



OHSU Board of Directors Meeting

Friday, June 26, 2020

9:30-11:35 am

WebEx meeting details are located on your calendar invite



**OREGON HEALTH & SCIENCE UNIVERSITY
BOARD OF DIRECTORS MEETING
Public Agenda**

**Friday, June 26, 2020
9:30 - 11:35 am**

Please see your calendar invite for WebEx meeting login details

9:30 am	Call to Order/ Chairman's Comments President's Comments Approval of Minutes, May 22, 2020 (ACTION)	Wayne Monfries Danny Jacobs, MD Wayne Monfries
9:45 am	FY20 May Results, Proposed FY21 Budget and Academic Tuition and Fee Book <ul style="list-style-type: none">▪ CFO presentation of the budget (25 min.)▪ Presentation of the Fee Book (20 min.)▪ Faculty Senate Response to the Budget (20 min.)▪ Approval of Budget and Fee Book (ACTION) (5 min.)▪ Approval confirming appointment of KPMG to audit OHSU's FY20 financial statements (ACTION) (5 min.)	Lawrence Furnstahl Elena Andresen, PhD Karen Eden, PhD Wayne Monfries Wayne Monfries
11:00 am	Update on FY20 Indicators	Greg Moawad, JD
11:20 am	COVID-19 Updates	Alice Cuprill-Comas Peter Barr-Gillespie, PhD Renee Edwards, MD
11:35 am	Meeting adjourned	

**Oregon Health & Science University
Board of Directors Meeting
May 22, 2020
WebEx/ECHO 360 virtual live meeting**

Following due notice to the public, the regular meeting of the Board of Directors of Oregon Health & Science University (OHSU) was held at 1:00 pm via a virtual WebEx and Echo360 live link.

A transcript of the audio recording was made of these proceedings. The recording and transcript are both available by contacting the Secretary of the Board at 3225 SW Pavilion Loop, Mail Code L101, Portland, Oregon 97239. The following written minutes constitute a summary of the proceedings.

Attendance

Board members in virtual attendance were, Danny Jacobs, MD, Wayne Monfries, Chad Paulson, Lubna Khan, Steve Zika, Stacy Chamberlain, Prashant Dubey, Amy Tykeson and Ruth Beyer. OHSU staff presenting material on the agenda were Lawrence Furnstahl, Abby Tibbs, JD, David Robinson, PhD, Peter Barr-Gillespie, PhD, Jackie Shannon, PhD and Paul Spellman, PhD. Connie Seeley, Secretary of the Board and Alice Cuprill-Comas, Assistant Secretary of the Board, were in virtual attendance as well as other OHSU staff members and members of the public.

Call to Order

Wayne Monfries

Mr. Wayne Monfries, Chair of the OHSU Board of Directors, called the public meeting to order at 1:02 pm and welcomed all those in attendance.

Chairman's Comments

Wayne Monfries

Mr. Monfries opened by welcoming everyone to OHSU's second completely virtual board meeting. He reviewed agenda topics primarily focused on COVID 19 and how OHSU has been coping and what mechanisms have been put in place under the Governor's stay at home order. He referenced how he had reflected that he and many of the board members serve on the board to ensure that the institution delivers the best education, research and healthcare to all Oregonians and beyond and that he was proud to be associated with OHSU. He proceeded by reviewing the protocol for the meeting and wrapped up his comments by turning the meeting over to Dr. Danny Jacobs.

President's Comments

Danny Jacobs, MD

Dr. Danny Jacobs began by saying he was proud how the state had handled the pandemic. He stated that being proactive early on saved many lives. He referenced the many different teams and people that had been affected and the sacrifices made by all. He felt certain everyone at OHSU will be able to get through it together.

Dr. Jacobs defined OHSU's way forward giving examples of the task forces and councils established to assist in creating and implementing ways to resume to the "new normal". He mentioned that OHSU was partnering with the state on a project, "The Key to Oregon Research Study" designed to enhance monitoring for the presence of COVID-19. He also mentioned the creation of a central labor pool and the addition of telehealth services.

He spoke about the 200 new research projects that had been developed and the development of low cost 3D printed ventilators created by Dr. Albert Chi and his team. He also mentioned that OHSU was published on a list of 100 great hospitals in America by Becker's Hospital Review.

Dr. Jacobs concluded by thanking the community and acknowledging the support they have provided to OHSU, including over \$11 million in donations from over 600 individuals and a "fly-over" by the Oregon National Guard to show their support just to mention a few.

Approval of Minutes

Wayne Monfries

Mr. Monfries asked for approval of the minutes from the March 27, 2020 OHSU Public Board meeting. Upon motion duly made by all board members in attendance and seconded by all board members in attendance, the minutes were approved by all board members in attendance.

April Financial Results and FY21 Preliminary Budget Plan

Lawrence Furnstahl

Mr. Monfries recognized Lawrence Furnstahl, EVP and Chief Financial Officer

Mr. Furnstahl gave an overview of COVID-19's impact on OHSU's March and April financial results and the FY21 Preliminary Budget Plan. He covered the resumption of elective procedures, OHSU's cash position, impacts of the recession, OHSU's corrective actions, revenue impact and "upside and downside" base case assumptions. He was hopeful OHSU will begin to rebound as the university begins opening in stages with very close tracking and monitoring.

Board members asked Mr. Furnstahl for additional information on the reserve funds.

State Budget Environment

David Robinson, PhD, Abby Tibbs, JD

Mr. Monfries recognized Abby Tibbs, JD, VP of Public Affairs, and David Robinson, PhD, Executive Vice Provost

Abby Tibbs gave an overview of expectations from the legislature and executive branch over the next six months and provided context in which those decisions will be made. Dr. Robinson provided a summary of impacts to OHSU programs. He stated they were committed to ensuring that OHSU's health professional students will get to serve in a clinical learning experience going forward.

Board members asked Dr. Robinson and Ms. Tibbs for additional information on tuition and faculty pay.

Bringing Back Research at OHSU

Peter Barr-Gillespie, PhD

Mr. Monfries recognized Peter Barr-Gillespie, PhD, EVP, Chief Research Officer

Dr. Barr-Gillespie gave an overview of the return of research at OHSU. He discussed the research shutdown and research levels established in March. He reviewed exception processes and a trial run for testing a restart. He spoke about the new level guidelines and concerns and issues related to the restart.

Board members had no further questions for Dr. Barr-Gillespie.

Key to Oregon Study

Jackie Shannon, PhD, Professor and Paul Spellman, PhD, Professor

Mr. Monfries recognized Jackie Shannon, PhD, OHSU-PSU School of Public Health and Paul Spellman, PhD, Co-Director, OHSU Knight Cancer Early Detection Advanced Research Center

Dr. Shannon and Dr. Spellman reviewed the Key to Oregon Study. They emphasized that Oregon has been a national leader in slowing the virus due to early processes put into place by policy makers. They discussed a study premise including enrollment that included 150,000 randomly selected Oregonians to participate in symptom tracking with the results to be shared with the Oregon Health Authority. They closed by stressing that returning to normal operations too quickly without monitoring could put the state at greater risk of a second wave of infections.

Board members asked Dr. Shannon and Dr. Spellman for additional information on asymptomatic testing, antibody testing, efficacy and effectiveness of the test and funding of the study.

Adjournment

Wayne Monfries

Hearing no further business for discussion, Mr. Monfries thanked all of the Board members and presenters for their participation. The meeting was adjourned at 2:45pm.

Respectfully submitted,

Connie Seeley
Secretary of the Board



June 17, 2020

To: Members, Board of Directors

From: Lawrence J. Furnstahl
Executive Vice President & Chief Financial Officer

Re: Finance Materials for June 26th Meeting

The enclosed materials for next Friday's meeting of the Board review FY20 financial results through May and propose for your consideration the FY21 budget. As you know, both are impacted significantly by the COVID-19 pandemic and economic recession.

May results show a loss of \$(40) million for the month, which is \$28 million better than April but still \$(58) million below budget, and about what we expected. Cash fell \$(48) million in May despite \$18 million of positive total return on investments. This is consistent with the 60-day average lag between patient care services and collection of accounts receivable.

The FY21 proposed budget includes a deficit of \$(95) million on revenues of \$3.3 billion, a 20% reduction to annual capital spending and pausing the hospital expansion project. The deficit is improved from the preliminary plan discussed last month due to a somewhat faster recovery in patient activity, with offsetting changes to payer mix and Medicaid payment rate assumptions based on the May 20th forecast from the Oregon Office of Economic Analysis. The budget meets OHSU's debt service coverage covenant commitment, although narrowly because of a large PERS pension expense accrual next year.

The budget is very sensitive to the depth and length of the pandemic and recession. Although we learn more each week, by tightening now and loosening later, OHSU seeks to weather and adjust to the changing course of the virus and the economy. We expect to refine these plans further after the first quarter of next fiscal year.

These materials have been discussed by the Finance & Audit Committee, which also reviewed a presentation from external audit partner Drew Corrigan and colleagues on KMPG's plan to audit OHSU's FY20 financial statements. The audit approach and deliverables follow last year's approach closely but with added focus on issues related to COVID-19, the CARES Act and the recession. The audit fees are flat at \$569,500.

I request the Board's consideration of resolutions approving the FY21 budget and confirming the appointment of KPMG as OHSU's independent auditor for FY20.



OHSU Onward: FY20 May Results & FY21 Proposed Budget

OHSU Board of Directors / June 26, 2020

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OHSU Onward: Preparing for FY21 and Beyond

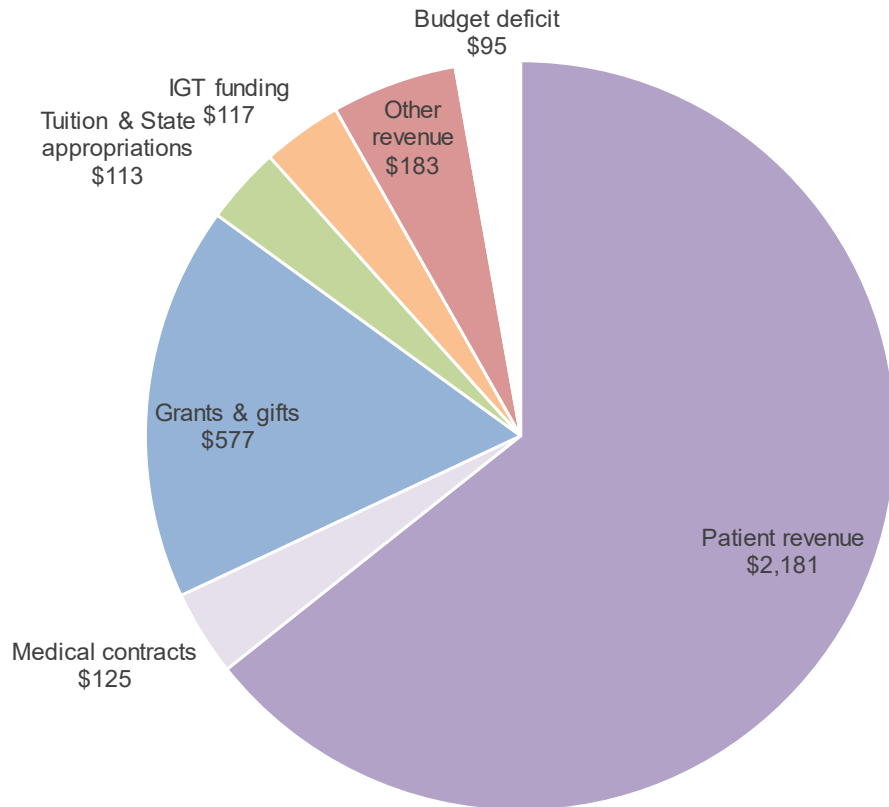
- This document reviews the financial impact of COVID-19 through May, then presents for the Board's consideration the proposed operating and capital budget for FY21.
- Next year's budget includes an operating loss of \$(95) million on revenues of \$3.3 billion, a 20% reduction to annual capital spending, completion of the Casey Eye Institute expansion, and pausing the OHSU Hospital Expansion Project (OHEP).

(millions)	FY20	FY21	FY22	3 Years	Change
Pre-COVID-19 trend:					
<i>Patient activity index</i>	100%	105%	110%	105%	
Total revenues	\$3,593	\$3,844	\$4,113	\$11,550	
Total expenses	3,448	3,699	3,968	11,115	
Operating income (loss)	145	145	145	435	
Proposed budget projection:					
<i>Patient activity index</i>	92%	92%	97%	94%	-12%
Total revenues	\$3,385	\$3,297	\$3,525	\$10,207	(1,343)
Total expenses	3,445	3,392	3,510	10,347	(768)
Operating income (loss)	(60)	(95)	15	(140)	(575)

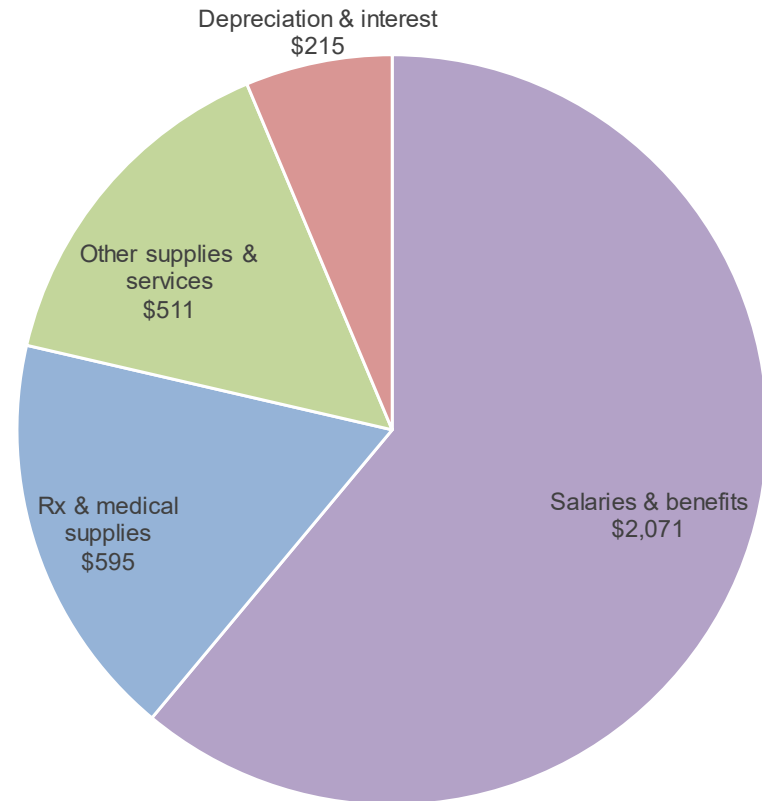
- Over three fiscal years, projected operating income totals a loss of \$(140) million or \$(575) million below the pre-COVID-19 trend, on \$(1.3) billion less revenue, prior to an estimated \$39 - \$64 million of CARES Act and other government support.
- *OHSU uses operating income to invest in its people, programs and places.*

Overview of FY21 Revenues & Expenses

Revenues in FY21 Proposed Budget
(total = \$3,297m)



Expenses in FY21 Proposed Budget
(total = \$3,392m)



OHSU Onward: FY21 Proposed Budget

- The FY21 deficit is a \$39 million improvement from the preliminary budget plan (or “base case” projection) discussed last month, largely due to a somewhat faster recovery in patient activity, moving one-third of the way to the “upside” projection, with offsetting changes to payer mix and Medicaid payment rate assumptions.
- April activity bottomed out at -40% below pre-COVID-19 levels but May recouped nearly half that decline. On an annual basis, one percentage point on patient activity equates to \$17 million in earnings.
- The projected shift in payer mix and reductions to State funding have been refined based on the May 20th forecast from the Oregon Office of Economic Analysis that includes an -11.6% drop in Oregon employment through 2020 and a \$(10.5) billion reduction in State revenues over three biennia.
- OHSU is moving toward our new normal with COVID-19 using guidance from the State of Oregon, data from the CDC and our own expertise. A University Transition Taskforce (UTT) with leaders from across OHSU is providing a holistic, institutional framework for all OHSU members, patients and visitors.
- The proposed budget assumes no “second wave” of COVID-19 infections that forces a return to the restrictions of March – June:
 - *A major second wave could increase the FY21 loss by \$85 million.*

OHSU Onward: FY21 Budget (continued)

- Our approach has been to tighten first and loosen later, to hold or reduce salaries where possible to avoid widespread layoffs, and to act as one University when different missions and units are impacted at different times and to differing extents.
- In past years we have assigned revenues to the units that generate them, allocated all costs including central overhead, and asked each area of OHSU to manage to a margin target or its share of the total bottom line.
- Although we learn more each week, the uncertainties in next year's revenues are large and depend on many factors not in OHSU's control. Therefore FY21 budget management will focus on spending targets, rather than unit margins.
- Cash & investments are essentially flat through FY22 due to deferral of capital spending plus federal support and loans, but this is \$237 million below prior trend.
- The proposed FY21 budget meets the debt service coverage ratio covenant in OHSU's bank debt agreements, despite unusually large accrued PERS pension expense and limited investment income, although the margin is narrow.
 - *OHSU's debt covenants, standard for academic health centers, limit the size of next year's budget deficit, regardless of cash available.*
- As the University navigates this unprecedented time, we expect to refine the budget further after the first quarter.

Human Resources Response to COVID-19

- On March 13th President Jacobs announced these commitments to OHSU members:
 - Maintaining a full workforce with full pay and benefits, regardless of how or when operations and schedules are modified, through June 30, 2020.
 - Providing 14 days of sick leave for those who have exhausted their sick time.
 - \$1 million hardship fund for employees facing extreme hardship from the pandemic.
- On Monday, March 16th OHSU began mandatory telework for those who are able.
- On Monday, March 23rd “modified operations” began for all OHSU:
 - All non-critical function employees are prohibited from working at OHSU locations.
 - Those whose positions allow for telecommuting are already working remotely.
 - Individuals in positions where telecommuting is not an option, will not work.
- We began giving a two-pronged budget message:
 - Every hire and expenditure required for COVID-19 response must go forward,
 - While hires and expenditures not required for COVID-19 should be deferred.

Financial Impact from COVID-19 So Far

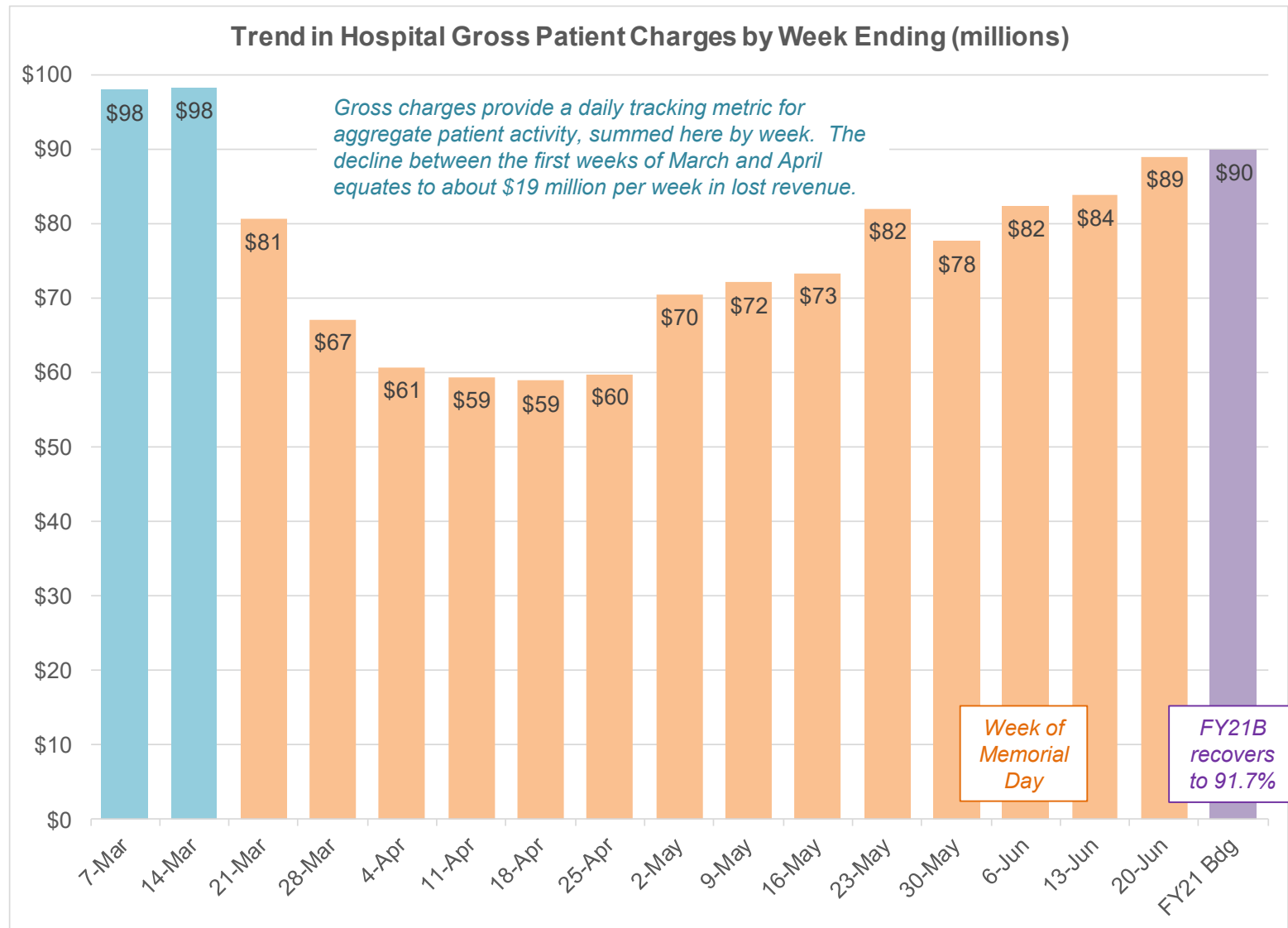
- The impact on OHSU's revenues and expenses depends on the extent and duration of the outbreak and subsequent recession, the success of government-imposed emergency measures, fiscal and monetary policy, and public response.
- At the end of March, the OHSU Board reviewed a first estimate of the financial impact of modified operations: a \$50 million per month decline in earnings from prior trend, before recoveries from the CARES Act, other government aid or OHSU's insurance.
- This relied on the assumption that cancelled procedures would be partially backfilled by a surge of COVID-19 patients, albeit at a lower dollar value.
- To date, Oregon was been successful at avoiding a major COVID-19 surge:
 - Only four states have fewer reported cases per capita, although Oregon cases have risen recently.
 - In early March, OHSU's census averaged 484 inpatients per day.
 - By the first full week of April, census was 324, a net decline of 160 patients per day, of which an average of 10 had COVID-19.
 - While very good news clinically and operationally, it is negative financially.
 - With resumption of elective procedures in May, average daily census has partially recovered to 395 patients per day.

