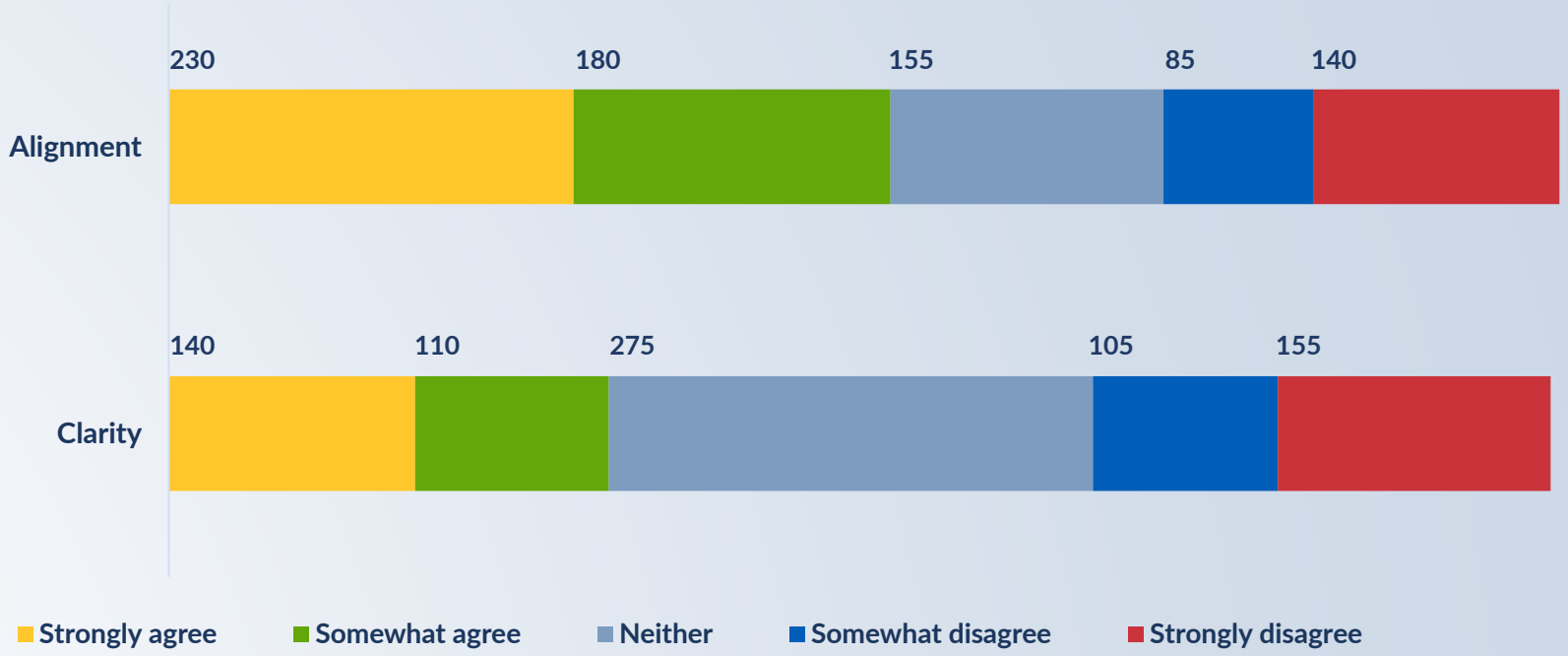
Feedback on investing in AI-enabled innovation

Sentiment is split — and a third of staff don't yet see their role in it



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Priority #1 Goals

Priority #1

Improve access and efficiency across our services for patients and in service to each other

- Create one clear, coordinated model for patients to get the right care, in the right place, at the right time.
- Provide clear and timely communication for patients during every step of their journey.
- Design access so all patients receive equitable care.
- Build modern, standardized and connected systems for better information and decisions.
- Define clear role and team expectations so we can work well together.

Priority #2 Goals

Priority #2

Enhance care quality and commit to a culture of zero harm to our patients

Use safety science and a Just Culture to be a national leader in erasing preventable harm.

Connect people, integrated tools, and coordinated information to provide patient-centered care.

Deliver top-tier quality and safety outcomes through a highly reliable care experience.

Priority #3 Goals

Priority #3

Innovate on the learning experience to improve quality and outcomes for students and trainees

Train a health professions workforce that reflects Oregon's communities and is ready to partner with them to help solve health challenges and improve health.

Equip every OHSU program with the data, technology, and human support needed to deliver a state-of-the-art health sciences education.

Build learning environments across the health system that integrate community engagement, patient care, data, and team-based learning.

