Executive Summary

This is the Community Health Improvement Plan (CHIP) for 2023-2025 for Providence Newberg Medical Center (PNMC) in Newberg, Oregon.

- PNMC's service area is all of Yamhill County, with a population of over 108,000 people.
- In 2021, PNMC provided \$22,183,712 in community benefit to address unmet needs.
- The CHIP priorities were determined based on a Community Health Needs Assessment (CHNA) process that included quantitative and qualitative data collection.
- The priority areas PNMC will focus on for 2023-2025 are:
- 1. Mental Health and Substance Use Disorders
- 2. Health Related Social Needs
- 3. Economic Security
- 4. Access to Care and Services
- Three cross-cutting themes that affect all priority areas are:
- 1. Racism, discrimination, and inclusion
- 2. Culturally responsive care and services
- 3. Trauma-informed care and services
- The CHIP was developed in collaboration with Yamhill County Public Health and Yamhill Community Care.
- It outlines specific initiatives, strategies, and measurable targets for each priority area to be implemented over the next three years.

Biggest Gaps in Service

- 1. Mental Health and Substance Use Disorder services: The report highlights this as a priority area, focusing on prevention and treatment. It mentions challenges in accessing care due to workforce shortages, lack of culturally responsive care, and affordability issues.
- 2. Access to Care and Services: This is listed as one of the four main priority areas, with a specific focus on chronic disease management and prevention, oral health, and virtual care. The report mentions physical, geographic, and systemic limitations as barriers to timely access to care and services.
- 3. Culturally Responsive Care: This is identified as a cross-cutting theme affecting all priority areas, suggesting a gap in providing care that is culturally appropriate and sensitive to diverse populations.
- 4. Oral and Vision Care: The report includes specific initiatives (Smile Everywhere and EyeVan Programs) to address gaps in access to oral and vision care for low-income, underinsured, and immigrant communities.
- 5. Services for Spanish-speaking populations: Several initiatives target Spanish-speaking communities, indicating a gap in services accessible to this population.

- 6. Behavioral Health Services in Emergency Departments: The report mentions a strategy to decrease ED utilization related to behavioral health, suggesting a gap in appropriate services for these needs outside of the ED setting.
- 7. Social Needs: The report emphasizes health-related social needs as a priority, including housing stability and food security, indicating gaps in addressing these social determinants of health.

Greatest Barriers to Care

- 1. Economic insecurity: This is highlighted as one of the main priority areas, affecting nearly every aspect of a person's life, including their ability to afford basic living expenses and obtain affordable education.
- 2. Health-related social needs: The report emphasizes issues such as housing instability, food insecurity, and transportation as significant barriers to health care.
- 3. Mental health and substance use disorder treatment access: The report mentions growing challenges in accessing care due to:
- Workforce shortages
- Lack of culturally responsive care
- Affordability issues
- 4. Access to care and services: The report cites physical, geographic, and systemic limitations as barriers to timely access to care and services.
- 5. Language barriers: Several initiatives target Spanish-speaking communities, indicating that language is a significant barrier to accessing health care for some populations.
- 6. Lack of culturally responsive care: This is identified as a cross-cutting theme affecting all priority areas, suggesting it's a significant barrier to effective health care for diverse populations.
- 7. Racism and discrimination: These are mentioned as cross-cutting themes, implying they create barriers to accessing and receiving appropriate health care.
- 8. Trauma: The need for trauma-informed care is highlighted, suggesting that unaddressed trauma is a barrier to effective health care.
- 9. Lack of affordable childcare: This is mentioned under economic security, potentially acting as a barrier to accessing health care services.
- 10. Transportation: While not extensively discussed, transportation is mentioned as part of health-related social needs, indicating it can be a barrier to accessing health care services.

The Unique Needs of the Community

1. Services for Spanish-speaking populations: The report emphasizes several initiatives specifically targeting Spanish-speaking communities, such as the Compartiendo Esperanza (Sharing Hope) Program and Promotores de Salud (Community Health Workers) training.