April Activity Fell -40% with Partial Return in May

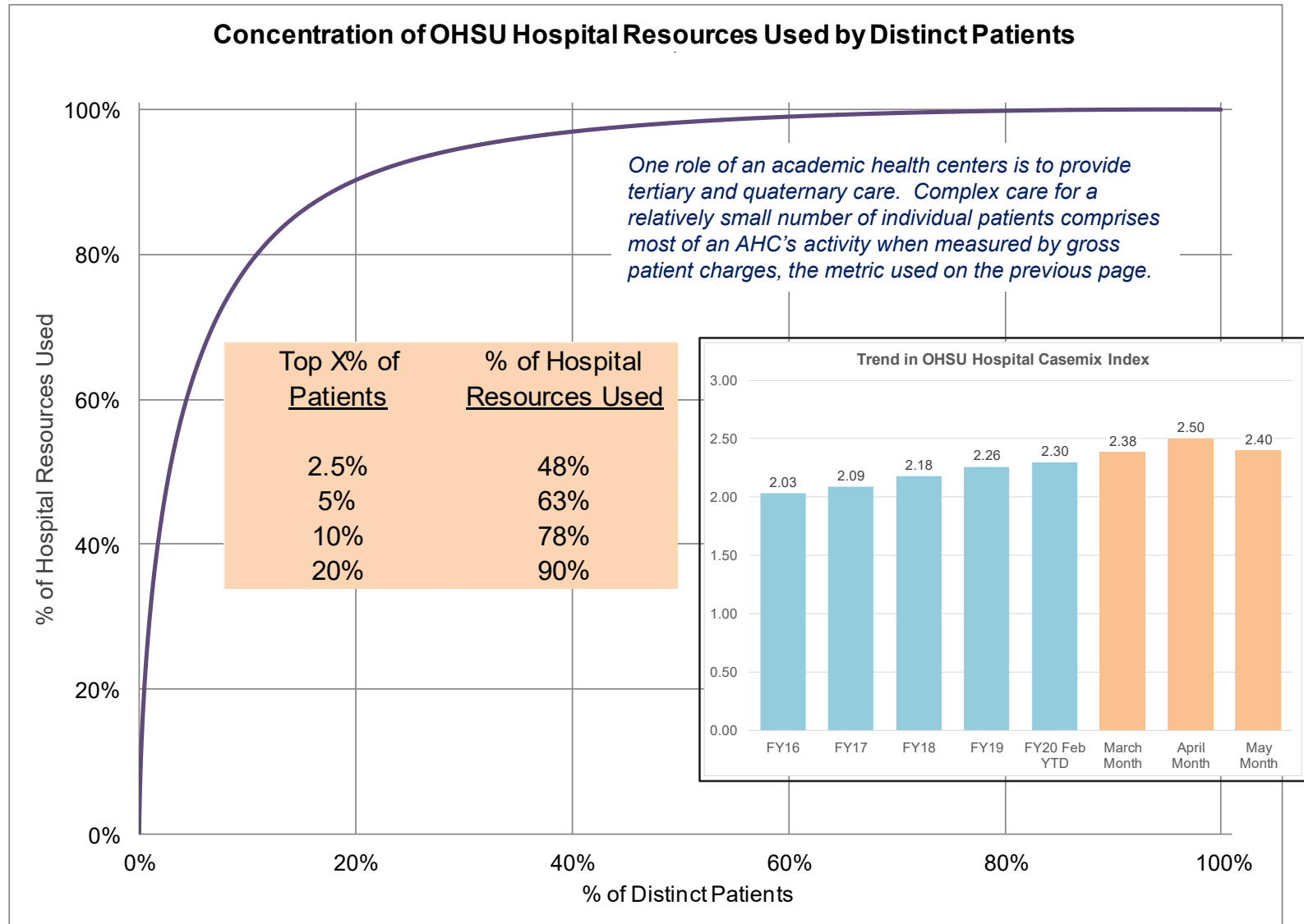
- The table below summarizes actual patient activity at OHSU Hospital for February, March, April and May compared to budget. The red line shows the swing in budget variance from February to April and the orange line from February to May.
- Overall hospital activity was down -40% in April and -21.5% in May. Surgical cases were down -69% in April but recovered to -31% in May. Pharmacy sales are holding up the best, now back to pre-COVID-19 levels.

Patient Activity Trend	Hospital Gross Charges (millions)				Average	ER	Surgical
	Inpatient	Outpatient	Pharmacy	Total	Census	Visits	Cases
Feb actual	\$180	\$136	\$70	\$386	490	3,881	2,828
Feb budget	174	136	62	371	462	3,846	2,878
<i>Feb act / bdg</i>	3.7%	0.2%	13.3%	4.0%	6.1%	0.9%	-1.7%
Mar actual	171	119	81	372	430	3,470	2,164
Mar budget	192	156	71	418	462	4,382	3,315
<i>Mar act / bdg</i>	-10.9%	-23.2%	14.1%	-11.2%	-6.9%	-20.8%	-34.7%
Apr actual	128	68	71	266	332	2,407	965
Apr budget	185	157	72	414	468	4,239	3,297
<i>Apr act / bdg</i>	-31.0%	-57.0%	-1.9%	-35.8%	-29.1%	-43.2%	-70.7%
<i>Feb-Apr swing</i>	-34.7%	-57.2%	-15.3%	-39.8%	-35.1%	-44.1%	-69.0%
May actual	156	94	75	324	395	3,000	2,045
May budget	182	145	66	393	467	3,961	3,021
<i>May act / bdg</i>	-14.1%	-35.6%	13.2%	-17.5%	-15.4%	-24.3%	-32.3%
<i>Feb-May swing</i>	-17.8%	-35.8%	-0.1%	-21.5%	-21.5%	-25.2%	-30.6%

Trend in Patient Activity: Recovery into June



20% of Individual Patients → 90% of Charges



February YTD, March – May Financial Results

- Through February, OHSU recorded \$11 million per month in operating income. The last four months of the fiscal year are normally strong.
- With a partial month's impact from COVID-19, the March operating loss was \$(23) million, \$(39) million worse than budget.
- With a full month's impact, April's loss was \$(68) million, \$(84) million below budget.
- Patient activity is beginning to recover in May with resumption of elective procedures; May results show a loss of \$(40) million, \$(58) million off budget.
- The May year-to-date deficit is now \$(161) million below the original budget, prior to \$37 million of CARES Act support received through May 31, 2020.

FY20 Revenue & Expense (millions)	February YTD	February / 8 Months	March Month	April Month	May Month	May YTD
Net patient revenue	\$1,589	\$199	\$183	\$128	\$155	\$2,054
All other revenues	765	96	99	92	93	1,048
Total revenue	2,353	294	282	220	248	3,103
<i>% change from Feb average</i>			-4%	-25%	-16%	
Total expense	2,262	283	305	288	288	3,142
<i>% change from Feb average</i>			8%	2%	2%	
Operating income (loss)	91	11	(23)	(68)	(40)	(40)
Budgeted operating income	72	9	16	16	18	121
<i>Variance from budget</i>	<i>\$20</i>	<i>\$2</i>	<i>\$(39)</i>	<i>\$(84)</i>	<i>\$(58)</i>	<i>\$(161)</i>

Federal Support, Liquidity & Investment Returns

- Because OHSU collects patient revenues on an average 60-day cycle, the cash impact of COVID-19 modified operations does not hit until May, when OHSU-held cash & investments fell \$(48) million despite an \$18 million investment gain.
- Through May 31st, OHSU had received \$163 million in federal Medicare advances and deferral of FICA taxes that must be repaid, plus \$37 million of federal support that will be booked as nonoperating income.
- The federal government sent \$43 million in safety net hospital support on June 12th, but upon review this reflected an inadvertent error and will be returned.
- On a total return basis, investment losses on OHSU-held cash & investments during March have been more than reversed in April and May.

OHSU-Held Cash & Investments	
6/30/19 (millions)	\$1,182.0
4/30/20 before federal support	1,264.6
<i>April YTD change</i>	82.6
5/31/20 before federal support	1,216.1
<i>May month change</i>	(48.4)
CARES Act support	37.3
Medicare advances	145.4
FICA deferrals	17.4
5/31/20 after federal support	\$1,416.2

Investment Return on OHSU-Held Funds	
February YTD (millions)	\$32.5
February monthly average	4.1
March month	(27.9)
April month	24.6
May month	18.4
May YTD	\$47.6

CARES Act & Other Federal Support to OHSU

Allocated to health care providers based on patient revenue	\$36.8
Rural providers & community health clinics	0.4
Other government support	0.1
Support received through 5/31/20	\$37.3
Higher education emergency relief fund (awarded)	0.5
Support estimated in FY20	\$37.8
Allocated to HRSA-funded health centers (awarded)	0.8
Allocated to poison centers (awarded)	0.1
FCC awards for telehealth (awarded)	0.4
<i>True-up for allocation to providers based on patient revenue (applied for)</i>	<i>10.2</i>
<i>Potential allocation of final \$65 billion (assumes 25% based on revenue)</i>	<i>14.5</i>
Support forecast in FY21 proposed budget	\$26.0
Total support received, awarded & assumed in budget	\$63.8
<i>(does not include Medicare advances and FICA deferrals that must be repaid)</i>	

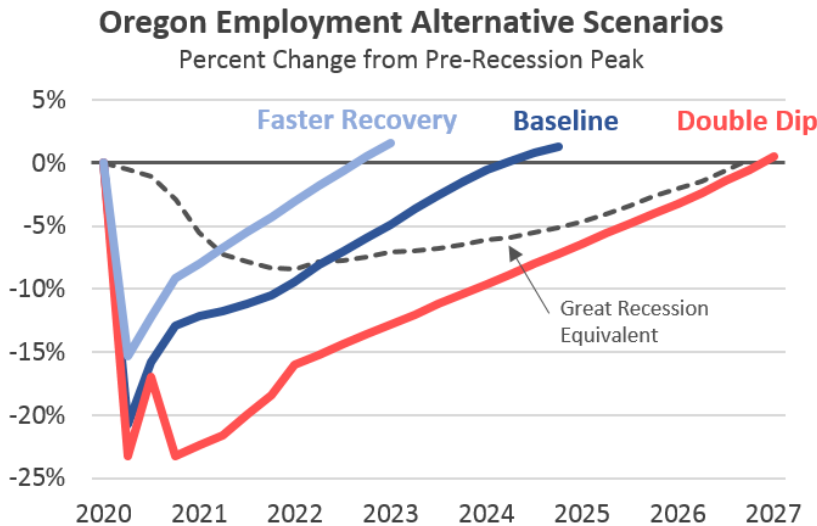
Pandemic & Recession Impact

- After the COVID-19 "modified operations" period (and its net loss) eases, we expect ongoing negative impact from a global recession during FY21 and FY22.
- Based on past downturns, the three greatest impacts on public health sciences universities and academic health centers are:
 - Loss in patient activity as people defer physician visits and medical care
 - Shift from commercial to government payer mix due to higher unemployment
 - Cuts in State funding, including general appropriations, IGT funding and Medicaid payment rates.
- There will also be impacts, positive and negative, on research grants, philanthropy and tuition; such impacts should be smaller than those listed above simply due to the dollar scale of OHSU's revenues.
- The Oregon Office of Economic Analysis projects employment to fall -11.6%:
 - The proposed budget assumes a proportionate decline in commercial coverage
 - A faster recovery with a smaller shift in insurance coverage would increase net patient revenue by \$25 million next year
 - While a larger drop in employment and shift in coverage from a "double dip" recession would decrease patient revenue by \$(27) million.

Oregon Economic & State Budget Forecast

Alternative Scenarios

Jun 2020



	2020	2021	2022	2023
Employment				
Baseline	-11.6%	1.1%	4.2%	4.8%
Faster Recovery	-8.4%	3.4%	5.2%	4.4%
Double Dip	-15.1%	-5.6%	7.3%	3.8%
Unemployment Rate				
Baseline	15.3%	14.7%	11.4%	7.6%
Faster Recovery	12.3%	9.8%	5.8%	4.2%
Double Dip	18.5%	22.7%	17.6%	14.8%
Personal Income				
Baseline	1.0%	0.2%	4.7%	5.3%
Faster Recovery	1.9%	1.4%	6.6%	5.6%
Double Dip	-2.1%	-3.1%	4.5%	5.1%



General Fund Revenues	Biennium (\$ Million)		
	2019-21	2021-23	2023-25
Personal Income Taxes	-1,588	-3,231	-2,429
Corporate Income Taxes	-233	-137	-118
Other	-108	-152	-140
Total	-1,929	-3,520	-2,687

Other Revenues	Biennium (\$ Million)		
	2019-21	2021-23	2023-25
Lottery	-364	-260	-187
Corporate Activity Tax	-414	-599	-489
Marijuana Tax	9	-5	-18
Total	-769	-864	-694

	Biennium (\$ Million)		
	2019-21	2021-23	2023-25
Total Sum	-2,698	-4,384	-3,381

Financial Response Plan

- To offset the recessionary impact, the University Cabinet has endorsed a wide range of corrective actions, including:
 - Three-month contracts for Unclassified Administrative (UA) and Faculty positions to allow additional time to assess OHSU's financial situation.
 - No merit / cost of living increases (\$25 million per year) and no leadership / management incentive plans.
 - No hiring of UAs from outside of OHSU.
 - Salary reductions for faculty and UA staff averaging 10% of current pay (\$90 million per year), using a graduated schedule based on -18% of dollars above \$50,000, with approximately 4,500 members affected.
 - Savings from classified positions as negotiated, including retirement incentives, FTE or hour reductions, temporary layoffs with health benefits where there is reduced work, etc. (\$15 million).
 - Freeze on positions paid from unrestricted funds, flexed only for clinical activity.
 - Broad and deep reductions in services & supplies (\$60 million) and capital spending (\$30 million annual capital plus pausing the hospital expansion project).
 - Deferral of OHSU 2025 investments and some recruitment / research support.

Proposed Budget Assumptions: FY20 – FY22

- Patient activity falls to 60% of prior levels in April 2020, recovering to 91.7% in FY21 (one-third of the way between base case and upside scenarios) as OHSU transitions to its new normal, then rising another 5% points in FY22 as the recession eases.
- Payer mix shifts 5% points from commercial to government insurance, tracking projected job loss plus the long-term aging of the population.
 - *OHSU's payer mix was 41% commercial and 59% government before COVID-19, with commercial paying more than 2x government coverage for the same case.*
- State appropriations are assumed to be cut 17% in FY21 (the second year of the current biennium) and 34% in FY22, the first year of the next biennium.
- Intergovernmental Transfer (IGT) support for research & education falls from \$135 million now to \$117 million next year and \$104 million in FY22, with lower clinical volume and higher demands to meet the State match for the Oregon Health Plan.
- Oregon Medicaid payment rates are assumed to fall -5% in FY21 and be flat in FY22.
- The personnel actions listed above keep total salaries & benefits essentially flat at \$2.1 billion from FY20 to FY22, compared to the 15% growth from FY17 to FY19.
- Pharmaceutical & medical supplies increase with the recovery in patient activity, while other service, supply and capital spending not funded by grants is cut against inflation.

Projected Revenues & Expenses: FY20 – FY22

The result is a gross loss of \$(60) million in FY20 and \$(95) million for FY21, followed by a return to breakeven in FY22, before an estimated \$39 – \$64 million of federal support.

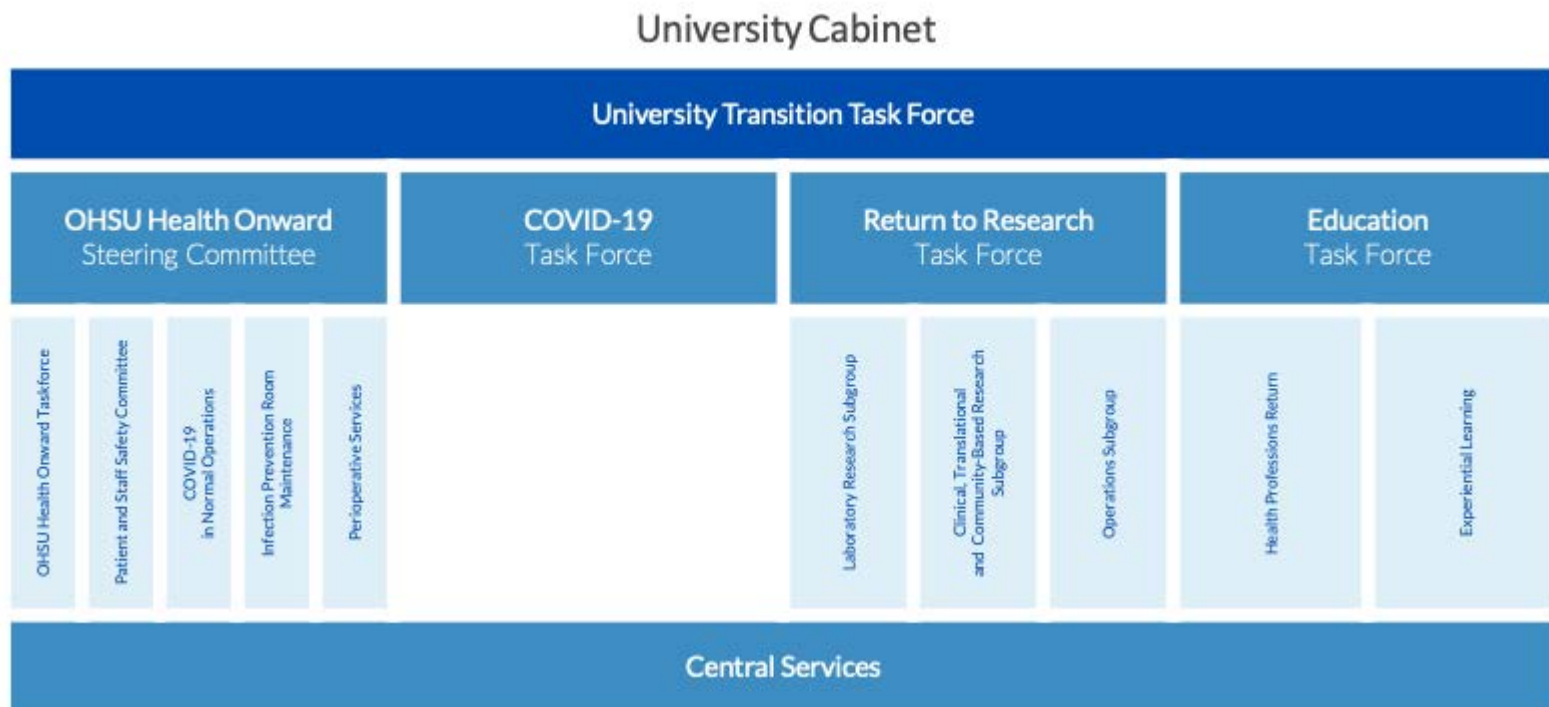
Income Statement (millions)	FY19 Actual	FY20 Budget	FY20 Estimate	FY21 Proposed	FY22 Projected	3 Years FY20-FY22
Net patient revenue	\$2,235	\$2,379	\$2,245	\$2,181	\$2,369	\$6,795
Medical contracts	104	117	123	125	128	376
Grants & contracts - direct	353	339	357	358	374	1,089
Indirect cost recovery	98	99	103	103	108	313
Gifts applied	94	116	104	116	119	338
Tuition & fees	78	80	81	80	93	254
State appropriations	37	38	40	33	26	99
IGT funding	116	135	135	117	104	356
Other revenues	139	149	199	183	205	587
Total revenue	3,254	3,451	3,385	3,297	3,525	10,207
<i>Percent change</i>	<i>9.7%</i>	<i>6.0%</i>	<i>4.0%</i>	<i>-2.6%</i>	<i>6.9%</i>	
Salaries & benefits	1,885	2,028	2,086	2,071	2,123	6,280
Rx & medical supplies	453	519	571	595	659	1,826
Other services & supplies	510	541	537	499	508	1,544
HMC / AHP support	13	6	38	11	6	55
Depreciation	187	176	176	179	179	534
Interest	31	35	37	36	35	108
Total expense	3,079	3,306	3,445	3,392	3,510	10,347
<i>Percent change</i>	<i>8.8%</i>	<i>7.4%</i>	<i>11.9%</i>	<i>-1.6%</i>	<i>3.5%</i>	
Operating income (loss)	\$175	\$145	\$(60)	\$(95)	\$15	\$(140)
<i>Operating margin</i>	<i>5.4%</i>	<i>4.2%</i>	<i>-1.8%</i>	<i>-2.9%</i>	<i>0.4%</i>	<i>-1.4%</i>
<i>EBITDA margin</i>	<i>12.1%</i>	<i>10.3%</i>	<i>4.5%</i>	<i>3.6%</i>	<i>6.5%</i>	<i>4.9%</i>

Sensitivity of FY21 Deficit to Key Assumptions

<u>Annual Impact of Assumption Change</u>	<u>(millions)</u>
Patient activity increases by 1% point (92.7% instead of 91.7% of pre-COVID-19 volume)	\$17.2
Commercial share is higher by 1% point (37.2% commercial instead of 36.2%)	18.5
Medicaid rates cut by another 1% point (6% Medicaid rate reduction instead of 5%)	(3.2)
State appropriation cut by another 1% point (18% appropriation reduction instead of 17%)	(0.4)
IGT funding cut by another 1% point (11% IGT reduction instead of 10%)	(1.3)
Entering class tuition increased by 1% point (8.5% / 6% tuition increase instead of 7.5% / 5%)	0.2
\$10k increase to exemption on faculty/UA salary reduction (18% reduction > \$60k instead of 18% > \$50k)	\$(9.7)

OHSU Onward: University Transition Task Force

- The University Transition Taskforce (UTT) is tackling a holistic, institutional framework for all OHSU members, patients and visitors to help enter a new normal, safely.
- UTT works closely with several mission-oriented taskforces and councils shown below.
- Recommendations are reviewed by the University Cabinet and executive leadership.
- OHSU leaders also plays key roles in groups advising the State and region as Oregon carefully reopens.