Support students' ability to successfully access and complete a health sciences education, regardless of their financial circumstances.

Create and support high-quality, flexible, and competency-based educational models so learners move forward based on what they know and what they can do.

Priority #4 Goals

Priority #4

Build new platforms for scientific inquiry into the future.

Fund future breakthroughs through Innovation Development and Entrepreneurship Acceleration (IDEA).

Build an integrated culture and system that connect basic and translational researchers to human specimens, associated data, and models, to accelerate human biology grounded breakthroughs.

Establish structures for sustaining, recruiting, and developing high-impact scientific talent at OHSU.

Move evidence and innovations into disease prevention and real-world care across Oregon through the OHSU Accelerator of Statewide Health through Innovations & Implementation Science (OASIS).

Provide researchers with easy and reliable access to quality health and research data through a new and improved secure platform (DART - Data Access for Responsible Translational Research) with built-in analytics tools.

Priority #5 Goals

Priority #5

Lead Oregon in an AI-enabled transformation in service to our people, patients and mission

Engage, educate, and empower our workforce and learners to use and innovate with AI in a fair, equitable, and socially responsible way to transform how we learn and work.

Strategically invest in AI with inclusive governance and sound policy to accelerate the adoption of trusted, safe, human-centered solutions that serve patients and empower OHSU members.

Advance a patient-driven AI culture by co-designing solutions with patients and frontline teams to improve equitable access, experience, and health outcomes.

Advance clinical, educational, and research innovation by investing in infrastructure and people to position OHSU as a leading AI accelerator and strategic partner.

Priority #6 Goals

Priority #6

Be the best place to learn and work

Build a shared sense of purpose inspired by the OHSU mission and vision.

Empower leaders to cultivate trust, inspire, collaborate, and innovate.

Nurture a culture of well-being and belonging.

Expand opportunities to learn, grow, and contribute.

Prioritized Tactics

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Tactics

What is a Tactic?

Tactics are specific activities that will be implemented to meet the objectives and execute on the Goals. Tactics are actionable.

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Priority #1 Tactics (1 of 4)

Goal 1.1
Create one clear, coordinated model for patients to get the right care, in the right place, at the right time.

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Back to Access - Standardize and centralize ambulatory access, referral management, scheduling, and clinic template governance across OHSU. Align access strategies to ensure OHSU prioritizes patients with the highest acuity needs while leveraging community partnerships to optimize specialty capacity, safeguard open access for patients seeking care, and improve timely access to care.

Transition of Care and Care Coordination - Develop coordinated patient navigation, care coordination, referral triage, and care transition pathways across ambulatory, ED, and inpatient settings to better connect the medical neighborhood

Priority #1 Tactics (2 of 4)

Goal 1.2
Provide clear and timely communication for patients during every step of their journey.

Standard Patient Communication - Implement timely, standardized, coordinated, and proactive patient communication, financial transparency, and navigation across phone, MyChart, SMS, and in-person interactions, including updates related to referrals, scheduling, delays, care coordination, and next steps.

Goal 1.3
Design access so all patients receive equitable care.

No prioritized Tactics.

Priority #1 Tactics (3 of 4)

Goal 1.4
Build modern, standardized and connected systems for better information and decisions.

Standard Work and Operational Excellence - Build operational excellence, standard work, and change management capabilities through Leader OPEX training and targeted standardization of workflows, systems, data, supplies, and operational processes to reduce fragmentation, duplication, and administrative burden.

Reporting Dashboards and Operational Analytics - Deploy connected and convenient enterprise dashboards and operational analytics to support real-time performance visibility, and accountability.

Priority #1 Tactics (4 of 4)

Goal 1.5
Define clear role and team expectations so we can work well together.

Role Clarity and Service Level Agreements - Establish clear role clarity, operational ownership, service expectations, service level agreements, communication pathways, decision rights, and accountability models across teams and services.

Priority #2 Tactics

Goal 2.1 Use safety science and a Just Culture to be a national leader in erasing preventable harm.	**Establish a system-wide culture of psychological safety and Just Culture**
	Build a shared foundation in error prevention across all disciplines
	Activate interprofessional and interdisciplinary leadership accountability with safety as a core value that drives reliability and outcomes
Goal 2.2 Connect people, integrated tools, and coordinated information to provide patient-centered care.	**Standardize and embed best practices into all care delivery workflows**
Goal 2.3 **Deliver top-tier quality and safety outcomes through a highly reliable care experience.**	**Enable transparent, system-wide visibility into quality & safety performance**

Priority #3 Tactics (1 of 3)

Goal 3.1
Train a health professions workforce that reflects Oregon's communities and is ready to partner with them to help solve health challenges and improve health.