- 2. Rural health needs: While not explicitly stated, the service area includes all of Yamhill County, which likely has rural areas with specific health care access challenges.
- 3. Housing stability: The report mentions providing housing vouchers through the Patient Support Program, indicating a significant need for housing assistance in the community.
- 4. Food security: The report outlines initiatives to increase access to healthy foods in a culturally responsive manner.
- 5. Mental health and substance use disorder services: There's a focus on increasing access to these services, particularly for low-income adults and Spanish-speaking communities.
- 6. Culturally responsive care: This is highlighted as a cross-cutting theme, indicating a need for health care services that are sensitive to the diverse cultural backgrounds in the community.
- 7. Workforce development: The report includes initiatives to train community health workers, particularly from the Spanish-speaking community, suggesting a need for a more diverse healthcare workforce.
- 8. Oral and vision care for underserved populations: Specific programs (Smile Everywhere and EyeVan) are mentioned to address gaps in these services.
- 9. Trauma-informed care: This is identified as a cross-cutting theme, suggesting a significant need for health care services that are sensitive to the impacts of trauma.
- 10. Economic security: The report emphasizes the need for affordable childcare, education, and workforce development.
- 11. Addressing racism and discrimination: These are mentioned as cross-cutting themes, indicating a need to address these issues in healthcare delivery.
- 12. Emergency dental services: The report mentions a partnership with Medical Teams International to provide emergency dental care, suggesting this is a specific need in the community.

What the Hospital or CCO is Doing Well

- 1. Community Engagement: The hospital conducted a comprehensive Community Health Needs Assessment (CHNA) that included community listening sessions, stakeholder interviews, and a community health survey in both English and Spanish.
- 2. Collaborative Approach: PNMC is working collaboratively with Yamhill County Public Health and Yamhill Community Care Organization to address community health needs.
- 3. Significant Community Benefit: In 2021, PNMC provided \$22,183,712 in community benefit to address unmet needs.
- 4. Targeted Initiatives: The hospital has developed specific initiatives to address identified priority areas, such as:

- Better Outcomes thru Bridges (BOB) Program for mental health and substance use disorders
- Housing support through Patient Support Program vouchers
- Food security initiatives
- 5. Cultural Responsiveness: Several programs specifically target Spanish-speaking communities, showing an effort to provide culturally responsive care.
- 6. Workforce Development: The Promotores de Salud program aims to increase the capacity of culturally responsive Community Health Workers.
- 7. Partnerships: PNMC has established partnerships with various community organizations to extend its reach and impact, including Pacific University, Medical Teams International, and local churches.
- 8. Addressing Social Determinants of Health: The hospital is focusing on health-related social needs such as housing stability and food security.
- 9. Innovative Programs: Initiatives like the Smile Everywhere and EyeVan programs show efforts to address gaps in oral and vision care.
- 10. Comprehensive Planning: The Community Health Improvement Plan (CHIP) demonstrates a thoughtful, structured approach to addressing community health needs over a three-year period.
- 11. Transparency: The hospital makes its CHIP publicly available and provides a contact for feedback and requests for copies.
- 12. Financial Assistance: PNMC offers a Financial Assistance Program (FAP) that provides free or discounted services to eligible patients, demonstrating a commitment to serving all patients regardless of ability to pay.

Strengths of the Community

- 1. Community Engagement: The report mentions conducting listening sessions with 188 individuals from diverse communities, suggesting there is active participation from community members in health-related discussions.
- 2. Strong Community Organizations: The report lists several community partners, indicating the presence of active local organizations working to improve community health.
- 3. Cultural Diversity: The focus on Spanish-speaking populations and culturally responsive care suggests a diverse community that values its multicultural nature.
- 4. Volunteer Base: The Promotores de Salud program aims to train community members as Community Health Workers, suggesting there are community members willing to volunteer and engage in health promotion activities.
- 5. Collaborative Spirit: The involvement of multiple organizations (Providence Newberg Medical Center, Yamhill County Public Health, Yamhill Community Care) in the CHNA and CHIP process suggests a community that values collaboration.

Priorities

- 1. Mental Health and Substance Use Disorder:
- Focus on prevention and treatment
- Addressing social isolation
- Community building related to safe spaces and recreation
- 2. Health Related Social Needs:
- Focus on housing stability
- Navigation of supportive services
- Food insecurity
- Transportation
- 3. Economic Security:
- Focus on affordable childcare
- Education
- Workforce development
- 4. Access to Care and Services:
- Focus on chronic disease management and prevention
- Oral health
- Virtual care

Additionally, the report identifies three cross-cutting themes that affect all four priority areas:

- 1. Racism, discrimination, and inclusion
- 2. Culturally responsive care and services
- 3. Trauma-informed care and services