University Transition Task Force Vision & Principles

- Vision: To move OHSU towards a reopening, a "new normal" balances meeting our missions with the need to protect our people (staff, faculty, students, patients, and community).
- Guiding principles: Provide the outermost layer of the framework to reopen OHSU. Being ready and able to:
 - Support OHSU community members through monitoring, contact tracing, isolating and assisting those who are positive or exposed.
 - Quickly re-implement appropriate control measures based on predetermined criteria.
 - Limit infection in people who are at risk for more severe COVID-19.
 - Handle a surge in COVID-19 cases.
 - Provide clinics, healthcare facilities, classrooms, public spaces, administrative offices, laboratories and all forms of core support areas with appropriate physical distancing and other mitigation measures.
 - Support a telework environment that aides and supports both our returning faculty, staff, students, and patients, as well those working and studying remotely.

Program Impact from Lower State Appropriations

- One of the tools available to the Governor in times of economic hardship is an allotment process that allows for an across-the-board reduction in general fund appropriations.
- Governor Brown has asked those entities receiving general fund appropriations to describe the impacts of an 8.5% reduction in their biennial appropriation taken entirely within FY21 (for 17%).
- OHSU's response is summarized below by program.
- School of Dentistry
 - Reduce the size of the incoming class
 - Reduce the number of rural rotations for dental students
 - Dental students are already graduating with dental school debts of approximately \$300,000 / student, and a tuition increase will only exacerbate the situation
 - These actions will lead to reduced access to dental care in rural Oregon as more students choose to remain in urban parts of the state as a result of high debt loads.
- School of Medicine
 - Reduce the size of the incoming class
 - Reduce the number of medical students rotating in community settings
 - Increase the proportion of out-of-state students being admitted
 - Each of these actions would have a potential negative impact on Oregon's future physician workforce and access to health care for Oregonians.

Impact from Lower Appropriations (continued)

- School of Nursing
 - Reduce the amount of clinical education especially in its undergraduate programs
 - Reduce the number of students in its DNP and PhD programs
 - Evaluate the continued ability to provide nursing education on all five of its nursing campuses which span across the state.
- Rural Health Programs
 - Office of Rural Health (ORH) will need to reduce direct technical assistance to rural practice sites, including provider recruitment and retention services.
 - ORH currently assists 50 rural health clinics, 25 critical access hospitals, and 10 rural EMS sites
 - Area Health Education Center (AHEC) would have to significantly reduce its pathway programs in rural Oregon.

Impact from Lower Appropriations (continued)

- Child Development and Rehabilitation Center (CDRC)
 - Substantial reduction in care and care coordination services provided in Portland and Eugene
 - Services impacted would include therapeutic services offered by CDRC occupational therapists, physical therapists, and speech-language pathologists
 - Social work and registered dietitian services provided by CDRC would also be reduced.
- Oregon Poison Center
 - The state appropriation is used as a match for the State Children's Health Insurance Program (SCHIP)
 - The federal match rate for SCHIP is estimated to be 88.7% in FY21 and a reduction in state appropriations of \$235,000 will result in a further loss of \$520,000 from SCHIP
 - Oregon Poison Center would be unable to sustain the staffing levels and service requirements needed for its accreditation and continued service to the public and healthcare providers throughout Oregon.

5% – 7.5% Tuition Increases for Entering Students

- In 2013, OHSU introduced the Tuition Promise for students matriculating into many of its health profession programs, including those funded directly by State appropriations.
- Through this program, the tuition rate paid by entering students is "locked in" with no rate increases for the remainder of their normal course of studies.
- OHSU has also worked hard to keep annual tuition increases as low as possible.
- In academic year 2019-20, the OHSU Tuition Promise increase for new students ranged from 0% to 2.6% for Oregon residents and from 0% to 3% for non-residents.
- These two approaches have had a notable positive effect on the rate at which OHSU graduate debt is increasing: in some health education programs students are now graduating with less debt than their counterparts two years ago.
- Due to the State's forecasted budget deficit and likely reductions in appropriations, OHSU will suspend the Tuition Promise program new students entering in academic year 2020-21 and raise tuition approximately 5% to 7.5%.
- Current students already covered by the Tuition Promise will not face increases.
- The combination of tuition & fees plus State appropriations across programs is budgeted to fall \$(8) million from FY20 to FY21 then another \$(6) million into FY22.
 - *OHSU has told the Legislative Fiscal Office that we would lower the tuition increase were the State appropriation to be cut less.*

Returning Students in Tuition Promise Program

Returning Tuition Promise Programs	Approx.	2019-20	2020-21	Percent Increase	2019-20	2020-21	Percent Increase
	Terms of Attendance	Resident Tuition	Resident Tuition		Non-Res Tuition	Non-Res Tuition	
MD 2nd Year	4	\$10,872	\$10,872	0.00%	\$16,711	\$16,711	0.00%
MD 3rd Year	4	\$10,659	\$10,659	0.00%	\$16,224	\$16,224	0.00%
MD 4th Year	4	\$10,399	\$10,399	0.00%	\$15,675	\$15,675	0.00%
MD/MPH 2nd Year	4	\$10,012	\$10,012	0.00%	\$15,361	\$15,361	0.00%
MD/MPH 3rd Year	4	\$9,782	\$9,782	0.00%	\$14,882	\$14,882	0.00%
MD/MPH 4th Year	4	\$9,535	\$9,535	0.00%	\$14,368	\$14,368	0.00%
MD/MPH 5th Year	4	\$9,260	\$9,260	0.00%	\$13,786	\$13,786	0.00%
DMD 2nd Year	4	\$11,304	\$11,304	0.00%	\$18,244	\$18,244	0.00%
DMD 3rd Year	4	\$11,192	\$11,192	0.00%	\$18,063	\$18,063	0.00%
DMD 4th Year	4	\$11,081	\$11,081	0.00%	\$17,884	\$17,884	0.00%
Human Nutrition	4	\$6,750	\$6,750	0.00%	\$6,750	\$6,750	0.00%
Physician Assistant	4	\$10,008	\$10,008	0.00%	\$10,008	\$10,008	0.00%
Radiation Therapy	4	\$5,640	\$5,640	0.00%	\$6,780	\$6,780	0.00%
UG Nursing Accelerated Bacc	2	\$6,540	\$6,540	0.00%	\$8,724	\$8,724	0.00%
UG Nursing OCNE 2nd Year	3	\$4,740	\$4,740	0.00%	\$8,676	\$8,676	0.00%
UG Nursing OCNE 3rd Year	3	\$4,644	\$4,644	0.00%	\$8,508	\$8,508	0.00%
Graduate Nurse Practitioner	4	\$5,724	\$5,724	0.00%	\$7,425	\$7,425	0.00%
Graduate Nurse Anesthesia	4	\$7,128	\$7,128	0.00%	\$7,425	\$7,425	0.00%

Proposed Tuition Increases for Other Students

New Students in Suspended Tuition Promise Programs	Approx.	2019-20	2020-21	Percent Increase	2019-20	2020-21	Percent Increase
	Terms of Attendance	Resident Tuition	Resident Tuition		Non-Res Tuition	Non-Res Tuition	
MD 1st Year	4	\$10,872	\$11,687	7.50%	\$16,711	\$17,964	7.50%
MD/MPH 1st Year	4	\$10,012	\$10,727	7.14%	\$15,361	\$16,463	7.17%
DMD 1st Year	4	\$11,304	\$12,151	7.49%	\$18,244	\$19,612	7.50%
Human Nutrition	4	\$6,750	\$7,083	4.93%	\$6,750	\$7,083	4.93%
Physician Assistant	4	\$10,008	\$10,503	4.95%	\$10,008	\$10,503	4.95%
Radiation Therapy	4	\$5,640	\$5,916	4.89%	\$6,780	\$7,116	4.96%
UG Nursing Accelerated Bacc	3	\$6,540	\$7,020	7.34%	\$8,724	\$9,372	7.43%
UG Nursing OCNE	3	\$4,740	\$5,088	7.34%	\$8,676	\$9,324	7.47%
Graduate Nurse Practitioner	3	\$5,724	\$6,147	7.39%	\$7,425	\$7,974	7.39%
Graduate Nurse Anesthesia	3	\$7,128	\$7,659	7.45%	\$7,425	\$7,974	7.39%

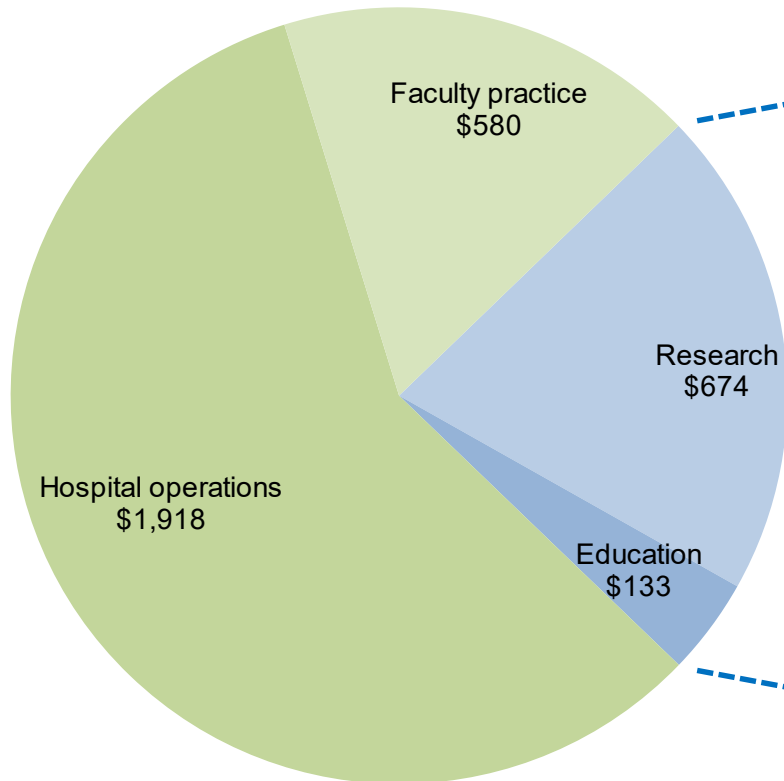
Non Tuition Promise Programs	Approx.	2019-20	2020-21	Percent Increase	2019-20	2020-21	Percent Increase
	Terms of Attendance	Resident Tuition	Resident Tuition		Non-Res Tuition	Non-Res Tuition	
Dental Graduate	4	\$11,095	\$11,649	4.99%	\$13,215	\$13,875	4.99%
Dietetic Internship	4	\$6,750	\$7,083	4.93%	\$6,750	\$7,083	4.93%
Food Systems & Society	3	\$6,075	\$6,372	4.89%	\$6,075	\$6,372	4.89%
SoM PhD	3	\$6,804	\$7,128	4.76%	\$6,804	\$7,128	4.76%
Biomedical Informatics On Campus	3	\$6,189	\$6,495	4.94%	\$7,395	\$7,764	4.99%
Biomedical Informatics Distance Learning	3	\$6,865	\$7,206	4.97%	\$8,095	\$8,494	4.93%
Clinical Research or Human Investigations	3	\$4,740	\$4,974	4.94%	\$4,740	\$4,974	4.94%
Computer Science & Engineering or Electrical Engineering	3	\$6,495	\$6,819	4.99%	\$6,495	\$6,819	4.99%
MBA, MS or Certificate in Healthcare Management	3	\$5,406	\$5,667	4.83%	\$5,406	\$5,667	4.83%
Medical Physics	3	\$5,400	\$5,670	5.00%	\$8,613	\$9,036	4.91%
UG Nursing RN/BS	3	\$3,456	\$3,708	7.29%	\$3,456	\$3,708	7.29%
Nursing PhD, DNP in Nursing, Hlth Sys Org Leadership, Nursing Ed	3	\$5,625	\$5,904	4.96%	\$7,281	\$7,641	4.94%
Online MPH or Certificate in Public Health	3	\$5,157	\$5,409	4.89%	\$6,660	\$6,993	5.00%
On-Campus MPH or Programs in Biostatistics	3	\$3,906	\$4,095	4.84%	\$5,940	\$6,237	5.00%
SPH PhD	3	\$5,049	\$5,301	4.99%	\$5,886	\$6,174	4.89%

Pandemic + Recession Impact Across Missions

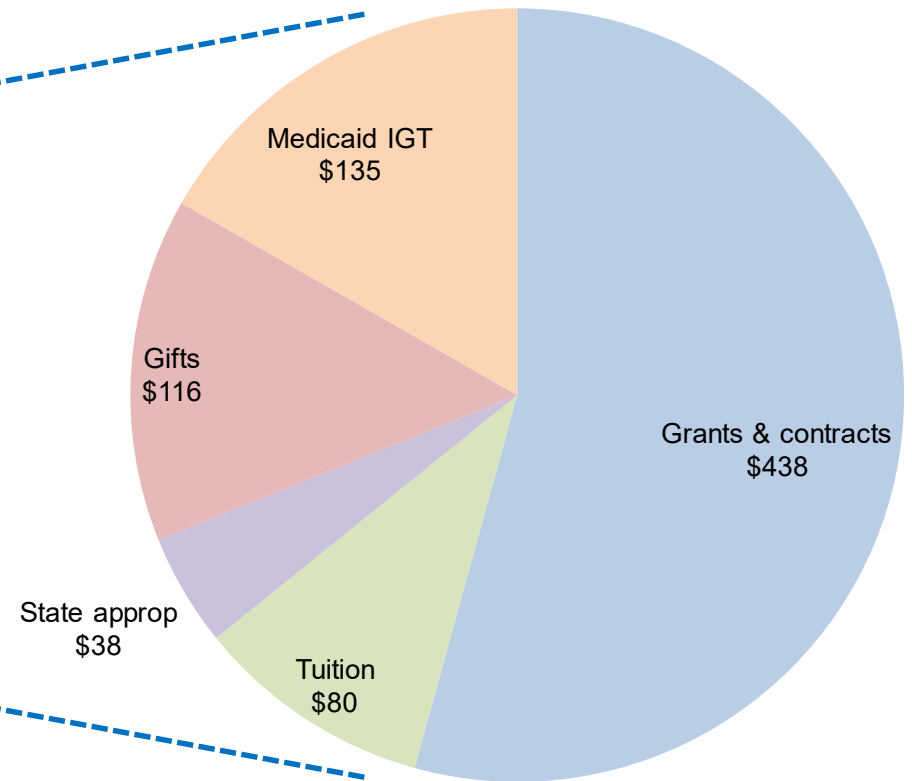
- Although the pandemic and recession will affect all areas of OHSU, different missions will experience different levels of financial and operational impact at different times.
- Health care revenues fell the most and the fastest. As these recover in FY21 and FY22, we expect larger reductions in research & education funding due falling tax revenues and the State's requirement to balance its budget on a biennial basis.
- The proposed budget assumes a \$25 million reduction in State appropriations and IGT funding next year, rising to \$45 million in FY22.
- As the next page from the FY20 budget shows, OHSU funds research & education through a combination of grants, tuition, State appropriations, philanthropy and Intergovernmental Transfer (IGT) funding, a partnership between OHSU and the State.
- Federal regulations allow Oregon to pay for Medicaid managed care up to average commercial managed care rates, specifically to ensure quality and access to OHSU's health care services and continued training of providers for Oregon. OHSU makes an intergovernmental transfer back to help fund Oregon's Medicaid program, including the State share required for the quality and access payments.
- The net IGT funds kept at OHSU reduce the loss on Medicaid, freeing gains from commercially-insured care to support research & education in Oregon's public health sciences university.

Funding Research & Education in FY20 Budget

OHSU Expense Budget (\$3.3B)



Funding for Research & Education (\$807M)



OHSU scales research program to available funding from grants, gifts & IGT/clinical earnings

Principles for Prioritizing Use of IGT Funds

The following IGT funding principles will be evaluated quarterly given the rapidly changing fiscal environment:

- Support faculty and non-faculty currently at the University with the staff and equipment to be successful.
- In general, spending on commitments will be deferred or slowed wherever possible.
- Recruitments currently underway and in finalist phase will continue to move forward with executive leadership review.
- With focused exceptions, faculty recruitments that have not started or are not in the finalist phase will be put on pause for the coming fiscal year.
- Finance is a key factor in these decisions, however, the quality of the candidate, long-term opportunities, diversity, equity and inclusion, and the future of research and education at OHSU will be weighed as well.
- Programmatic spending will be re-prioritized and reviewed, with graduate student support, faculty bridge funding, and diversity programs continuing to be top priorities.
- *In addition to IGT funds, the budget adds \$1.5 million or 10% to funding for diversity, equity and inclusion, which can be leveraged further with philanthropy, including scholarships, faculty recruitment, staff development and efforts to identify and address structural barriers to equity.*

Restoring Salary Cuts to Faculty & Administrators

- The proposed budget includes average 10% reductions in salaries paid faculty and unclassified administrative (UA) staff, totaling \$90 million and based on a formula of -18% of pay above \$50,000 in order to take larger reductions from higher salaries.
- Partial salary restoration in Q2 – Q4 of FY21 is possible for three reasons:
 - Overshooting the 10% average reduction goal due to the inclusion of faculty, who were not in the initial formula and have higher pay on average
 - Flattening the curve of COVID-19 in Oregon may lead to faster revenue recovery
 - Creation of incentives may lead to more productivity than anticipated.
- Recommended approach (under development for October implementation):
 - Distribute extra savings from faculty reduction “overshoot” plus margin in excess of budget (if any) equitably across all missions and classes of employees affected by absolute salary reductions, using a blended approach of some restoration for all faculty and UAs plus targeted recognition of especially high performance
 - Develop metrics for FY21 that reward strong performance in a transparent and quantitative manner and that establish the baseline for FY22
 - Allow departments to use these metrics to identify exceptional individual/team performance and make recommendations for approval at the EVP level
 - OHSU-wide review to ensure compliance with Oregon’s pay equity law.

Pausing OHSU Hospital Expansion Project

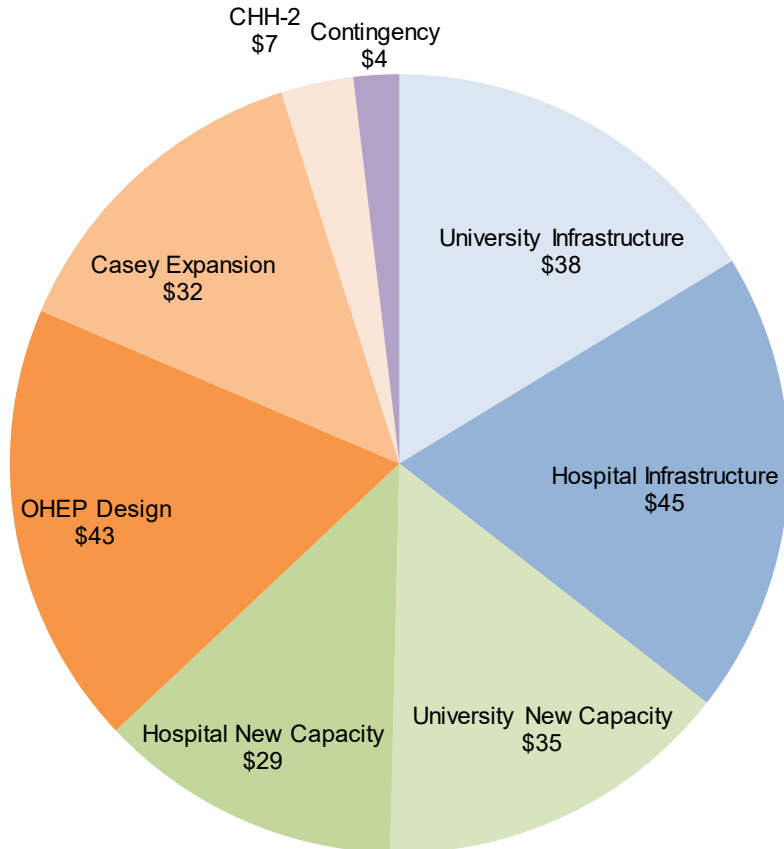
- After careful consideration, OHSU has decided to pause the hospital expansion project (OHEP) for the upcoming fiscal year and to consider restarting in July 2021.
- With \$3 million of spending this summer, we will complete design through core & shell.
- The decision was made within the context of OHSU's financial response to COVID-19, which also includes a 20% or \$30 million reduction in annual capital spending.
- It is part of OHSU's collective effort to sustain the organization until we reach a more stable financial position.
- OHSU leaders remain committed to the project. It will stay a priority as we continuously work to ensure access for every Oregonian who requires specialized care from the state's academic health center.
- We planned to finance OHEP with \$250 million of new debt, \$30 million in gifts, and \$180 million in cash, of which approximately \$50 million has been spent on design.
- However, due to the pandemic and recession, OHSU's budget performance next fiscal year—a -3% operating loss compared to an average +4.5% operating margin over the past decade—could impact both debt and cash financing when we return to the project.