Increase clinical/experiential educational opportunities in rural, frontier, and underserved community settings to prepare learners to well-serve Oregon's patients and communities.

Goal 3.2
Equip every OHSU program with the data, technology, and human support needed to deliver a state-of-the-art health sciences education.

Establish the infrastructure and practices needed to make educational data accessible, interoperable, and actionable.

Priority #3 Tactics (2 of 3)

Goal 3.3
Build learning environments across the health system that integrate community engagement, patient care, data, and team-based learning.

Redesign the learner integration strategy across the health system.

Goal 3.4
Support students' ability to successfully access and complete a health sciences education, regardless of their financial circumstances.

Engage philanthropy and other innovative solutions to help mitigate education disruptions due to sudden loss of loan eligibility.

Priority #3 Tactics (3 of 3)

Goal 3.5
Create and support high-quality, flexible, and competency-based educational models so learners move forward based on what they know and what they can do.

Expand use of simulation, digital technologies, and deliberate practice models to accelerate skill acquisition.

Evaluate and create a roadmap for accelerated instructional models in selected curricular areas.

Priority #4 Tactics (1 of 3)

Goal 4.1
Fund breakthroughs through Innovation Development and Entrepreneurship Acceleration (IDEA).

IDEA Studio. Establish and resource a technology development ecosystem to advance technology readiness for innovation acceleration for societal impact.

Goal 4.2
Build an integrated culture and system that connect basic and translational researchers to human specimens, associated data and models, to accelerate human biology grounded breakthroughs.

Launch Integrated Human Biomedical Research Units (IHBRU) with Embedded Incentive and Pilot Funding Structures.

Priority #4 Tactics (2 of 3)

Goal 4.3
Establish structures for sustaining, recruiting and developing high-impact scientific talent at OHSU.

Support and retain scientific talent at OHSU by creating competitive research compensation and research incentive models.

Goal 4.4
Move evidence and innovations into disease prevention and real-world care across Oregon through the OHSU Accelerator of Statewide Health through Innovations & Implementation Science (OASIS)

Develop the foundation for Translating OHSU Research into OHSU and Community Interventions and Improved Health Policy.

Priority #4 Tactics (3 of 3)

Goal 4.5
Provide researchers with easy and reliable access to quality health and research data through a new and improved secure platform (DART - Data Access for Responsible Translational Research) with built-in analytics tools

Establish a secure cloud storage and analytics infrastructure to support healthcare, translational, and basic science research.

Priority #5 Tactics (1 of 2)

Goal 5.1
Engage, educate, and empower our workforce and learners to use and innovate with AI in a fair, equitable, and socially responsible way to transform how we learn and work.

Implement an AI Literacy Program and establish an aligned oversight body for Advisory Forums (3mo), a Community of Practice (6mo), and AI Navigators (12mo).

Goal 5.2
Strategically invest in AI with inclusive governance and sound policy to accelerate the adoption of trusted, safe, human-centered solutions that serve patients and empower OHSU members.

Integrate risk-proportional governance and monitoring frameworks with usability teams to evaluate clinical, research, and administrative ROI and prevent unsanctioned AI.

Priority #5 Tactics (2 of 2)

Goal 5.3
Advance a patient-driven AI culture by co-designing solutions with patients and frontline teams to improve equitable access, experience, and health outcomes.

Execute a Patient Co-Design Strategy partnering with Patient Experience, frontline teams, and relevant experts using focus groups/surveys to align AI with community values

Deploy Access & Navigation Pilots and Summarization Research

Goal 5.4
Advance clinical, educational, and research innovation by investing in infrastructure and people to position OHSU as a leading AI accelerator and strategic partner.

Launch Secure, Phased Testbed with Interdisciplinary Support

Priority #6 Tactics (1 of 2)

Goal 6.1
Build a shared sense of purpose inspired by the OHSU mission and vision.

Connect team purpose to OHSU mission, vision, and values through interactive purpose workshops that center cohesion and team-level culture.

Goal 6.2
Empower leaders to cultivate trust, inspire, collaborate, and innovate.

Leader Development Program: Practical operational and leadership skills based on identified needs, actionable bite-sized workshops, learn and take back format. There will be two programs developed: for those leading teams (open to current leaders) and for those hoping to develop their own leadership skill set (open to all). Both trainings will be in alignment with OHSU values.

Priority #6 Tactics (2 of 2)

Goal 6.3
Nurture a culture of well-being and belonging.