FY21 Proposed Capital Budget of \$129M

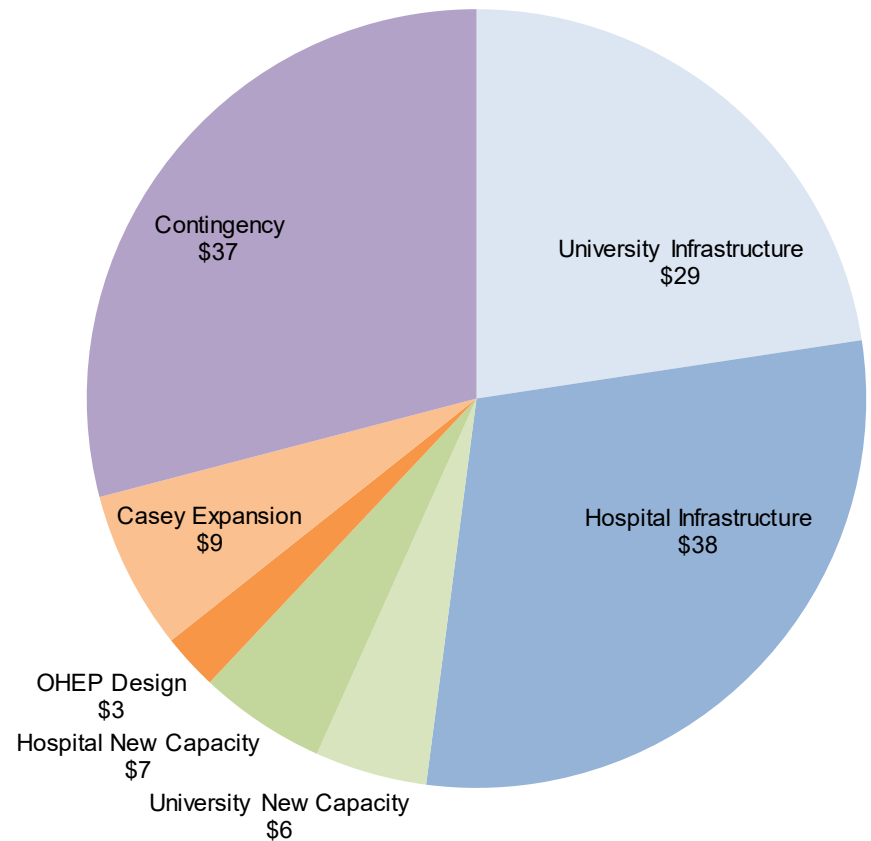
- Capital expenditures are funded by operating income, grants & gifts, and for large facility projects, new debt to be repaid from future earnings.
- With next year's deficit, the completion of the CHH-2 / Rood Pavilion, and the pause of OHEP, the total capital budget will decrease by \$104 million from FY20 to FY21.
- Within the \$129 million of capital spending proposed for FY21, \$67 million is allocated to pools that replace worn-out equipment, advance life safety projects and maintain infrastructure across facilities, information technology and library materials.
- \$13 million in strategic capital includes new research equipment bought from grants and gifts, expansion of diagnostic imaging in CHH-1, and the last year of capital commitments above depreciation at Hillsboro Medical Center.
- Major building projects total \$12 million to complete the Casey Eye Institute expansion in the second quarter and bring OHEP design through the core & shell phase.
- An OHSU-wide contingency of \$37 million will allow additional strategic investments to be made throughout the fiscal year provided financial results stay on plan.
- Current priorities for the contingency include further expansion of cancer, surgical and imaging programs, better access to OHSU for our patients, research & education investment at the West Campus and the Sky Lakes rural campus in Klamath Falls, and information technology to support our faculty and staff.

FY21 Proposed Capital Budget \$104M Below FY20

FY20 Approved Capital Budget (total = \$233m)



FY21 Proposed Capital Budget (total = \$129m)



Allocations with \$129M Proposed Capital Budget

FY21 Proposed Capital Budget Allocations (000)	OHSU Health	Other University	Total OHSU
Infrastructure			
Facilities pool	\$11,009	\$8,600	\$19,609
Information technology pool	9,661	7,856	17,517
Clinical equipment replacement	15,119	-	15,119
Library materials / academic areas	667	5,500	6,167
Research equipment replacement	-	2,800	2,800
Space Committee (relocation & repurposing)	-	2,400	2,400
School of Medicine replacement	-	2,000	2,000
Healthcare contingency / discretionary pools	1,544	-	1,544
<i>Subtotal Infrastructure / Replacement</i>	<i>38,000</i>	<i>29,156</i>	<i>67,156</i>
Strategic			
Research equipment from grants & gifts	-	5,000	5,000
CHH-1 3rd Floor Diagnostic Imaging	4,216	-	4,216
Hillsboro Medical Center capital commitment	2,352	-	2,352
Knight Cancer Institute - capital gift match	-	1,000	1,000
Endoscopic spine program (completion)	250	-	250
<i>Subtotal Strategic / New Capacity</i>	<i>6,818</i>	<i>6,000</i>	<i>12,818</i>
Major Building Projects			
Casey Eye Institute expansion (completion)	8,514	-	8,514
OHEP design (through core & shell)	3,000	-	3,000
<i>Subtotal Major Building Projects</i>	<i>11,514</i>	<i>-</i>	<i>11,514</i>
Proposed Capital Allocations	56,333	35,156	91,489
OHSU-Wide Contingency			37,512
Total FY21 Capital Spending			\$129,000

Current Priorities for FY21 Capital Contingency

FY21 Capital Contingency Priorities (000)	OHSU Health	Other University	Total OHSU
Online patient access	\$1,052	-	\$1,052
CHH-1 diagnostic imaging	8,389	-	8,389
CHO Tualatin infusion clinic expansion	4,020	-	4,020
CHO Adventist infusion clinic expansion	2,100	-	2,100
West Campus surge facility	-	2,000	2,000
Faculty effort / compensation data system	-	3,356	3,356
Sky Lakes rural campus building	-	1,100	1,100
Brachytherapy program	550	-	550
Clackamas pediatric specialties clinic	777	-	777
CHH-2 Operating rooms 6 & 7	4,413	-	4,413
Care Team Wellness Sprint	674	-	674
Bethany Clinic	533	-	533
Other healthcare projects	1,146	-	1,146
<i>Subtotal current contingency priorities</i>	<u>23,654</u>	<u>6,456</u>	<u>30,110</u>
<i>Remaining contingency</i>			<u>7,402</u>
Total OHSU Contingency			\$37,512

Cash Falls \$237M Below Prior Trend by 6/30/22

Cash Statement (millions)	FY20 Estimate	FY21 Proposed	FY22 Projected	3 Years FY20-FY22
Operating income	\$(60)	\$(95)	\$15	\$(140)
Depreciation	176	179	179	534
Investment total return	29	13	12	54
Sources of cash	145	97	206	449
Principal repayment	(28)	(25)	(25)	(78)
Capital expenditures	(167)	(129)	(120)	(416)
Salary reduction buy-back	0	0	(15)	(15)
PERS prepayment	(10)	0	0	(10)
Uses of cash	(205)	(154)	(160)	(519)
Sources less uses of cash	(60)	(56)	46	(70)
COVID19 support	38	26	0	64
COVID19 advances	170	46	0	216
COVID19 repayments	0	(145)	(35)	(181)
Total federal support	208	(73)	(35)	99
Net cash flow	149	(130)	10	29
Beginning OHSU-held cash	1,182	1,331	1,201	1,182
Ending OHSU-held cash	\$1,331	\$1,201	\$1,211	\$1,211
<i>Pre-COVID-19 7% trend</i>	<i>1,265</i>	<i>1,353</i>	<i>1,448</i>	
<i>Ending cash vs. prior trend</i>	<i>66</i>	<i>(152)</i>	<i>(237)</i>	

} \$35m of FICA deferrals
to be repaid in FY23

Deficit Impact on OHSU Capital Capacity

- \$1.2 billion of OHSU-held cash & investments should be viewed in context of a \$3.4 billion expense budget, \$2.1 billion of net property, plant & equipment, \$1 billion of long-term debt and an unfunded PERS pension liability of \$450 million.
- Regional competitors like Providence and Kaiser or West Coast academic peers like the University of Washington and the University of California have similar or stronger credits. In comparison, OHSU has a high unfunded pension liability, weaker debt measures, and liquidity below medians (as described in Moody's Investors Service November 2019 report).
- Among the factors balancing these challenges, Moody's noted OHSU's track record of budget surpluses: "Operating performance is expected to remain strong, providing good coverage of debt service."
- With \$249 million in projected capital spending for FY21 and FY22, compared to \$358 million of depreciation, OHSU's net investment in facilities, equipment & technology will fall by \$(109) million over two years.
- This compares to an average annual increase of \$113 million in net plant over the last 7 years—for \$226 million over two years on average or a swing of \$335 million.
- Deferring capital spending mitigates the immediate impact of the budget deficit on cash but in the longer-run OHSU will need to resume these investments or not grow.

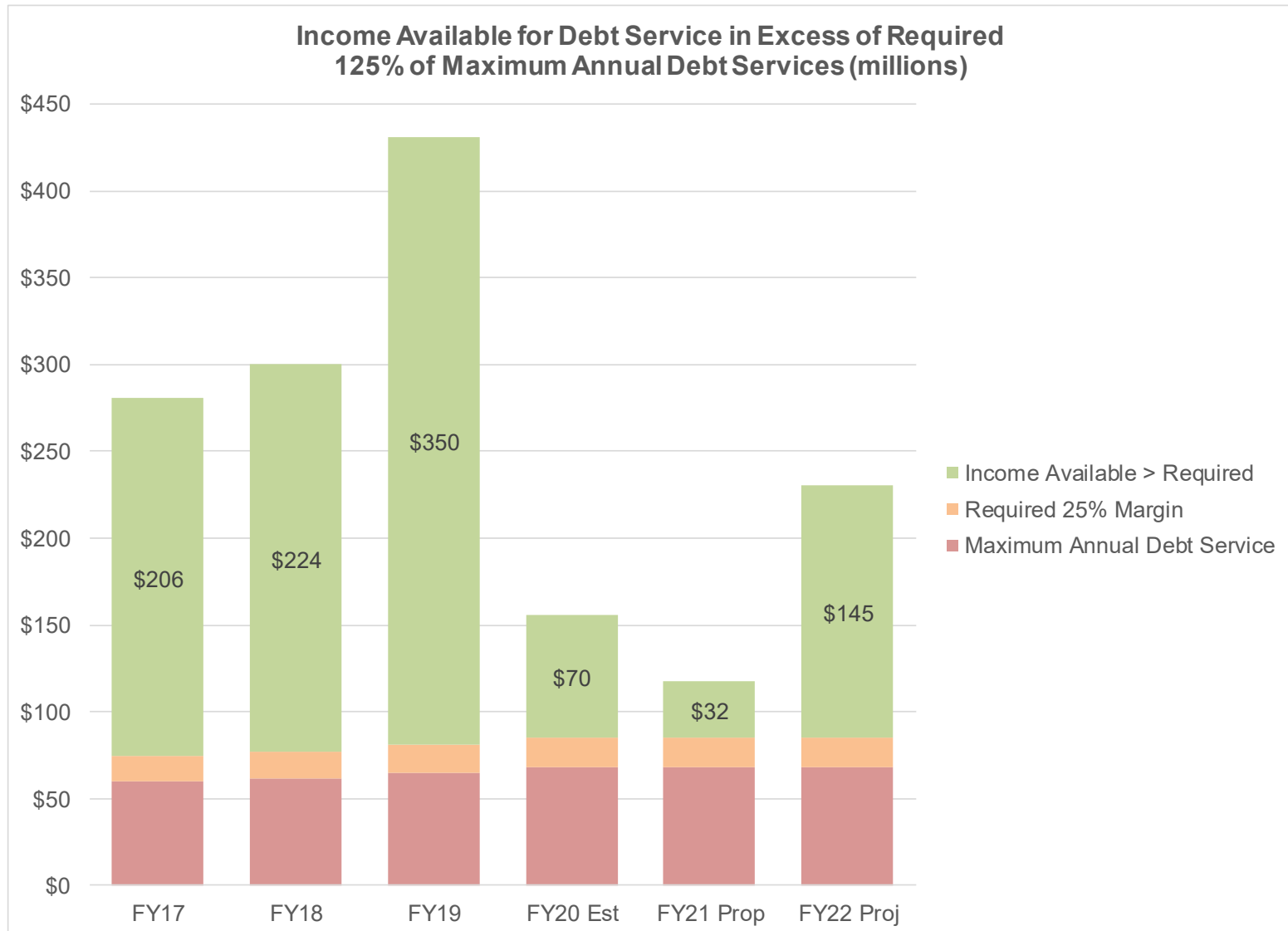
Debt Covenant Limits to FY21 Budget Deficit

- There is a limit to next year's budget deficit, separate from how much cash OHSU has. The limit on loss—and thus on spending—is the debt service coverage ratio covenant.
- These covenants are standard for health care organizations, and are a way for lenders to say, "arrange your business to avoid large losses in each year, even if you could cover them in cash." Lenders want this commitment because once an organization starts spending down cash to cover large deficits, it can be hard to stop.
- In the bank loan and swap agreements that cover about 18% of OHSU's \$1 billion in debt, income available for debt service must cover our maximum annual debt service (principal plus interest of \$68 million) by a margin 25%, for \$85 million next year.
- Income available for debt service adds back depreciation and interest, takes out restricted funds not available to pay debt service, and includes investment income (but not unrealized gains or losses) as well as the PERS GASB 68 pension accrual. The PERS accrual is the difference between pension costs on a required cash contribution basis and on an accrued GAAP basis.
- Unless earnings calculated in this way are at least \$85 million, OHSU may have to repay approximately \$175 million in bank debt next year. That would further strain both available debt capacity and cash, limiting the options to restart OHEP.
- Like other academic health centers, we structured debt agreements to give significant latitude, but the current situation has tested that here and nationally.

Debt Covenant Limits to FY21 (continued)

- Normally we clear the debt service coverage ratio hurdle by a wide margin, so it has not been much of a constraint (see next page).
- But when the budget swings from a positive \$145 million to a deficit of \$95 million, the margin becomes quite close. This is especially the case when the accrued PERS pension cost is high and unrestricted investment income is low, since those two normally balance each other out.
- Unfortunately, OHSU's accrued PERS expense (like all employers in PERS) increases significantly in FY20 and FY21 before settling down in subsequent years, largely due to the amortized impact of investment return.
- Senate Bill 1049 smoothed out the cash payment for this bump, but not the GASB 68 accrual expense, which is what matters for the debt coverage test. The two high years coincide with the pandemic and recession.
- The proposed budget clears the bank covenant by \$32 million, assuming we receive \$26 million in additional federal support from the CARES Act.
- To date, \$50 billion was allocated to health care providers based on scale; the FY21 budget assumes that one-quarter of the final \$65 million of available CARES Act funds will also be allocated this way, although there is no guarantee of this.

FY21 Debt Coverage Much Tighter than Normal



Debt Service Coverage in Proposed Budget

- Assuming \$26 million in federal support next year, the proposed budget clears the debt service coverage covenant associated with \$175 million of bank debt, by \$32 million.
- The bank debt covenant is tested every six months on a prior-four-quarter basis. The coverage covenants for the remaining ~82% of bond debt are somewhat less stringent and tested annually.

Debt Service Coverage (millions)	FY21 Proposed
Operating income	\$(95)
Depreciation	179
Interest	36
EBITDA	120
CARES support	26
Investment income	20
Unrestricted OHSUF income	10
PERS accrual adjustment	(48)
Restricted funds adjustment	(9)
Other activity	(1)
Income available	117
Annual debt service	68
25% margin	17
Required coverage	85
Available over required	32
Margin before CARES	\$6

Conclusion

- The FY21 budget plan presented here is very sensitive to the depth and length of the COVID-19 pandemic and recession.
- Although we learn more each week, by tightening now and loosening later, OHSU seeks to weather and adjust to the changing course of the virus and the economy.
- Based on current information, we project an FY21 operating loss of \$(95) million on revenues of \$3.3 billion, prior to \$26 million of hoped-for federal support next year.
- Over three years from FY20 – FY22, gross earnings fall \$(575) million below prior trend on \$(1.3) billion less revenue.
- In the face of this impact, the budget maintains options to access capital in the future through reducing annual capital spending by 20%, pausing the OHSU Hospital Expansion Project, and meeting the debt service coverage requirement for bank debt.
- By carefully navigating this unprecedented uncertainty, we aim to preserve the opportunity to reinvest in OHSU's people, programs and places, such as OHEP, once the University's earnings improve.
- We expect to refine these plans further after the first quarter of next fiscal year.



Date: June 16, 2020

To: OHSU Board of Directors

From: Elena Andresen, PhD; Provost and Executive Vice President

RE: OHSU Tuition and Fees 2020-2021

Memo: OHSU education programs are under institutional financial stress because of COVID-19, and as a result of State fiscal realities with decreases in support for OHSU programs. In response, OHSU proposed increases in tuition that are larger than our recent history. We recommend that programs that receive general funds (medicine, nursing, dentistry) have tuition increases of 7.5%, and all other programs have tuition increases of 5%. In addition, while OHSU will honor the Tuition Promise Program for returning students in eligible degree programs, the Tuition Promise will not be available to new students. This suspension of the Tuition Promise for new students applies to the MD, DMD, PA, Nursing, Human Nutrition, and Radiation Therapy programs. The University Fee is proposed to increase by 2%. Documents in this section provide more detail on OHSU tuition and fees policies and expectations, and requested tuition and fee changes.

2020-21 Proposed Entering Class Increases for Select Programs

	Tuition Increase		Resident Tuition	Fees	Total
	Resident	Non-Resident			
Medicine – MD¹	7.50%	7.50%	\$46,748	\$8,209	\$54,957
Dentistry – DMD¹	7.49%	7.50%	\$48,604	\$17,002	\$65,606
Medicine – Physician Assistant¹	4.95%	4.95%	\$42,012	\$8,782	\$50,794
Medicine – Human Nutrition¹	4.93%	4.93%	\$31,480	\$8,209	\$39,689
Medicine – Radiation Therapy¹	4.89%	4.96%	\$21,692	\$7,956	\$29,648
Nursing – Undergraduate OCNE²	7.34%	7.47%	\$13,992	\$6,638	\$20,630
Nursing – Undergraduate Accelerated BS¹	7.34%	7.43%	\$35,100	\$8,782	\$43,882
Nursing – Graduate Nurse Practitioner³	7.39%	7.39%	\$24,588	\$6,875	\$31,463
Nursing – Graduate Nurse Anesthesia³	7.45%	7.39%	\$30,636	\$6,875	\$37,511

¹Based on four terms of enrollment

²Based on three terms of enrollment

³Based on three terms of enrollment at 12 credits each — actual enrollment may vary



Proposed OHSU 2020-21 Percentage Change in Full-Time Tuition

	Approx.	2019-20	2020-21		2019-20	2020-21	
	Terms of	Resident	Resident	Percent	Non-Res	Non-Res	Percent
MD, MD/MPH & DMD	Attendance	Tuition	Tuition	Increase	Tuition	Tuition	Increase
MD 1st Year	4	\$10,872	\$11,687	7.50%	\$16,711	\$17,964	7.50%
MD 2nd Year (Returning Tuition Promise Students)	4	\$10,872	\$10,872	0.00%	\$16,711	\$16,711	0.00%
MD 3rd Year (Returning Tuition Promise Students)	4	\$10,659	\$10,659	0.00%	\$16,224	\$16,224	0.00%
MD 4th Year (Returning Tuition Promise Students)	4	\$10,399	\$10,399	0.00%	\$15,675	\$15,675	0.00%
MD/MPH 1st Year	4	\$10,012	\$10,727	7.14%	\$15,361	\$16,463	7.17%
MD/MPH 2nd Year (Returning Tuition Promise Students)	4	\$10,012	\$10,012	0.00%	\$15,361	\$15,361	0.00%
MD/MPH 3rd Year (Returning Tuition Promise Students)	4	\$9,782	\$9,782	0.00%	\$14,882	\$14,882	0.00%
MD/MPH 4th Year (Returning Tuition Promise Students)	4	\$9,535	\$9,535	0.00%	\$14,368	\$14,368	0.00%
MD/MPH 5th Year (Returning Tuition Promise Students)	4	\$9,260	\$9,260	0.00%	\$13,786	\$13,786	0.00%
DMD 1st Year	4	\$11,304	\$12,151	7.49%	\$18,244	\$19,612	7.50%
DMD 2nd Year (Returning Tuition Promise Students)	4	\$11,304	\$11,304	0.00%	\$18,244	\$18,244	0.00%
DMD 3rd Year (Returning Tuition Promise Students)	4	\$11,192	\$11,192	0.00%	\$18,063	\$18,063	0.00%
DMD 4th Year (Returning Tuition Promise Students)	4	\$11,081	\$11,081	0.00%	\$17,884	\$17,884	0.00%

Proposed OHSU 2020-21 Percentage Change in Full-Time Tuition

All Other Programs							
Dental Graduate	4	\$11,095	\$11,649	4.99%	\$13,215	\$13,875	4.99%
Human Nutrition, (Returning Tuition Promise Students)	4	\$6,750	\$6,750	0.00%	\$6,750	\$6,750	0.00%
Dietetic Intern, Human Nutrition (New Students)	4	\$6,750	\$7,083	4.93%	\$6,750	\$7,083	4.93%
Food Systems & Society	3	\$6,075	\$6,372	4.89%	\$6,075	\$6,372	4.89%
Physician Assistant (Returning Tuition Promise Students)	4	\$10,008	\$10,008	0.00%	\$10,008	\$10,008	0.00%
Physician Assistant (New Students)	4	\$10,008	\$10,503	4.95%	\$10,008	\$10,503	4.95%
Radiation Therapy (Returning Tuition Promise Students)	4	\$5,640	\$5,640	0.00%	\$6,780	\$6,780	0.00%
Radiation Therapy (New Students)	4	\$5,640	\$5,916	4.89%	\$6,780	\$7,116	4.96%
SoM PhD	3	\$6,804	\$7,128	4.76%	\$6,804	\$7,128	4.76%
Biomedical Informatics On Campus	3	\$6,189	\$6,495	4.94%	\$7,395	\$7,764	4.99%
Biomedical Informatics Distance Learning	3	\$6,865	\$7,206	4.97%	\$8,095	\$8,494	4.93%
Clinical Research or Human Investigations	3	\$4,740	\$4,974	4.94%	\$4,740	\$4,974	4.94%
Computer Science & Engineering or Electrical Engineering	3	\$6,495	\$6,819	4.99%	\$6,495	\$6,819	4.99%
MBA, MS or Certificate in Healthcare Management	3	\$5,406	\$5,667	4.83%	\$5,406	\$5,667	4.83%
Medical Physics	3	\$5,400	\$5,670	5.00%	\$8,613	\$9,036	4.91%
UG Nursing Accelerated Bacc (Returning Tuition Promise Students)	2	\$6,540	\$6,540	0.00%	\$8,724	\$8,724	0.00%
UG Nursing Accelerated Bacc (New Students)	3	\$6,540	\$7,020	7.34%	\$8,724	\$9,372	7.43%
UG Nursing 2nd Year OCNE (Returning Tuition Promise Students)	3	\$4,740	\$4,740	0.00%	\$8,676	\$8,676	0.00%
UG Nursing 3rd Year OCNE (Returning Tuition Promise Students)	3	\$4,644	\$4,644	0.00%	\$8,508	\$8,508	0.00%
UG Nursing OCNE (New Students)	3	\$4,740	\$5,088	7.34%	\$8,676	\$9,324	7.47%
UG Nursing RN/BS	3	\$3,456	\$3,708	7.29%	\$3,456	\$3,708	7.29%
Graduate Nurse Practitioner (Returning Tuition Promise Students)	4	\$5,724	\$5,724	0.00%	\$7,425	\$7,425	0.00%
Graduate Nurse Practitioner (New Students)	3	\$5,724	\$6,147	7.39%	\$7,425	\$7,974	7.39%
Graduate Nurse Anesthesia (Returning Tuition Promise Students)	4	\$7,128	\$7,128	0.00%	\$7,425	\$7,425	0.00%
Graduate Nurse Anesthesia (New Students)	4	\$7,128	\$7,659	7.45%	\$7,425	\$7,974	7.39%
Nursing PhD, DNP in Nursing, Hlth Sys Org Leadership, Nursing Ed	3	\$5,625	\$5,904	4.96%	\$7,281	\$7,641	4.94%
Online MPH or Certificate in Public Health	3	\$5,157	\$5,409	4.89%	\$6,660	\$6,993	5.00%
On-Campus MPH or Programs in Biostatistics	3	\$3,906	\$4,095	4.84%	\$5,940	\$6,237	5.00%
SPH PhD	3	\$5,049	\$5,301	4.99%	\$5,886	\$6,174	4.89%

Oregon Health & Science University

DRAFT

Academic Year Tuition & Fee Book

2020-2021

Prepared by:
The Office of the Registrar

June 26th, 2020



Tuition & Fee Book

Academic Year 2020-2021

Oregon Health & Science University

The tuition and fee policies as outlined in this document apply to the Summer, Fall, Winter and Spring terms of the 2020-2021 academic year. All prior academic year *Tuition & Fee Books* are repealed except as to rights or obligations previously acquired or incurred thereunder.

I. Definitions

A. Full-Time Student

A full time undergraduate student is one who is enrolled for at least 12 credits and not more than 18 credits per term. A full time graduate/professional student is one who is enrolled for at least 9 credits and not more than 16 credits per term. Students may be charged mandatory enrollment fees for all credits enrolled for during a term.

B. Mandatory Enrollment Fees

Mandatory enrollment fees are those tuition and fees that a student is assessed for which the student has no discretion not to pay. Mandatory enrollment fees include, but are not limited to: Tuition, University Fee, Major Medical Insurance, Dental Insurance, Student Council Fee and others. There may be differentials for some tuition or fees based on residency, campus location or other criteria. Mandatory enrollment fees are set by the OHSU Board of Directors.

C. Over-Time Student

An over-time student is one who is enrolled in more than the maximum credits designated as full-time (more than 18 credits for undergraduate students; more than 16 credits for graduate students).

D. Part-Time Student

A part-time student is one who is enrolled in less than the minimum number of credits per term required of a full-time student (fewer than 12 credits for undergraduate students; fewer than 9 credits for graduate/professional students).

E. Resident Student

A resident student for tuition purposes is one who meets the criteria of [OHSU Residency Policy 2-10-010](#). Students should reference the OHSU Residency Policy to determine if they qualify for the resident student tuition rate.

II. Tuition Policies

A. Tuition Differentials

Resident and non-resident tuition differentials may apply to students enrolled in certain academic programs.

B. Advance Tuition Deposit

OHSU determines the student population for whom a tuition deposit will be required. The amount of the deposit varies and is set by the academic program.

C. Tuition Refund Schedule

Refunds of tuition and/or fees may be granted to students in accordance with the refund schedule on file with the university [Registrar's Office](#). This schedule shall be prepared annually. There is no refund for Employee Tuition Benefits. No refunds are issued for fees after the 100% refund date.

Notification of program Withdrawal or Leave of Absence is required and can be completed by submitting a "Withdrawal/Leave of Absence" form available from the university Registrar's Office. Students who believe that their circumstances warrant exceptions to the published refund schedule may submit a letter of appeal to the university Registrar.

The following uniform refund schedules are established for all schools:

11- or 12-week term:

<i>Starting from the Day on Which Classes Begin for the Term:</i>	<i>Percent Refund</i>
Complete or Partial Withdrawal Before the Close of the 11 th Day After Classes Begin for the Term	100%
Before the Close of the 25 th Day After Classes Begin for the Term	50%

Summer A and Summer B (6-week term):

<i>Starting from the Day on Which Classes Begin for the Term:</i>	<i>Percent Refund</i>
Complete or Partial Withdrawal Before the Close of the 4 th Day After Classes Begin for the Term	100%
Before the Close of the 11 th Day After Classes Begin for the Term	50%

The refund for course load reduction applies to all students reducing credit hours except for those credit hours within a tuition plateau. Any student with orders to report for active military duty may withdraw at any time during the term and receive a full refund. If sufficient course work has been accomplished and the faculty of record feels justified in granting credit for the course work completed, credit may be granted and withdrawal proceedings are unnecessary.

D. Non-Resident Tuition Exemption for School of Nursing Programs

Non-resident undergraduate or graduate nursing students who are residents of counties adjacent to the Oregon border in California, Idaho, Nevada or Washington pay resident tuition rates. Non-resident undergraduate nursing students on the La Grande campus will also pay resident tuition rates if they are residents of Idaho or Washington and have completed at least one term at Eastern Oregon University (EOU) while paying the EOU resident tuition rate, prior to entering the OHSU undergraduate nursing program. Students eligible for either of these exemptions must notify the Registrar's Office by the first day of the academic term. Tuition for terms prior to the date the student notifies the Registrar's Office will continue to be charged at the non-resident rate.

Non-resident PhD and post-master's DNP nursing students from states participating in the Western Regional Graduate Program of the Western Interstate Commission for Higher Education pay resident tuition rates. Participants include Alaska, Arizona, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, North Dakota, South Dakota, Utah, Washington, Wyoming and the Commonwealth of the Northern Mariana Islands. Students eligible for this exemption must notify the Registrar's Office by the first day of the academic term. Tuition for terms prior to the date the student notifies the Registrar's Office will continue to be charged at the non-resident rate.

E. OHSU Tuition Promise

Beginning in Academic Year 2020-21, the OHSU Tuition Promise is suspended for new students entering into a degree program. Students continuing in a degree program under a Tuition Promise set in a prior academic year will continue under their promised rates for that degree program as specified below. Students entering into a degree program in Academic Year 2020-21, regardless of program, are not eligible for a tuition promise and their tuition rates may change over time.

2019-20 OHSU Tuition Promise: All new students enrolled during 2019-20 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2019-20 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

2018-19 OHSU Tuition Promise: All new students enrolled during 2018-19 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2018-19 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

2017-18 OHSU Tuition Promise: All new students enrolled during 2017-18 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2017-18 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

2016-17 OHSU Tuition Promise: All new students enrolled during 2016-17 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2016-17 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

2015-2016 OHSU Tuition Promise: All new students enrolled during 2015-16 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2015-16 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

2014-2015 OHSU Tuition Promise: All new students enrolled during 2014-15 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2014-15 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

2013-2014 OHSU Tuition Promise: All students enrolled during 2013-14 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2013-14 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

Students eligible for the OHSU Tuition Promise must be enrolled in one of the following degree programs at any OHSU campus:

- *MD*
- *MD/MPH**
- *DMD*
- *Master of Physician Assistant Studies*
- *Master of Science in Human Nutrition*
- *Master of Nursing or Doctor of Nursing Practice in Adult Gerontology Acute Care*
- *Master of Nursing or Doctor of Nursing Practice in Nurse Anesthesia*
- *Master of Nursing or Doctor of Nursing Practice in Family Nurse Practitioner*
- *Master of Nursing or Doctor of Nursing Practice in Nurse Midwifery*
- *Master of Nursing or Doctor of Nursing Practice in Pediatric Nurse Practitioner*
- *Master of Nursing or Doctor of Nursing Practice in Pediatric Primary & Acute Care Nurse Practitioner*
- *Master of Nursing or Doctor of Nursing Practice in Psychiatric Mental Health Nurse Practitioner*
- *Bachelor of Science in Radiation Therapy*
- *3-Year OCNE Bachelor of Science in Nursing (excluding RN/BS)*
- *Accelerated Bachelor of Science in Nursing*

**Only students matriculating as first year students into the MD/MPH in 2016-17 or later will be eligible for the MD/MPH Tuition Promise for the five year period of their program.*

MD/MPH students matriculated prior to 2016-17 are only eligible for the MD Tuition Promise rate during the terms they are charged tuition as MD students.

While the tuition rate for eligible students will remain the same under the OHSU Tuition Promise, other expenses such as fees, books, supplies or equipment charges are subject to change.

If a student exhausts the specified length of the degree program, they will no longer be eligible for the OHSU Tuition Promise and their tuition rate may increase at that time. Students wishing to request an extension of their OHSU Tuition Promise may submit an appeal by emailing Cherie Honnell, Vice Provost for Enrollment Management & Academic Programs, at honnellc@ohsu.edu. Appeals are reviewed on a case by case basis. A student dissatisfied with a decision made by the Vice Provost for Enrollment Management & Academic Programs may, within ten (10) business days of the date of the notification of the decision, appeal the decision to the OHSU Provost. An appeal to the OHSU Provost shall be in writing only. The Provost's decision shall be final.

Students with approved tuition promise extensions shall be charged the tuition rate of their promise for the length of time specified by the Vice Provost or Provost. Students with tuition promise extensions should refer back to previous year's Academic Year Tuition & Fee Books for tuition information, and this 2020-2021 Academic Year Tuition & Fee Book for current information on other expenses such as fees, equipment charges, etc.

III. Fee Policies

A. Application Fee

An application fee will be assessed to all students seeking formal admission to an OHSU academic program. This includes those students advancing from an undergraduate program to a graduate program as well as all international students. An application will not be evaluated until the application fee has been received. The amount of the application fee varies and is set by the academic program. Application fees are not refundable.

If a student applies to enroll for Summer, Fall or Winter term of an academic year but delays enrollment until a subsequent term, a second application fee will not be assessed if enrollment occurs within that academic year. If enrollment is delayed until the subsequent academic year, a second application fee will be assessed.

B. Other Fees, Fines, and Service Charges

- | | |
|--------------------------|---------|
| 1. Late Registration Fee | \$35.00 |
| 2. Returned Check | \$40.00 |

A returned check charge will be assessed in the amount of \$40.00. Also, a late registration fee may be assessed if the returned check was used to pay tuition/fees.

3. Transcript Fee

Official copy, ordered 48 hours in advance	\$20.00
Official copy, same day service	\$25.00

Individuals requesting priority delivery will be charged an extra fee based on delivery location(s) in addition to the transcript fee.
4. Certified Copies of Diplomas \$10.00

Individuals requesting priority delivery will be charged an extra fee based on delivery location(s) in addition to the cost of the certified copy of the diploma.
5. Duplicate Diploma \$60.00
6. Medical Student Performance Evaluation (MSPE)/Dean's Letter \$10.00

Individuals requesting priority delivery will be charged an extra fee based on delivery location(s) in addition to the cost of the MSPE/Dean's Letter.
7. Archived Records Retrieval Fee \$20.00
8. Copies of Education Records
(except as exempted for release by *Family Educational Rights and Privacy Act (FERPA)* and university *Student Records Policy*)

1 st Page	\$ 5.00
Each Additional Page:	\$ 1.00
9. Examination for Credit Up to \$40.00

Institution-administered examination for credit, per course examination, regardless of credit hours involved.
10. Graduation Fee \$60.00
11. International Student Fee, per term \$50.00

International students on F1 or J1 visas will be assessed a fee to support the tracking requirements associated with the international student SEVIS system.
12. Nursing Graduate Program Enhancement Fee, per term \$1250.00

A fee assessed to graduate nursing students who have been determined, based on admissions criteria, to require specialized support services in areas of language competencies (reading, writing, listening, speaking) and orientation to graduate academic life. Students' needs for such services are evaluated during the admissions process.

13. Regional Campus Fees for Undergraduates in Nursing

Students in the undergraduate nursing programs at Eastern Oregon University, Oregon Institute of Technology, Southern Oregon University, or Western Oregon University will pay campus fees directly to those institutions. Students should contact the Regional University where they will be located for the specific fee amounts.

14. Nursing Education Xchange (NEXus) Course Fee, per credit \$577.00

A per-credit fee assessed to students taking courses at OHSU as part of the Nursing Education Xchange (NEXus) while enrolled in a doctoral nursing program at another NEXus member institution.

15. Undergraduate Medical Education Visiting Student Fee, per rotation \$100.00

A fee charged to visiting MD students participating in OHSU rotations.

IV. Other Policies

A. Student Health Insurance Plan

OHSU requires students to carry major group health/dental insurance. For students with other major group health coverage, an insurance waiver application is available. For waiver application information and deadlines, refer to the [Student Health Insurance Plan website](#).

B. Institutional Authority to Adjust Charges

OHSU institutional officials may make tuition refunds and waive fines or charges that result from circumstances beyond the student's control or are for the best interest of the institution. Institutional officials may also add and revise tuition or fee amounts established herein, for program changes or additions made after the adoption of this *Academic Year Tuition & Fee Book* by the Board.

C. Charges for Services to Non-students

This *Academic Year Tuition & Fee Book* does not identify charges for services that are continuously offered to persons other than students.

D. Courses Taken at Other Institutions

Students enrolled in coursework at an institution other than OHSU (regardless of whether the coursework is required by OHSU) are responsible for all costs (tuition and other fees) charged by that institution.

E. Auditors

Students enrolled in a combination of credit and audit courses or audit only will be assessed for the total credits under the tuition and fee schedule appropriate to their classification and residency.

F. Employee Education Assistance Benefit (EAB) Program

An Employee Education Assistance Benefit program is available for some OHSU academic programs. Refer to the [Education Assistance Benefit](#) information page on the Human Resources website for more information.

V. Accounts Receivable Policy

A. Student Responsibilities

At the time a student is formally registered for classes, either by signing and submitting the appropriate registration forms to the Registrar's Office, by registering online, or being registered by their program, the student agrees to:

1. Assume financial responsibility for any tuition and fees as posted to his/her student account.
2. Abide by the official school policies regarding withdrawal from the University.
3. Assume the responsibility for understanding the University's official policy concerning schedule changes and satisfactory academic progress which may result in additional charges or the loss of eligibility for certain types of financial aid. It is the student's responsibility to understand how any changes to financial aid eligibility can affect his/her financial situation.
4. Make sure OHSU student records are current and advise of any demographic changes such as name, address, telephone and email.

B. Payment Due Dates

Accounts Receivable approved financial arrangements must be in place one week after the start of classes for each program. Electronic Bills, or E-Bills, for tuition and fees are the official student billing method for OHSU. E-Bills are sent on the second Tuesday of every month.

Students that do not receive an E-Bill can confirm account charges by accessing the online [Student Information System](#) or by calling the Cashier's Office at (503) 494-8243. All students must pay on time even if an E-Bill is not received. Students should refer to the billing statement for the last day to pay tuition and fees in full before late charges are assessed.

C. Payment Options

Payment to student accounts can be made in the following ways:

Credit/Debit Card – Credit/Debit card payments can be made online through the Student Information System (which is a secure payment option) or by phone.

Check – Payments made via check can be sent via US mail or campus mail.

Cash – Cash payments to student accounts can be made in person at Marquam Plaza.

D. Refunds

A credit balance on a student account is created when financial aid, payments and other credits exceed total charges due. A refund of the credit balance will be processed and returned to the student using the following methods:

Direct Deposit – Direct deposit is the electronic transfer of funds into a checking account. It is the quickest, safest and most convenient way to receive a refund. To elect to have refunds direct deposited, students need to log into the OHSU Student Information System, select Student Services, select Student Records, then select Set Up Direct Deposit.

Credit Card – If payment is made on a student account by credit card, then credit will be issued to the original credit card. Students receiving financial aid for the same academic term will have their account reviewed to determine where the refund will be sent.

Check – Refunds in the form of a check will be mailed directly to the student's address on file. Please be aware that there is a 24 hour hold on all checks before they can be disbursed.

E. Payment Plans

The OHSU Student Accounts Office is responsible for billing and collection of tuition and fees. It is the goal of this office to work with students to resolve outstanding balances. It is understood that students and their families may experience financial difficulties and it is important for those types of issues to be communicated to the Student Accounts Office at an early stage. The Student Accounts Office offers payment plans to assist with the budgeting of the cost of education. However, those plans are only available to students prior to the due date of their bill. Students are urged to contact the Student Accounts Office prior to the due date of the bill to discuss any financial concerns that they may have. The earlier the issue is discussed the more tools are available to assist students in resolving the situation since **all** tuition/fees accrued in one term must be paid before registering for another term.

F. Educational Promissory Note

OHSU offers extended payment terms utilizing an Educational Promissory Note for unpaid tuition and fees. The Educational Promissory Note is a mandatory note and a new note is required every year.

G. Contractual Agreements

OHSU recognizes that employers or a third party may pay tuition and/or fees on behalf of students. These agreements are made between the student and the employer or third party. Students are responsible for meeting the requirements of the agreement such as grades and for any charges not paid by the employer or third party. Contractual agreements received from a government agency are between the US Government and OHSU. OHSU accepts only third party contracts that are on official company letterhead and include the following billing information: student's name, tuition quarter and amount paying.

H. Collection Actions

If the balance is not resolved by the due date, a financial hold is placed on the account. Other collection actions on delinquent accounts include:

1. Prevention of students from registering for classes.
2. Hold on registration, official transcripts, licensure certification, degree verifications, diplomas and grades.
3. Debt referral to third party collection agency.
4. Tax offset of debt against State of Oregon Income Tax Refund.
5. Accounts with unresolved balances are subject to additional collection charges based on a percentage up to a maximum of 30% of the delinquent account, together with all costs and expenses, including reasonable attorneys' fees, incurred by OHSU in collection efforts.
6. Litigation against debtor.

I. Withdrawals

Should a student withdraw during the term, all refunds are to be applied to any outstanding balance, and any remaining balance will immediately be due and payable.

J. Delinquent Accounts

Students should refer to the billing statement for the last day to pay tuition and fees in full before late charges are assessed. If payment is not paid in full by the stated due date, then the following policies may apply.

1. Interest will be assessed at a rate of 1.5% per month of the outstanding balance.
2. All accounts over 121+ days delinquent will be sent to Oregon Department of Revenue tax offset program.
3. Accounts referred to an outside collection agency will be subject to additional collection charges based on a percentage up to a maximum of 30% of the delinquent account, together with all costs and expenses, including reasonable attorneys' fees,

incurred by OHSU in collection efforts. After an account has been turned over to a collection agency, OHSU can no longer accept payment on the account and students must remit payment directly to the agency.

4. OHSU reserves the right to recover all costs involved with the collection and/or litigation of delinquent accounts.
5. OHSU is a non-profit institution of higher learning. Student receivable accounts are considered to be educational loans offered for the sole purpose of financing an education and are not dischargeable in bankruptcy proceedings.
6. OHSU reserves the right to demand payment in the form of a certified check, money order, cash or credit card in the event that one or more checks have been returned unpaid for any reason.

Refer to the [Student Accounts Office](#) website for additional information.