Strengthen Well-Being Infrastructure: Partner with leadership and their teams to embed well-being and new strategic priority 6 programs throughout the organization.

Convene Belonging Advisory Council to coordinate and align efforts and programs across missions including community outreach. This council will focus on the intentional identification, coordination, and marketing of key events, programs, and gatherings to promote belonging at OHSU.

Goal 6.4
Expand opportunities to learn, grow, and contribute.

Implement a standardized talent planning model that identifies critical roles and key talent based on performance and potential. Using readiness-based talent pools, deploy stretch assignments, lateral moves, and expanded roles to build enterprise bench strength.

Next Steps

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Strategic Planning Next Steps

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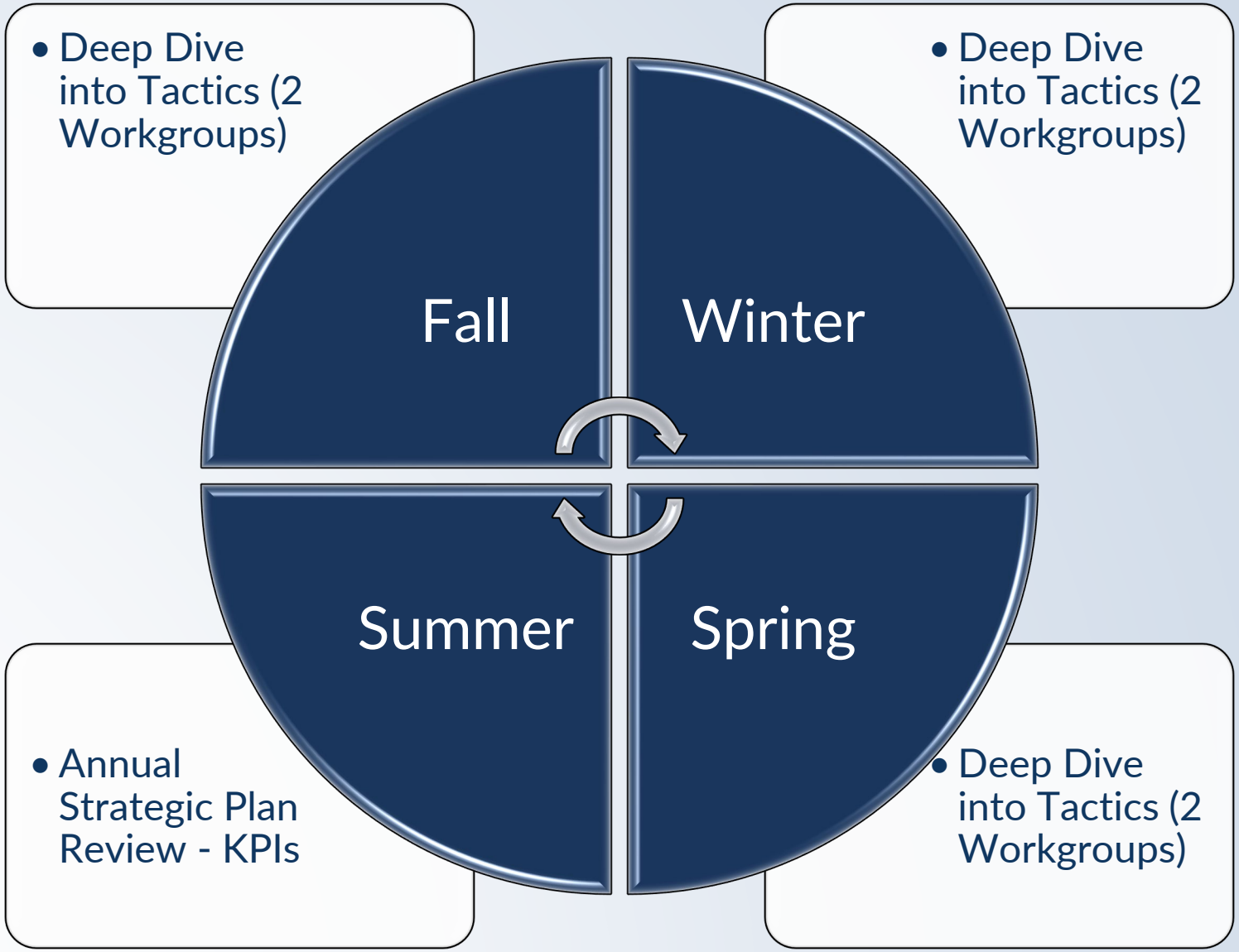
Future Board Meetings



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Thank You!