OHSU 2020-21 Academic Year Tuition and Fee Book

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Dietetic Intern or Master of Science in Human Nutrition

2020-2021 Tuition & Fee Charges By Term

Draft

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MS in Human Nutrition Students Admitted in Academic Year 2020-2021 and Dietetic Interns

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 7,083.00	\$ 7,083.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 9,374.58	\$ 9,374.58
1 credit hour	\$ 787.00	\$ 787.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,825.58	\$ 2,825.58
2 credit hours	\$ 1,574.00	\$ 1,574.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,612.58	\$ 3,612.58
3 credit hours	\$ 2,361.00	\$ 2,361.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,399.58	\$ 4,399.58
4 credit hours	\$ 3,148.00	\$ 3,148.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,186.58	\$ 5,186.58
5 credit hours	\$ 3,935.00	\$ 3,935.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,973.58	\$ 5,973.58
6 credit hours	\$ 4,722.00	\$ 4,722.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,760.58	\$ 6,760.58
7 credit hours	\$ 5,509.00	\$ 5,509.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,547.58	\$ 7,547.58
8 credit hours	\$ 6,296.00	\$ 6,296.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 8,334.58	\$ 8,334.58

Each Additional Hour \$ 787.00 \$ 787.00

MS in Human Nutrition Students Qualifying for the 2019-20 or 2018-19 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 6,750.00	\$ 6,750.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 9,041.58	\$ 9,041.58
1 credit hour	\$ 750.00	\$ 750.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,788.58	\$ 2,788.58
2 credit hours	\$ 1,500.00	\$ 1,500.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,538.58	\$ 3,538.58
3 credit hours	\$ 2,250.00	\$ 2,250.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,288.58	\$ 4,288.58
4 credit hours	\$ 3,000.00	\$ 3,000.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,038.58	\$ 5,038.58
5 credit hours	\$ 3,750.00	\$ 3,750.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,788.58	\$ 5,788.58
6 credit hours	\$ 4,500.00	\$ 4,500.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,538.58	\$ 6,538.58
7 credit hours	\$ 5,250.00	\$ 5,250.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,288.58	\$ 7,288.58
8 credit hours	\$ 6,000.00	\$ 6,000.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 8,038.58	\$ 8,038.58

Each Additional Hour \$ 750.00 \$ 750.00

*Insurance is charged Fall, Winter, and Spring for continuing Nutrition or Dietetic Intern students and Nutrition or Dietetic Intern students admitted in those terms. Dietetic Interns admitted Summer 2020 and Nutrition students admitted Summer 2020 starting courses in August will be charged \$684.74 (Major Medical) and \$50.35 (Dental) for Summer 2020 coverage. Nutrition students admitted Summer 2020 starting courses in June, Nutrition or Dietetic Intern students returning in Summer 2020 after a leave of absence or other lapse in enrollment and Nutrition or Dietetic Intern students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for Nutrition and Dietetic Intern students insured during Spring 2021.

MS in Food Systems & Society
2020-2021 Tuition & Fee Charges By Term

Draft

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	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 6,372.00	\$ 6,372.00	\$ 346.00	\$ 16.00	\$ 6,734.00	\$ 6,734.00
1 credit hour	\$ 708.00	\$ 708.00	\$ 346.00	\$ 0.00	\$ 1,054.00	\$ 1,054.00
2 credit hours	\$ 1,416.00	\$ 1,416.00	\$ 346.00	\$ 0.00	\$ 1,762.00	\$ 1,762.00
3 credit hours	\$ 2,124.00	\$ 2,124.00	\$ 346.00	\$ 0.00	\$ 2,470.00	\$ 2,470.00
4 credit hours	\$ 2,832.00	\$ 2,832.00	\$ 346.00	\$ 0.00	\$ 3,178.00	\$ 3,178.00
5 credit hours	\$ 3,540.00	\$ 3,540.00	\$ 346.00	\$ 0.00	\$ 3,886.00	\$ 3,886.00
6 credit hours	\$ 4,248.00	\$ 4,248.00	\$ 346.00	\$ 0.00	\$ 4,594.00	\$ 4,594.00
7 credit hours	\$ 4,956.00	\$ 4,956.00	\$ 346.00	\$ 0.00	\$ 5,302.00	\$ 5,302.00
8 credit hours	\$ 5,664.00	\$ 5,664.00	\$ 346.00	\$ 0.00	\$ 6,010.00	\$ 6,010.00
Each Additional Hour	\$ 708.00	\$ 708.00				

Physician Assistant
2020-2021 Tuition and Fees by Term

Draft

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Students Admitted in Academic Year 2020-2021

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 or more credit hours	\$ 10,503.00	\$ 10,503.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 12,794.58	\$ 12,794.58
1 credit hour	\$ 1,167.00	\$ 1,167.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,205.58	\$ 3,205.58
2 credit hours	\$ 2,334.00	\$ 2,334.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,372.58	\$ 4,372.58
3 credit hours	\$ 3,501.00	\$ 3,501.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,539.58	\$ 5,539.58
4 credit hours	\$ 4,668.00	\$ 4,668.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,706.58	\$ 6,706.58
5 credit hours	\$ 5,835.00	\$ 5,835.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,873.58	\$ 7,873.58
6 credit hours	\$ 7,002.00	\$ 7,002.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 9,040.58	\$ 9,040.58
7 credit hours	\$ 8,169.00	\$ 8,169.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 10,207.58	\$ 10,207.58
8 credit hours	\$ 9,336.00	\$ 9,336.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 11,374.58	\$ 11,374.58
Per Credit Hour	\$ 1,167.00	\$ 1,167.00						

Students Qualifying for the 2019-20 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 or more credit hours	\$ 10,008.00	\$ 10,008.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 12,299.58	\$ 12,299.58
1 credit hour	\$ 1,112.00	\$ 1,112.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,150.58	\$ 3,150.58
2 credit hours	\$ 2,224.00	\$ 2,224.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,262.58	\$ 4,262.58
3 credit hours	\$ 3,336.00	\$ 3,336.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,374.58	\$ 5,374.58
4 credit hours	\$ 4,448.00	\$ 4,448.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,486.58	\$ 6,486.58
5 credit hours	\$ 5,560.00	\$ 5,560.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,598.58	\$ 7,598.58
6 credit hours	\$ 6,672.00	\$ 6,672.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 8,710.58	\$ 8,710.58
7 credit hours	\$ 7,784.00	\$ 7,784.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 9,822.58	\$ 9,822.58
8 credit hours	\$ 8,896.00	\$ 8,896.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 10,934.58	\$ 10,934.58
Per Credit Hour	\$ 1,112.00	\$ 1,112.00						

Students Qualifying for the 2018-19 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 or more credit hours	\$ 9,810.00	\$ 9,810.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 12,101.58	\$ 12,101.58
1 credit hour	\$ 1,090.00	\$ 1,090.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,128.58	\$ 3,128.58
2 credit hours	\$ 2,180.00	\$ 2,180.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,218.58	\$ 4,218.58
3 credit hours	\$ 3,270.00	\$ 3,270.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,308.58	\$ 5,308.58
4 credit hours	\$ 4,360.00	\$ 4,360.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,398.58	\$ 6,398.58
5 credit hours	\$ 5,450.00	\$ 5,450.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,488.58	\$ 7,488.58
6 credit hours	\$ 6,540.00	\$ 6,540.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 8,578.58	\$ 8,578.58
7 credit hours	\$ 7,630.00	\$ 7,630.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 9,668.58	\$ 9,668.58
8 credit hours	\$ 8,720.00	\$ 8,720.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 10,758.58	\$ 10,758.58
Per Credit Hour	\$ 1,090.00	\$ 1,090.00						

Physician Assistant is a flat fee, lock-step program and is not available on a per credit hour basis. For students requiring remediation (approval by the Program Director is required) tuition and fees will be based on the above graduated scale for part-time attendance.

*Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students admitted Summer 2020, students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

Radiation Therapy Technology
2020-2021 Tuition & Fee Charges By Term

Draft

6/26/2020

Students Admitted in Academic Year 2020-2021

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12-18 credit hours	\$ 5,916.00	\$ 7,116.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 8,207.58	\$ 9,407.58
1 credit hour	\$ 493.00	\$ 593.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,531.58	\$ 2,631.58
2 credit hours	\$ 986.00	\$ 1,186.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,024.58	\$ 3,224.58
3 credit hours	\$ 1,479.00	\$ 1,779.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,517.58	\$ 3,817.58
4 credit hours	\$ 1,972.00	\$ 2,372.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,010.58	\$ 4,410.58
5 credit hours	\$ 2,465.00	\$ 2,965.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,503.58	\$ 5,003.58
6 credit hours	\$ 2,958.00	\$ 3,558.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,996.58	\$ 5,596.58
7 credit hours	\$ 3,451.00	\$ 4,151.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,489.58	\$ 6,189.58
8 credit hours	\$ 3,944.00	\$ 4,744.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,982.58	\$ 6,782.58
9 credit hours	\$ 4,437.00	\$ 5,337.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,475.58	\$ 7,375.58
10 credit hours	\$ 4,930.00	\$ 5,930.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,968.58	\$ 7,968.58
11 credit hours	\$ 5,423.00	\$ 6,523.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,461.58	\$ 8,561.58
Each Additional Hour	\$ 493.00	\$ 593.00						

Students Qualifying for the 2019-20 and 2018-19 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12-18 credit hours	\$ 5,640.00	\$ 6,780.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 7,931.58	\$ 9,071.58
1 credit hour	\$ 470.00	\$ 565.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,508.58	\$ 2,603.58
2 credit hours	\$ 940.00	\$ 1,130.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,978.58	\$ 3,168.58
3 credit hours	\$ 1,410.00	\$ 1,695.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,448.58	\$ 3,733.58
4 credit hours	\$ 1,880.00	\$ 2,260.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,918.58	\$ 4,298.58
5 credit hours	\$ 2,350.00	\$ 2,825.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,388.58	\$ 4,863.58
6 credit hours	\$ 2,820.00	\$ 3,390.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,858.58	\$ 5,428.58
7 credit hours	\$ 3,290.00	\$ 3,955.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,328.58	\$ 5,993.58
8 credit hours	\$ 3,760.00	\$ 4,520.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,798.58	\$ 6,558.58
9 credit hours	\$ 4,230.00	\$ 5,085.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,268.58	\$ 7,123.58
10 credit hours	\$ 4,700.00	\$ 5,650.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,738.58	\$ 7,688.58
11 credit hours	\$ 5,170.00	\$ 6,215.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,208.58	\$ 8,253.58
Each Additional Hour	\$ 470.00	\$ 565.00						

*Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students admitted Summer 2020 will be charged \$684.74 (Major Medical) and \$50.35 (Dental) for Summer 2020 coverage. Students returning in Summer 2020 after a leave of absence or other lapse in enrollment and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

DMD or Graduate Dental
2020-2021 Tuition & Fee Charges by Term

Draft 6/26/2020

Doctor of Dental Medicine (DMD)

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Clinic Infrastructure Assessment Fee*	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
1st Year	\$ 12,151.00	\$ 19,612.00	\$ 583.00	\$ 16.00	\$ 2,931.00	\$ 117.79	\$ 1,574.79	\$ 17,373.58	\$ 24,834.58
2nd Year	\$ 11,304.00	\$ 18,244.00	\$ 583.00	\$ 16.00	\$ 2,931.00	\$ 117.79	\$ 1,574.79	\$ 16,526.58	\$ 23,466.58
3rd Year	\$ 11,192.00	\$ 18,063.00	\$ 583.00	\$ 16.00	\$ 2,803.00	\$ 117.79	\$ 1,574.79	\$ 16,286.58	\$ 23,157.58
4th Year	\$ 11,081.00	\$ 17,884.00	\$ 583.00	\$ 16.00	\$ 2,775.00	\$ 117.79	\$ 1,574.79	\$ 16,147.58	\$ 22,950.58

The DMD program is a flat fee lock-step program and students will be charged 100% of the above tuition and fees during each term of enrollment.

Graduate Dental

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Clinic Infrastructure Assessment Fee*	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
Endo 1st Year	\$ 11,649.00	\$ 13,875.00	\$ 583.00	\$ 16.00	\$ 2,831.00	\$ 117.79	\$ 1,574.79	\$ 16,771.58	\$ 18,997.58
Endo 2nd Year	\$ 11,649.00	\$ 13,875.00	\$ 583.00	\$ 16.00	\$ 2,831.00	\$ 117.79	\$ 1,574.79	\$ 16,771.58	\$ 18,997.58
Ortho 1st Year	\$ 11,649.00	\$ 13,875.00	\$ 583.00	\$ 16.00	\$ 2,831.00	\$ 117.79	\$ 1,574.79	\$ 16,771.58	\$ 18,997.58
Ortho 2nd Year	\$ 11,649.00	\$ 13,875.00	\$ 583.00	\$ 16.00	\$ 2,831.00	\$ 117.79	\$ 1,574.79	\$ 16,771.58	\$ 18,997.58
Ortho 3rd Year	\$ 11,649.00	\$ 13,875.00	\$ 583.00	\$ 16.00	\$ 4,205.00	\$ 117.79	\$ 1,574.79	\$ 18,145.58	\$ 20,371.58
Perio 1st Year	\$ 11,649.00	\$ 13,875.00	\$ 583.00	\$ 16.00	\$ 2,831.00	\$ 117.79	\$ 1,574.79	\$ 16,771.58	\$ 18,997.58
Perio 2nd Year	\$ 11,649.00	\$ 13,875.00	\$ 583.00	\$ 16.00	\$ 2,831.00	\$ 117.79	\$ 1,574.79	\$ 16,771.58	\$ 18,997.58
Perio 3rd Year	\$ 11,649.00	\$ 13,875.00	\$ 583.00	\$ 16.00	\$ 2,803.00	\$ 117.79	\$ 1,574.79	\$ 16,743.58	\$ 18,969.58

Graduate Dental programs are flat fee lock-step programs and students will be charged 100% of the above tuition and fees during each term of enrollment.

*The CIA Fee is assessed Fall, Winter and Spring terms.

**Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. DMD students admitted Summer 2020 will be charged \$684.74 (Major Medical) and \$50.35 (Dental) for Summer 2020 coverage. Students returning in Summer 2020 after a leave of absence or other lapse in enrollment, students entering in Summer 2020 from an uninsured program, and Graduate Dental students admitted Summer 2020 will be charged for \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

MD or MD/MPH
2020-2021 Tuition & Fee Charges By Term

Draft 6/26/2020

Doctor of Medicine (MD)

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
1st Year	\$ 11,687.00	\$ 17,964.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 13,978.58	\$ 20,255.58
2nd Year	\$ 10,872.00	\$ 16,711.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 13,163.58	\$ 19,002.58
3rd Year	\$ 10,659.00	\$ 16,224.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 12,950.58	\$ 18,515.58
4th Year	\$ 10,399.00	\$ 15,675.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 12,690.58	\$ 17,966.58

Combined MD/MPH Admitted Summer 2016 or later

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
1st Year	\$ 10,727.00	\$ 16,463.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 13,018.58	\$ 18,754.58
2nd Year	\$ 10,012.00	\$ 15,361.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 12,303.58	\$ 17,652.58
3rd Year	\$ 9,782.00	\$ 14,882.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 12,073.58	\$ 17,173.58
4th Year	\$ 9,535.00	\$ 14,368.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 11,826.58	\$ 16,659.58
5th Year	\$ 9,260.00	\$ 13,786.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 11,551.58	\$ 16,077.58

The MD program and combined MD/MPH program (students admitted Summer 2016 or later) are flat-fee lock-step programs. Students will be charged 100% of the above tuition and fees during each term of enrollment.

MD students may be charged 50% of the above tuition rate and 100% of the above fees for terms in which the student is enrolled in 8 or less credits and has also received specific pre-approval from the Associate Dean for Undergraduate Medical Education to enroll in a Curriculum Slowdown (as stipulated in the Student Handbook.)

*Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. MD students admitted Summer 2020 will be charged \$684.74 (Major Medical) and \$50.35 (Dental) for Summer 2020 coverage. Students returning in Summer 2020 after a leave of absence or other lapse in enrollment, students entering in Summer 2020 from an uninsured program, and MD/MPH students admitted Summer 2020 will be charged for \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Students graduating from the MD program in Spring 2021 will be charged \$1,212.59 (Major Medical) and \$91.00 (Dental) in Spring 2021, with coverage ending on 6/30/2021. Coverage ends 9/21/2021 for all other students insured during Spring 2021.

School of Medicine PhD
2020-2021 Tuition & Fee Charges By Term

Draft 6/26/2020

	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 7,128.00	\$ 7,128.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 9,419.58	\$ 9,419.58
1 credit hour	\$ 985.00	\$ 985.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,023.58	\$ 3,023.58
2 credit hours	\$ 1,751.00	\$ 1,751.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,789.58	\$ 3,789.58
3 credit hours	\$ 2,517.00	\$ 2,517.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,555.58	\$ 4,555.58
4 credit hours	\$ 3,283.00	\$ 3,283.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,321.58	\$ 5,321.58
5 credit hours	\$ 4,049.00	\$ 4,049.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,087.58	\$ 6,087.58
6 credit hours	\$ 4,815.00	\$ 4,815.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,853.58	\$ 6,853.58
7 credit hours	\$ 5,581.00	\$ 5,581.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,619.58	\$ 7,619.58
8 credit hours	\$ 6,347.00	\$ 6,347.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 8,385.58	\$ 8,385.58
Each additional hour*	\$ 766.00	\$ 766.00						

*A tuition plateau of \$7,128 exists for PhD students in the following academic majors who enroll for more than 9 credit hours in a term: Computer Science & Engineering; Electrical Engineering and students that matriculated prior to Summer 2015 with majors in Environmental Science & Engineering and Biochemistry & Molecular Biology (the program under the department of Environmental and Biomolecular Systems.) PhD in Biomedical Informatics students will be charged tuition and fees listed on the Biomedical Informatics page. PhD in Medical Physics students will be charged tuition and fees listed on the Medical Physics page.

**Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students admitted Summer 2020, students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

Medical Physics
2020-2021 Tuition & Fee Charges By Term

Draft 6/26/2020

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 5,670.00	\$ 9,036.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 7,961.58	\$ 11,327.58
1 credit hour	\$ 630.00	\$ 1,004.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,668.58	\$ 3,042.58
2 credit hours	\$ 1,260.00	\$ 2,008.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,298.58	\$ 4,046.58
3 credit hours	\$ 1,890.00	\$ 3,012.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,928.58	\$ 5,050.58
4 credit hours	\$ 2,520.00	\$ 4,016.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,558.58	\$ 6,054.58
5 credit hours	\$ 3,150.00	\$ 5,020.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,188.58	\$ 7,058.58
6 credit hours	\$ 3,780.00	\$ 6,024.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,818.58	\$ 8,062.58
7 credit hours	\$ 4,410.00	\$ 7,028.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,448.58	\$ 9,066.58
8 credit hours	\$ 5,040.00	\$ 8,032.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,078.58	\$ 10,070.58
Each additional hour	\$ 630.00	\$ 1,004.00						

*Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

Biomedical Informatics, Health & Clinical Informatics, or Bioinformatics & Computational Biomedicine

2020-2021 Tuition & Fee Charges By Term

Draft

6/26/2020

On-Campus Students

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 6,495.00	\$ 7,764.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 8,786.58	\$ 10,055.58
1 credit hour	\$ 720.00	\$ 861.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,758.58	\$ 2,899.58
2 credit hours	\$ 1,440.00	\$ 1,722.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,478.58	\$ 3,760.58
3 credit hours	\$ 2,160.00	\$ 2,583.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,198.58	\$ 4,621.58
4 credit hours	\$ 2,880.00	\$ 3,444.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,918.58	\$ 5,482.58
5 credit hours	\$ 3,600.00	\$ 4,305.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,638.58	\$ 6,343.58
6 credit hours	\$ 4,320.00	\$ 5,166.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,358.58	\$ 7,204.58
7 credit hours	\$ 5,040.00	\$ 6,027.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,078.58	\$ 8,065.58
8 credit hours	\$ 5,760.00	\$ 6,888.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,798.58	\$ 8,926.58

Each additional hour \$ 720.00 \$ 861.00

Distance Learning Students

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 7,206.00	\$ 8,494.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 7,552.00	\$ 8,840.00
1 credit hour	\$ 966.00	\$ 1,118.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 1,312.00	\$ 1,464.00
2 credit hours	\$ 1,746.00	\$ 2,040.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 2,092.00	\$ 2,386.00
3 credit hours	\$ 2,526.00	\$ 2,962.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 2,872.00	\$ 3,308.00
4 credit hours	\$ 3,306.00	\$ 3,884.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 3,652.00	\$ 4,230.00
5 credit hours	\$ 4,086.00	\$ 4,806.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 4,432.00	\$ 5,152.00
6 credit hours	\$ 4,866.00	\$ 5,728.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 5,212.00	\$ 6,074.00
7 credit hours	\$ 5,646.00	\$ 6,650.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 5,992.00	\$ 6,996.00
8 credit hours	\$ 6,426.00	\$ 7,572.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 6,772.00	\$ 7,918.00

Each additional hour \$ 780.00 \$ 922.00

*Insurance is charged Fall, Winter, and Spring for continuing on-campus students and on-campus students admitted in those terms. On-campus students admitted Summer 2020, on-campus students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and on-campus students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for on campus students insured during Spring 2021.

**Master of Clinical Research, Certificate in Human Investigations or Health Sciences
Technology Entrepreneurship Certificate
2020-2021 Tuition & Fee Charges By Term**

Draft

6/26/2020

	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 4,974.00	\$ 4,974.00	\$ 346.00	\$ 16.00	\$ 5,336.00	\$ 5,336.00
1 credit hour	\$ 551.00	\$ 551.00	\$ 346.00	\$ 0.00	\$ 897.00	\$ 897.00
2 credit hours	\$ 1,102.00	\$ 1,102.00	\$ 346.00	\$ 0.00	\$ 1,448.00	\$ 1,448.00
3 credit hours	\$ 1,653.00	\$ 1,653.00	\$ 346.00	\$ 0.00	\$ 1,999.00	\$ 1,999.00
4 credit hours	\$ 2,204.00	\$ 2,204.00	\$ 346.00	\$ 0.00	\$ 2,550.00	\$ 2,550.00
5 credit hours	\$ 2,755.00	\$ 2,755.00	\$ 346.00	\$ 0.00	\$ 3,101.00	\$ 3,101.00
6 credit hours	\$ 3,306.00	\$ 3,306.00	\$ 346.00	\$ 0.00	\$ 3,652.00	\$ 3,652.00
7 credit hours	\$ 3,857.00	\$ 3,857.00	\$ 346.00	\$ 0.00	\$ 4,203.00	\$ 4,203.00
8 credit hours	\$ 4,408.00	\$ 4,408.00	\$ 346.00	\$ 0.00	\$ 4,754.00	\$ 4,754.00
Each additional hour	\$ 551.00	\$ 551.00				

*Certain courses with HIP Subject Codes will not be charged the per credit tuition amount. For a listing of the current tuition exempt courses, refer to the [program website](#).

Master of Science in Computer Science & Engineering or Electrical Engineering

2020-2021 Tuition & Fee Charges By Term

Draft

6/26/2020

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 6,819.00	\$ 6,819.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 9,110.58	\$ 9,110.58
1 credit hour	\$ 756.00	\$ 756.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,794.58	\$ 2,794.58
2 credit hours	\$ 1,512.00	\$ 1,512.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,550.58	\$ 3,550.58
3 credit hours	\$ 2,268.00	\$ 2,268.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,306.58	\$ 4,306.58
4 credit hours	\$ 3,024.00	\$ 3,024.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,062.58	\$ 5,062.58
5 credit hours	\$ 3,780.00	\$ 3,780.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,818.58	\$ 5,818.58
6 credit hours	\$ 4,536.00	\$ 4,536.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,574.58	\$ 6,574.58
7 credit hours	\$ 5,292.00	\$ 5,292.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,330.58	\$ 7,330.58
8 credit hours	\$ 6,048.00	\$ 6,048.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 8,086.58	\$ 8,086.58
Each additional hour	\$ 756.00	\$ 756.00						

*Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students admitted Summer 2020, students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

Master of Science in Healthcare Management, Certificate in Healthcare Management or Master of Business Administration in Healthcare Management

2020-2021 Tuition & Fee Charges By Term

Draft

6/26/2020

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 5,667.00	\$ 5,667.00	\$ 346.00	\$ 16.00	\$ 6,029.00	\$ 6,029.00
1 credit hour	\$ 628.00	\$ 628.00	\$ 346.00	\$ 0.00	\$ 974.00	\$ 974.00
2 credit hours	\$ 1,256.00	\$ 1,256.00	\$ 346.00	\$ 0.00	\$ 1,602.00	\$ 1,602.00
3 credit hours	\$ 1,884.00	\$ 1,884.00	\$ 346.00	\$ 0.00	\$ 2,230.00	\$ 2,230.00
4 credit hours	\$ 2,512.00	\$ 2,512.00	\$ 346.00	\$ 0.00	\$ 2,858.00	\$ 2,858.00
5 credit hours	\$ 3,140.00	\$ 3,140.00	\$ 346.00	\$ 0.00	\$ 3,486.00	\$ 3,486.00
6 credit hours	\$ 3,768.00	\$ 3,768.00	\$ 346.00	\$ 0.00	\$ 4,114.00	\$ 4,114.00
7 credit hours	\$ 4,396.00	\$ 4,396.00	\$ 346.00	\$ 0.00	\$ 4,742.00	\$ 4,742.00
8 credit hours	\$ 5,024.00	\$ 5,024.00	\$ 346.00	\$ 0.00	\$ 5,370.00	\$ 5,370.00
Each additional hour	\$ 628.00	\$ 628.00				

Master of Public Health - On Campus; MS or Certificate in Biostatistics; and School of Public Health PhD

2020-2021 Tuition & Fee Charges By Term

Draft

6/26/2020

Master of Public Health - On Campus; MS or Certificate in Biostatistics

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 4,095.00	\$ 6,237.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 6,386.58	\$ 8,528.58
1 credit hour	\$ 455.00	\$ 693.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,493.58	\$ 2,731.58
2 credit hours	\$ 910.00	\$ 1,386.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,948.58	\$ 3,424.58
3 credit hours	\$ 1,365.00	\$ 2,079.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,403.58	\$ 4,117.58
4 credit hours	\$ 1,820.00	\$ 2,772.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,858.58	\$ 4,810.58
5 credit hours	\$ 2,275.00	\$ 3,465.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,313.58	\$ 5,503.58
6 credit hours	\$ 2,730.00	\$ 4,158.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,768.58	\$ 6,196.58
7 credit hours	\$ 3,185.00	\$ 4,851.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,223.58	\$ 6,889.58
8 credit hours	\$ 3,640.00	\$ 5,544.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,678.58	\$ 7,582.58

Each additional hour \$ 455.00 \$ 693.00

School of Public Health PhD

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 5,301.00	\$ 6,174.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 7,592.58	\$ 8,465.58
1 credit hour	\$ 589.00	\$ 686.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,627.58	\$ 2,724.58
2 credit hours	\$ 1,178.00	\$ 1,372.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,216.58	\$ 3,410.58
3 credit hours	\$ 1,767.00	\$ 2,058.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,805.58	\$ 4,096.58
4 credit hours	\$ 2,356.00	\$ 2,744.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,394.58	\$ 4,782.58
5 credit hours	\$ 2,945.00	\$ 3,430.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,983.58	\$ 5,468.58
6 credit hours	\$ 3,534.00	\$ 4,116.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,572.58	\$ 6,154.58
7 credit hours	\$ 4,123.00	\$ 4,802.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,161.58	\$ 6,840.58
8 credit hours	\$ 4,712.00	\$ 5,488.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,750.58	\$ 7,526.58

Each additional hour \$ 589.00 \$ 686.00

*All new MPH students matriculating in 2020-2021 will have a one-time additional tuition charge of \$253 assessed during their first term.

**Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students admitted Summer 2020, students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

Master of Public Health or Certificate in Public Health - Online

2020-2021 Tuition & Fee Charges By Term

Draft

6/26/2020

Online Master of Public Health Practice or Public Health in Primary Health Care and Health Disparities

	Resident Tuition*	Non-Resident Tuition*	University Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 5,409.00	\$ 6,993.00	\$ 346.00	\$ 117.79	\$ 1,574.79	\$ 7,447.58	\$ 9,031.58
1 credit hour	\$ 601.00	\$ 777.00	\$ 346.00	\$ 117.79	\$ 1,574.79	\$ 2,639.58	\$ 2,815.58
2 credit hours	\$ 1,202.00	\$ 1,554.00	\$ 346.00	\$ 117.79	\$ 1,574.79	\$ 3,240.58	\$ 3,592.58
3 credit hours	\$ 1,803.00	\$ 2,331.00	\$ 346.00	\$ 117.79	\$ 1,574.79	\$ 3,841.58	\$ 4,369.58
4 credit hours	\$ 2,404.00	\$ 3,108.00	\$ 346.00	\$ 117.79	\$ 1,574.79	\$ 4,442.58	\$ 5,146.58
5 credit hours	\$ 3,005.00	\$ 3,885.00	\$ 346.00	\$ 117.79	\$ 1,574.79	\$ 5,043.58	\$ 5,923.58
6 credit hours	\$ 3,606.00	\$ 4,662.00	\$ 346.00	\$ 117.79	\$ 1,574.79	\$ 5,644.58	\$ 6,700.58
7 credit hours	\$ 4,207.00	\$ 5,439.00	\$ 346.00	\$ 117.79	\$ 1,574.79	\$ 6,245.58	\$ 7,477.58
8 credit hours	\$ 4,808.00	\$ 6,216.00	\$ 346.00	\$ 117.79	\$ 1,574.79	\$ 6,846.58	\$ 8,254.58

Each Additional Hour	\$ 601.00	\$ 777.00
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Online Graduate Certificate in Public Health

	Resident Tuition*	Non-Resident Tuition*	University Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 5,409.00	\$ 6,993.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 5,755.00	\$ 7,339.00
1 credit hour	\$ 601.00	\$ 777.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 947.00	\$ 1,123.00
2 credit hours	\$ 1,202.00	\$ 1,554.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 1,548.00	\$ 1,900.00
3 credit hours	\$ 1,803.00	\$ 2,331.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 2,149.00	\$ 2,677.00
4 credit hours	\$ 2,404.00	\$ 3,108.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 2,750.00	\$ 3,454.00
5 credit hours	\$ 3,005.00	\$ 3,885.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 3,351.00	\$ 4,231.00
6 credit hours	\$ 3,606.00	\$ 4,662.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 3,952.00	\$ 5,008.00
7 credit hours	\$ 4,207.00	\$ 5,439.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 4,553.00	\$ 5,785.00
8 credit hours	\$ 4,808.00	\$ 6,216.00	\$ 346.00	\$ 0.00	\$ 0.00	\$ 5,154.00	\$ 6,562.00

Each Additional Hour	\$ 601.00	\$ 777.00
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*All new MPH students matriculating in 2020-2021 will have a one-time additional tuition charge of \$253 assessed during their first term.

**Insurance is charged Fall, Winter, and Spring for continuing online MPH students and online MPH students admitted in those terms. Online MPH students admitted Summer 2020, online MPH students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and online MPH students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for online MPH students insured during Spring 2021.

Undergraduate Nursing Accelerated Bachelor of Science - Regional Campuses (Ashland)

2020-2021 Tuition & Fee Charges By Term

Draft

6/26/2020

Students Admitted in Academic Year 2020-2021

	Resident Tuition*	Non-Resident Tuition*	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	\$ 7,020.00	\$ 9,372.00	\$ 117.79	\$ 1,574.79	\$ 8,712.58	\$ 11,064.58
1 credit hour	\$ 585.00	\$ 781.00	\$ 117.79	\$ 1,574.79	\$ 2,277.58	\$ 2,473.58
2 credit hours	\$ 1,170.00	\$ 1,562.00	\$ 117.79	\$ 1,574.79	\$ 2,862.58	\$ 3,254.58
3 credit hours	\$ 1,755.00	\$ 2,343.00	\$ 117.79	\$ 1,574.79	\$ 3,447.58	\$ 4,035.58
4 credit hours	\$ 2,340.00	\$ 3,124.00	\$ 117.79	\$ 1,574.79	\$ 4,032.58	\$ 4,816.58
5 credit hours	\$ 2,925.00	\$ 3,905.00	\$ 117.79	\$ 1,574.79	\$ 4,617.58	\$ 5,597.58
6 credit hours	\$ 3,510.00	\$ 4,686.00	\$ 117.79	\$ 1,574.79	\$ 5,202.58	\$ 6,378.58
7 credit hours	\$ 4,095.00	\$ 5,467.00	\$ 117.79	\$ 1,574.79	\$ 5,787.58	\$ 7,159.58
8 credit hours	\$ 4,680.00	\$ 6,248.00	\$ 117.79	\$ 1,574.79	\$ 6,372.58	\$ 7,940.58
9 credit hours	\$ 5,265.00	\$ 7,029.00	\$ 117.79	\$ 1,574.79	\$ 6,957.58	\$ 8,721.58
10 credit hours	\$ 5,850.00	\$ 7,810.00	\$ 117.79	\$ 1,574.79	\$ 7,542.58	\$ 9,502.58
11 credit hours	\$ 6,435.00	\$ 8,591.00	\$ 117.79	\$ 1,574.79	\$ 8,127.58	\$ 10,283.58
Each Additional Hour	\$ 585.00	\$ 781.00				

Students Qualifying for the 2019-20 Tuition Promise

	Resident Tuition*	Non-Resident Tuition*	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	\$ 6,540.00	\$ 8,724.00	\$ 117.79	\$ 1,574.79	\$ 8,232.58	\$ 10,416.58
1 credit hour	\$ 545.00	\$ 727.00	\$ 117.79	\$ 1,574.79	\$ 2,237.58	\$ 2,419.58
2 credit hours	\$ 1,090.00	\$ 1,454.00	\$ 117.79	\$ 1,574.79	\$ 2,782.58	\$ 3,146.58
3 credit hours	\$ 1,635.00	\$ 2,181.00	\$ 117.79	\$ 1,574.79	\$ 3,327.58	\$ 3,873.58
4 credit hours	\$ 2,180.00	\$ 2,908.00	\$ 117.79	\$ 1,574.79	\$ 3,872.58	\$ 4,600.58
5 credit hours	\$ 2,725.00	\$ 3,635.00	\$ 117.79	\$ 1,574.79	\$ 4,417.58	\$ 5,327.58
6 credit hours	\$ 3,270.00	\$ 4,362.00	\$ 117.79	\$ 1,574.79	\$ 4,962.58	\$ 6,054.58
7 credit hours	\$ 3,815.00	\$ 5,089.00	\$ 117.79	\$ 1,574.79	\$ 5,507.58	\$ 6,781.58
8 credit hours	\$ 4,360.00	\$ 5,816.00	\$ 117.79	\$ 1,574.79	\$ 6,052.58	\$ 7,508.58
9 credit hours	\$ 4,905.00	\$ 6,543.00	\$ 117.79	\$ 1,574.79	\$ 6,597.58	\$ 8,235.58
10 credit hours	\$ 5,450.00	\$ 7,270.00	\$ 117.79	\$ 1,574.79	\$ 7,142.58	\$ 8,962.58
11 credit hours	\$ 5,995.00	\$ 7,997.00	\$ 117.79	\$ 1,574.79	\$ 7,687.58	\$ 9,689.58
Each Additional Hour	\$ 545.00	\$ 727.00				

Refer to Section III.B.14 on page 6 of the Tuition & Fee Book for information regarding regional campus fees.

*Students enrolled in the Accelerated Bachelor of Science to Master's or DNP programs pay tuition and fees at the Accelerated Bachelor rate during the first five terms of their program of study. Thereafter, these students' tuition and fees are assessed based on the schedule for the graduate program.

**Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students admitted Summer 2020, students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

Undergraduate Nursing Accelerated Bachelor of Science - Portland

2020-2021 Tuition & Fee Charges By Term

Draft

6/26/2020

Students Admitted in Academic Year 2020-2021

	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	\$ 7,020.00	\$ 9,372.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 9,311.58	\$ 11,663.58
1 credit hour	\$ 585.00	\$ 781.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,623.58	\$ 2,819.58
2 credit hours	\$ 1,170.00	\$ 1,562.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,208.58	\$ 3,600.58
3 credit hours	\$ 1,755.00	\$ 2,343.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,793.58	\$ 4,381.58
4 credit hours	\$ 2,340.00	\$ 3,124.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,378.58	\$ 5,162.58
5 credit hours	\$ 2,925.00	\$ 3,905.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,963.58	\$ 5,943.58
6 credit hours	\$ 3,510.00	\$ 4,686.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,548.58	\$ 6,724.58
7 credit hours	\$ 4,095.00	\$ 5,467.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,133.58	\$ 7,505.58
8 credit hours	\$ 4,680.00	\$ 6,248.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,718.58	\$ 8,286.58
9 credit hours	\$ 5,265.00	\$ 7,029.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,303.58	\$ 9,067.58
10 credit hours	\$ 5,850.00	\$ 7,810.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,888.58	\$ 9,848.58
11 credit hours	\$ 6,435.00	\$ 8,591.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 8,473.58	\$ 10,629.58
Each Additional Hour	\$ 585.00	\$ 781.00						

Students Qualifying for the 2019-20 Tuition Promise

	Resident Tuition*	Non-Resident Tuition*	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	\$ 6,540.00	\$ 8,724.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 8,831.58	\$ 11,015.58
1 credit hour	\$ 545.00	\$ 727.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,583.58	\$ 2,765.58
2 credit hours	\$ 1,090.00	\$ 1,454.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,128.58	\$ 3,492.58
3 credit hours	\$ 1,635.00	\$ 2,181.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,673.58	\$ 4,219.58
4 credit hours	\$ 2,180.00	\$ 2,908.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,218.58	\$ 4,946.58
5 credit hours	\$ 2,725.00	\$ 3,635.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,763.58	\$ 5,673.58
6 credit hours	\$ 3,270.00	\$ 4,362.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,308.58	\$ 6,400.58
7 credit hours	\$ 3,815.00	\$ 5,089.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,853.58	\$ 7,127.58
8 credit hours	\$ 4,360.00	\$ 5,816.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,398.58	\$ 7,854.58
9 credit hours	\$ 4,905.00	\$ 6,543.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,943.58	\$ 8,581.58
10 credit hours	\$ 5,450.00	\$ 7,270.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,488.58	\$ 9,308.58
11 credit hours	\$ 5,995.00	\$ 7,997.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 8,033.58	\$ 10,035.58
Each Additional Hour	\$ 545.00	\$ 727.00						

*Students enrolled in the Accelerated Bachelor of Science to Master's or DNP programs pay tuition and fees at the Accelerated Bachelor rate during the first five terms of their program of study. Thereafter, these students' tuition and fees are assessed based on the schedule for the graduate program.

**Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students admitted Summer 2020, students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

Undergraduate Nursing - Regional Campuses (Ashland, Klamath Falls, La Grande, Monmouth)
2020-2021 Tuition & Fee Charges By Term

Students Admitted in Academic Year 2020-2021

Draft

6/26/2020

	Resident Tuition	Non-Resident Tuition	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	\$ 5,088.00	\$ 9,324.00	\$ 117.79	\$ 1,574.79	\$ 6,780.58	\$ 11,016.58
1 credit hour	\$ 424.00	\$ 777.00	\$ 117.79	\$ 1,574.79	\$ 2,116.58	\$ 2,469.58
2 credit hours	\$ 848.00	\$ 1,554.00	\$ 117.79	\$ 1,574.79	\$ 2,540.58	\$ 3,246.58
3 credit hours	\$ 1,272.00	\$ 2,331.00	\$ 117.79	\$ 1,574.79	\$ 2,964.58	\$ 4,023.58
4 credit hours	\$ 1,696.00	\$ 3,108.00	\$ 117.79	\$ 1,574.79	\$ 3,388.58	\$ 4,800.58
5 credit hours	\$ 2,120.00	\$ 3,885.00	\$ 117.79	\$ 1,574.79	\$ 3,812.58	\$ 5,577.58
6 credit hours	\$ 2,544.00	\$ 4,662.00	\$ 117.79	\$ 1,574.79	\$ 4,236.58	\$ 6,354.58
7 credit hours	\$ 2,968.00	\$ 5,439.00	\$ 117.79	\$ 1,574.79	\$ 4,660.58	\$ 7,131.58
8 credit hours	\$ 3,392.00	\$ 6,216.00	\$ 117.79	\$ 1,574.79	\$ 5,084.58	\$ 7,908.58
9 credit hours	\$ 3,816.00	\$ 6,993.00	\$ 117.79	\$ 1,574.79	\$ 5,508.58	\$ 8,685.58
10 credit hours	\$ 4,240.00	\$ 7,770.00	\$ 117.79	\$ 1,574.79	\$ 5,932.58	\$ 9,462.58
11 credit hours	\$ 4,664.00	\$ 8,547.00	\$ 117.79	\$ 1,574.79	\$ 6,356.58	\$ 10,239.58
Each Additional Hour	\$ 424.00	\$ 777.00				

Students Qualifying for the 2019-20 Tuition Promise

	Resident Tuition	Non-Resident Tuition	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	\$ 4,740.00	\$ 8,676.00	\$ 117.79	\$ 1,574.79	\$ 6,432.58	\$ 10,368.58
1 credit hour	\$ 395.00	\$ 723.00	\$ 117.79	\$ 1,574.79	\$ 2,087.58	\$ 2,415.58
2 credit hours	\$ 790.00	\$ 1,446.00	\$ 117.79	\$ 1,574.79	\$ 2,482.58	\$ 3,138.58
3 credit hours	\$ 1,185.00	\$ 2,169.00	\$ 117.79	\$ 1,574.79	\$ 2,877.58	\$ 3,861.58
4 credit hours	\$ 1,580.00	\$ 2,892.00	\$ 117.79	\$ 1,574.79	\$ 3,272.58	\$ 4,584.58
5 credit hours	\$ 1,975.00	\$ 3,615.00	\$ 117.79	\$ 1,574.79	\$ 3,667.58	\$ 5,307.58
6 credit hours	\$ 2,370.00	\$ 4,338.00	\$ 117.79	\$ 1,574.79	\$ 4,062.58	\$ 6,030.58
7 credit hours	\$ 2,765.00	\$ 5,061.00	\$ 117.79	\$ 1,574.79	\$ 4,457.58	\$ 6,753.58
8 credit hours	\$ 3,160.00	\$ 5,784.00	\$ 117.79	\$ 1,574.79	\$ 4,852.58	\$ 7,476.58
9 credit hours	\$ 3,555.00	\$ 6,507.00	\$ 117.79	\$ 1,574.79	\$ 5,247.58	\$ 8,199.58
10 credit hours	\$ 3,950.00	\$ 7,230.00	\$ 117.79	\$ 1,574.79	\$ 5,642.58	\$ 8,922.58
11 credit hours	\$ 4,345.00	\$ 7,953.00	\$ 117.79	\$ 1,574.79	\$ 6,037.58	\$ 9,645.58
Each Additional Hour	\$ 395.00	\$ 723.00				

Students Qualifying for the 2018-19 Tuition Promise

	Resident Tuition	Non-Resident Tuition	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	\$ 4,644.00	\$ 8,508.00	\$ 117.79	\$ 1,574.79	\$ 6,247.64	\$ 10,111.64
1 credit hour	\$ 387.00	\$ 709.00	\$ 117.79	\$ 1,574.79	\$ 1,990.64	\$ 2,312.64
2 credit hours	\$ 774.00	\$ 1,418.00	\$ 117.79	\$ 1,574.79	\$ 2,377.64	\$ 3,021.64
3 credit hours	\$ 1,161.00	\$ 2,127.00	\$ 117.79	\$ 1,574.79	\$ 2,764.64	\$ 3,730.64
4 credit hours	\$ 1,548.00	\$ 2,836.00	\$ 117.79	\$ 1,574.79	\$ 3,151.64	\$ 4,439.64
5 credit hours	\$ 1,935.00	\$ 3,545.00	\$ 117.79	\$ 1,574.79	\$ 3,538.64	\$ 5,148.64
6 credit hours	\$ 2,322.00	\$ 4,254.00	\$ 117.79	\$ 1,574.79	\$ 3,925.64	\$ 5,857.64
7 credit hours	\$ 2,709.00	\$ 4,963.00	\$ 117.79	\$ 1,574.79	\$ 4,312.64	\$ 6,566.64
8 credit hours	\$ 3,096.00	\$ 5,672.00	\$ 117.79	\$ 1,574.79	\$ 4,699.64	\$ 7,275.64
9 credit hours	\$ 3,483.00	\$ 6,381.00	\$ 117.79	\$ 1,574.79	\$ 5,086.64	\$ 7,984.64
10 credit hours	\$ 3,870.00	\$ 7,090.00	\$ 117.79	\$ 1,574.79	\$ 5,473.64	\$ 8,693.64
11 credit hours	\$ 4,257.00	\$ 7,799.00	\$ 117.79	\$ 1,574.79	\$ 5,860.64	\$ 9,402.64
Each Additional Hour	\$ 387.00	\$ 709.00				

Refer to Section III.B.14 on page 6 of the Tuition & Fee Book for information regarding regional campus fees.

*Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

Undergraduate Nursing - Portland

2020-2021 Tuition & Fee Charges By Term

Students Admitted in Academic Year 2020-2021

Draft

6/26/2020

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	\$ 5,088.00	\$ 9,324.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 7,379.58	\$ 11,615.58
1 credit hour	\$ 424.00	\$ 777.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,462.58	\$ 2,815.58
2 credit hours	\$ 848.00	\$ 1,554.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,886.58	\$ 3,592.58
3 credit hours	\$ 1,272.00	\$ 2,331.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,310.58	\$ 4,369.58
4 credit hours	\$ 1,696.00	\$ 3,108.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,734.58	\$ 5,146.58
5 credit hours	\$ 2,120.00	\$ 3,885.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,158.58	\$ 5,923.58
6 credit hours	\$ 2,544.00	\$ 4,662.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,582.58	\$ 6,700.58
7 credit hours	\$ 2,968.00	\$ 5,439.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,006.58	\$ 7,477.58
8 credit hours	\$ 3,392.00	\$ 6,216.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,430.58	\$ 8,254.58
9 credit hours	\$ 3,816.00	\$ 6,993.00	\$ 346.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 5,870.58	\$ 9,047.58
10 credit hours	\$ 4,240.00	\$ 7,770.00	\$ 346.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 6,294.58	\$ 9,824.58
11 credit hours	\$ 4,664.00	\$ 8,547.00	\$ 346.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 6,718.58	\$ 10,601.58
Each Additional Hour	\$ 424.00	\$ 777.00						

Students Qualifying for the 2019-20 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	\$ 4,740.00	\$ 8,676.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 7,031.58	\$ 10,967.58
1 credit hour	\$ 395.00	\$ 723.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,433.58	\$ 2,761.58
2 credit hours	\$ 790.00	\$ 1,446.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,828.58	\$ 3,484.58
3 credit hours	\$ 1,185.00	\$ 2,169.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,223.58	\$ 4,207.58
4 credit hours	\$ 1,580.00	\$ 2,892.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,618.58	\$ 4,930.58
5 credit hours	\$ 1,975.00	\$ 3,615.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,013.58	\$ 5,653.58
6 credit hours	\$ 2,370.00	\$ 4,338.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,408.58	\$ 6,376.58
7 credit hours	\$ 2,765.00	\$ 5,061.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,803.58	\$ 7,099.58
8 credit hours	\$ 3,160.00	\$ 5,784.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,198.58	\$ 7,822.58
9 credit hours	\$ 3,555.00	\$ 6,507.00	\$ 346.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 5,609.58	\$ 8,561.58
10 credit hours	\$ 3,950.00	\$ 7,230.00	\$ 346.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 6,004.58	\$ 9,284.58
11 credit hours	\$ 4,345.00	\$ 7,953.00	\$ 346.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 6,399.58	\$ 10,007.58
Each Additional Hour	\$ 395.00	\$ 723.00						

Students Qualifying for the 2018-19 Tuition Promise & Post-AAS Students

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	\$ 4,644.00	\$ 8,508.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 6,935.58	\$ 10,799.58
1 credit hour	\$ 387.00	\$ 709.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,425.58	\$ 2,747.58
2 credit hours	\$ 774.00	\$ 1,418.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,812.58	\$ 3,456.58
3 credit hours	\$ 1,161.00	\$ 2,127.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,199.58	\$ 4,165.58
4 credit hours	\$ 1,548.00	\$ 2,836.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,586.58	\$ 4,874.58
5 credit hours	\$ 1,935.00	\$ 3,545.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,973.58	\$ 5,583.58
6 credit hours	\$ 2,322.00	\$ 4,254.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,360.58	\$ 6,292.58
7 credit hours	\$ 2,709.00	\$ 4,963.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,747.58	\$ 7,001.58
8 credit hours	\$ 3,096.00	\$ 5,672.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,134.58	\$ 7,710.58
9 credit hours	\$ 3,483.00	\$ 6,381.00	\$ 346.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 5,537.58	\$ 8,435.58
10 credit hours	\$ 3,870.00	\$ 7,090.00	\$ 346.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 5,924.58	\$ 9,144.58
11 credit hours	\$ 4,257.00	\$ 7,799.00	\$ 346.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 6,311.58	\$ 9,853.58
Each Additional Hour	\$ 387.00	\$ 709.00						

*Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

Undergraduate Nursing RN/BS
2020-2021 Tuition & Fee Charges By Term

Draft

6/26/2020

	Resident Tuition	Non-Resident Tuition	University Fee	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
12 credit hours	\$ 3,708.00	\$ 3,708.00	\$ 346.00	\$ 4,054.00	\$ 4,054.00
1 credit hour	\$ 309.00	\$ 309.00	\$ 346.00	\$ 655.00	\$ 655.00
2 credit hours	\$ 618.00	\$ 618.00	\$ 346.00	\$ 964.00	\$ 964.00
3 credit hours	\$ 927.00	\$ 927.00	\$ 346.00	\$ 1,273.00	\$ 1,273.00
4 credit hours	\$ 1,236.00	\$ 1,236.00	\$ 346.00	\$ 1,582.00	\$ 1,582.00
5 credit hours	\$ 1,545.00	\$ 1,545.00	\$ 346.00	\$ 1,891.00	\$ 1,891.00
6 credit hours	\$ 1,854.00	\$ 1,854.00	\$ 346.00	\$ 2,200.00	\$ 2,200.00
7 credit hours	\$ 2,163.00	\$ 2,163.00	\$ 346.00	\$ 2,509.00	\$ 2,509.00
8 credit hours	\$ 2,472.00	\$ 2,472.00	\$ 346.00	\$ 2,818.00	\$ 2,818.00
9 credit hours	\$ 2,781.00	\$ 2,781.00	\$ 346.00	\$ 3,127.00	\$ 3,127.00
10 credit hours	\$ 3,090.00	\$ 3,090.00	\$ 346.00	\$ 3,436.00	\$ 3,436.00
11 credit hours	\$ 3,399.00	\$ 3,399.00	\$ 346.00	\$ 3,745.00	\$ 3,745.00
Each Additional Hour	\$ 309.00	\$ 309.00			

Doctor of Nursing Practice, Master of Nursing or Post-Master Certificate in an Advanced Practice Nursing Specialty
2020-2021 Tuition & Fee Charges By Term

Students Admitted in Academic Year 2020-2021

Draft

6/26/2020

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 6,147.00	\$ 7,974.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 8,438.58	\$ 10,265.58
1 credit hour	\$ 683.00	\$ 886.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,721.58	\$ 2,924.58
2 credit hours	\$ 1,366.00	\$ 1,772.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,404.58	\$ 3,810.58
3 credit hours	\$ 2,049.00	\$ 2,658.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,087.58	\$ 4,696.58
4 credit hours	\$ 2,732.00	\$ 3,544.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,770.58	\$ 5,582.58
5 credit hours	\$ 3,415.00	\$ 4,430.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,453.58	\$ 6,468.58
6 credit hours	\$ 4,098.00	\$ 5,316.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,136.58	\$ 7,354.58
7 credit hours	\$ 4,781.00	\$ 6,202.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,819.58	\$ 8,240.58
8 credit hours	\$ 5,464.00	\$ 7,088.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,502.58	\$ 9,126.58
Each Additional Hour	\$ 683.00	\$ 886.00						

Students Qualifying for the 2019-20 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 5,724.00	\$ 7,425.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 8,015.58	\$ 9,716.58
1 credit hour	\$ 636.00	\$ 825.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,674.58	\$ 2,863.58
2 credit hours	\$ 1,272.00	\$ 1,650.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,310.58	\$ 3,688.58
3 credit hours	\$ 1,908.00	\$ 2,475.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,946.58	\$ 4,513.58
4 credit hours	\$ 2,544.00	\$ 3,300.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,582.58	\$ 5,338.58
5 credit hours	\$ 3,180.00	\$ 4,125.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,218.58	\$ 6,163.58
6 credit hours	\$ 3,816.00	\$ 4,950.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,854.58	\$ 6,988.58
7 credit hours	\$ 4,452.00	\$ 5,775.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,490.58	\$ 7,813.58
8 credit hours	\$ 5,088.00	\$ 6,600.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,126.58	\$ 8,638.58
Each Additional Hour	\$ 636.00	\$ 825.00						

Students Qualifying for the 2018-19 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 5,616.00	\$ 7,281.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 7,907.58	\$ 9,572.58
1 credit hour	\$ 624.00	\$ 809.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,662.58	\$ 2,847.58
2 credit hours	\$ 1,248.00	\$ 1,618.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,286.58	\$ 3,656.58
3 credit hours	\$ 1,872.00	\$ 2,427.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,910.58	\$ 4,465.58
4 credit hours	\$ 2,496.00	\$ 3,236.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,534.58	\$ 5,274.58
5 credit hours	\$ 3,120.00	\$ 4,045.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,158.58	\$ 6,083.58
6 credit hours	\$ 3,744.00	\$ 4,854.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,782.58	\$ 6,892.58
7 credit hours	\$ 4,368.00	\$ 5,663.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,406.58	\$ 7,701.58
8 credit hours	\$ 4,992.00	\$ 6,472.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,030.58	\$ 8,510.58
Each Additional Hour	\$ 624.00	\$ 809.00						

*Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students admitted Summer 2020, students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

PhD or Doctor of Nursing Practice in Nursing
2020-2021 Tuition & Fee Charges By Term

Draft

6/26/2020

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 5,904.00	\$ 7,641.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 8,195.58	\$ 9,932.58
1 credit hour	\$ 656.00	\$ 849.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,694.58	\$ 2,887.58
2 credit hours	\$ 1,312.00	\$ 1,698.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,350.58	\$ 3,736.58
3 credit hours	\$ 1,968.00	\$ 2,547.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,006.58	\$ 4,585.58
4 credit hours	\$ 2,624.00	\$ 3,396.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,662.58	\$ 5,434.58
5 credit hours	\$ 3,280.00	\$ 4,245.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,318.58	\$ 6,283.58
6 credit hours	\$ 3,936.00	\$ 5,094.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,974.58	\$ 7,132.58
7 credit hours	\$ 4,592.00	\$ 5,943.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,630.58	\$ 7,981.58
8 credit hours	\$ 5,248.00	\$ 6,792.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,286.58	\$ 8,830.58
Each Additional Hour	\$ 656.00	\$ 849.00						

*Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students admitted Summer 2020, students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

Nurse Anesthesia

2020-2021 Tuition & Fee Charges By Term

Students Admitted in Academic Year 2020-2021

Draft

6/26/2020

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 7,659.00	\$ 7,974.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 9,950.58	\$ 10,265.58
1 credit hour	\$ 851.00	\$ 886.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,889.58	\$ 2,924.58
2 credit hours	\$ 1,702.00	\$ 1,772.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,740.58	\$ 3,810.58
3 credit hours	\$ 2,553.00	\$ 2,658.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,591.58	\$ 4,696.58
4 credit hours	\$ 3,404.00	\$ 3,544.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,442.58	\$ 5,582.58
5 credit hours	\$ 4,255.00	\$ 4,430.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,293.58	\$ 6,468.58
6 credit hours	\$ 5,106.00	\$ 5,316.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,144.58	\$ 7,354.58
7 credit hours	\$ 5,957.00	\$ 6,202.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,995.58	\$ 8,240.58
8 credit hours	\$ 6,808.00	\$ 7,088.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 8,846.58	\$ 9,126.58
Each Additional Hour	\$ 851.00	\$ 886.00						

Students Qualifying for the 2019-20 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 7,128.00	\$ 7,425.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 9,419.58	\$ 9,716.58
1 credit hour	\$ 792.00	\$ 825.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,830.58	\$ 2,863.58
2 credit hours	\$ 1,584.00	\$ 1,650.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,622.58	\$ 3,688.58
3 credit hours	\$ 2,376.00	\$ 2,475.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,414.58	\$ 4,513.58
4 credit hours	\$ 3,168.00	\$ 3,300.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,206.58	\$ 5,338.58
5 credit hours	\$ 3,960.00	\$ 4,125.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,998.58	\$ 6,163.58
6 credit hours	\$ 4,752.00	\$ 4,950.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,790.58	\$ 6,988.58
7 credit hours	\$ 5,544.00	\$ 5,775.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,582.58	\$ 7,813.58
8 credit hours	\$ 6,336.00	\$ 6,600.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 8,374.58	\$ 8,638.58
Each Additional Hour	\$ 792.00	\$ 825.00						

Students Qualifying for the 2018-19 Tuition Promise

	Resident Tuition	Non-Resident Tuition	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 6,984.00	\$ 7,281.00	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 9,275.58	\$ 9,572.58
1 credit hour	\$ 776.00	\$ 809.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 2,814.58	\$ 2,847.58
2 credit hours	\$ 1,552.00	\$ 1,618.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 3,590.58	\$ 3,656.58
3 credit hours	\$ 2,328.00	\$ 2,427.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 4,366.58	\$ 4,465.58
4 credit hours	\$ 3,104.00	\$ 3,236.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,142.58	\$ 5,274.58
5 credit hours	\$ 3,880.00	\$ 4,045.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 5,918.58	\$ 6,083.58
6 credit hours	\$ 4,656.00	\$ 4,854.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 6,694.58	\$ 6,892.58
7 credit hours	\$ 5,432.00	\$ 5,663.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 7,470.58	\$ 7,701.58
8 credit hours	\$ 6,208.00	\$ 6,472.00	\$ 346.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 8,246.58	\$ 8,510.58
Each Additional Hour	\$ 776.00	\$ 809.00						

*Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students admitted Summer 2020, students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

Nursing Education and Health Systems & Organizational Leadership

2020-2021 Tuition & Fee Charges By Term

Draft

6/26/2020

	Resident Tuition	Non-Resident Tuition	University Fee	Total Charges (Resident Tuition)	Total Charges (Non-Resident Tuition)
9 credit hours	\$ 5,904.00	\$ 7,641.00	\$ 346.00	\$ 6,250.00	\$ 7,987.00
Per Credit					
1 credit hour	\$ 656.00	\$ 849.00	\$ 346.00	\$ 1,002.00	\$ 1,195.00
2 credit hours	\$ 1,312.00	\$ 1,698.00	\$ 346.00	\$ 1,658.00	\$ 2,044.00
3 credit hours	\$ 1,968.00	\$ 2,547.00	\$ 346.00	\$ 2,314.00	\$ 2,893.00
4 credit hours	\$ 2,624.00	\$ 3,396.00	\$ 346.00	\$ 2,970.00	\$ 3,742.00
5 credit hours	\$ 3,280.00	\$ 4,245.00	\$ 346.00	\$ 3,626.00	\$ 4,591.00
6 credit hours	\$ 3,936.00	\$ 5,094.00	\$ 346.00	\$ 4,282.00	\$ 5,440.00
7 credit hours	\$ 4,592.00	\$ 5,943.00	\$ 346.00	\$ 4,938.00	\$ 6,289.00
8 credit hours	\$ 5,248.00	\$ 6,792.00	\$ 346.00	\$ 5,594.00	\$ 7,138.00
Each Additional Hour	\$ 656.00	\$ 849.00			

Pharm.D.
2020-2021 Tuition & Fee Charges By Term*

Draft

6/26/2020

	University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges*
1st Year	\$ 0.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 1,692.58
2nd Year	\$ 0.00	\$ 0.00	\$ 117.79	\$ 1,574.79	\$ 1,692.58
3rd Year	\$ 583.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 2,291.58
4th Year	\$ 346.00	\$ 16.00	\$ 117.79	\$ 1,574.79	\$ 2,054.58

*OSU tuition and other applicable OSU student fees are paid directly to OSU.

**Insurance is charged Fall, Winter, and Spring for continuing students and students admitted in those terms. Students returning in Summer 2020 after a leave of absence or other lapse in enrollment, and students entering in Summer 2020 from an uninsured program will be charged \$1,212.59 (Major Medical) and \$95.85 (Dental) for Summer 2020 coverage. Coverage ends 9/21/2021 for students insured during Spring 2021.

OHSU 2020-21 Percentage Change in Per Term Full-Time Tuition

Draft 6/26/2020

Returning Tuition Promise Programs	Approx. Terms of Attendance	2019-20 Resident Tuition	2020-21 Resident Tuition	Dollar Increase	Percent Increase	2019-20 Non-Res Tuition	2020-21 Non-Res Tuition	Dollar Increase	Percent Increase
MD 2nd Year	4	\$10,872	\$10,872	\$0	0.00%	\$16,711	\$16,711	\$0	0.00%
MD 3rd Year	4	\$10,659	\$10,659	\$0	0.00%	\$16,224	\$16,224	\$0	0.00%
MD 4th Year	4	\$10,399	\$10,399	\$0	0.00%	\$15,675	\$15,675	\$0	0.00%
MD/MPH 2nd Year	4	\$10,012	\$10,012	\$0	0.00%	\$15,361	\$15,361	\$0	0.00%
MD/MPH 3rd Year	4	\$9,782	\$9,782	\$0	0.00%	\$14,882	\$14,882	\$0	0.00%
MD/MPH 4th Year	4	\$9,535	\$9,535	\$0	0.00%	\$14,368	\$14,368	\$0	0.00%
MD/MPH 5th Year	4	\$9,260	\$9,260	\$0	0.00%	\$13,786	\$13,786	\$0	0.00%
DMD 2nd Year	4	\$11,304	\$11,304	\$0	0.00%	\$18,244	\$18,244	\$0	0.00%
DMD 3rd Year	4	\$11,192	\$11,192	\$0	0.00%	\$18,063	\$18,063	\$0	0.00%
DMD 4th Year	4	\$11,081	\$11,081	\$0	0.00%	\$17,884	\$17,884	\$0	0.00%
Human Nutrition	4	\$6,750	\$6,750	\$0	0.00%	\$6,750	\$6,750	\$0	0.00%
Physician Assistant	4	\$10,008	\$10,008	\$0	0.00%	\$10,008	\$10,008	\$0	0.00%
Radiation Therapy	4	\$5,640	\$5,640	\$0	0.00%	\$6,780	\$6,780	\$0	0.00%
UG Nursing Accelerated Bacc	2	\$6,540	\$6,540	\$0	0.00%	\$8,724	\$8,724	\$0	0.00%
UG Nursing OCNE 2nd Year	3	\$4,740	\$4,740	\$0	0.00%	\$8,676	\$8,676	\$0	0.00%
UG Nursing OCNE 3rd Year	3	\$4,644	\$4,644	\$0	0.00%	\$8,508	\$8,508	\$0	0.00%
Graduate Nurse Practitioner	4	\$5,724	\$5,724	\$0	0.00%	\$7,425	\$7,425	\$0	0.00%
Graduate Nurse Anesthesia	4	\$7,128	\$7,128	\$0	0.00%	\$7,425	\$7,425	\$0	0.00%

New Students in Suspended Tuition Promise Programs

MD 1st Year	4	\$10,872	\$11,687	\$815	7.50%	\$16,711	\$17,964	\$1,253	7.50%
MD/MPH 1st Year	4	\$10,012	\$10,727	\$715	7.14%	\$15,361	\$16,463	\$1,102	7.17%
DMD 1st Year	4	\$11,304	\$12,151	\$847	7.49%	\$18,244	\$19,612	\$1,368	7.50%
Human Nutrition	4	\$6,750	\$7,083	\$333	4.93%	\$6,750	\$7,083	\$333	4.93%
Physician Assistant	4	\$10,008	\$10,503	\$495	4.95%	\$10,008	\$10,503	\$495	4.95%
Radiation Therapy	4	\$5,640	\$5,916	\$276	4.89%	\$6,780	\$7,116	\$336	4.96%
UG Nursing Accelerated Bacc	3	\$6,540	\$7,020	\$480	7.34%	\$8,724	\$9,372	\$648	7.43%
UG Nursing OCNE	3	\$4,740	\$5,088	\$348	7.34%	\$8,676	\$9,324	\$648	7.47%
Graduate Nurse Practitioner	3	\$5,724	\$6,147	\$423	7.39%	\$7,425	\$7,974	\$549	7.39%
Graduate Nurse Anesthesia	3	\$7,128	\$7,659	\$531	7.45%	\$7,425	\$7,974	\$549	7.39%

Non Tuition Promise Programs

Dental Graduate	4	\$11,095	\$11,649	\$554	4.99%	\$13,215	\$13,875	\$660	4.99%
Dietetic Internship	4	\$6,750	\$7,083	\$333	4.93%	\$6,750	\$7,083	\$333	4.93%
Food Systems & Society	3	\$6,075	\$6,372	\$297	4.89%	\$6,075	\$6,372	\$297	4.89%
SoM PhD	3	\$6,804	\$7,128	\$324	4.76%	\$6,804	\$7,128	\$324	4.76%
Biomedical Informatics On Campus	3	\$6,189	\$6,495	\$306	4.94%	\$7,395	\$7,764	\$369	4.99%
Biomedical Informatics Distance Learning	3	\$6,865	\$7,206	\$341	4.97%	\$8,095	\$8,494	\$399	4.93%
Clinical Research or Human Investigations	3	\$4,740	\$4,974	\$234	4.94%	\$4,740	\$4,974	\$234	4.94%
Computer Science & Engineering or Electrical Engineering	3	\$6,495	\$6,819	\$324	4.99%	\$6,495	\$6,819	\$324	4.99%
MBA, MS or Certificate in Healthcare Management	3	\$5,406	\$5,667	\$261	4.83%	\$5,406	\$5,667	\$261	4.83%
Medical Physics	3	\$5,400	\$5,670	\$270	5.00%	\$8,613	\$9,036	\$423	4.91%
UG Nursing RN/BS	3	\$3,456	\$3,708	\$252	7.29%	\$3,456	\$3,708	\$252	7.29%
Nursing PhD, DNP in Nursing, Hlth Sys Org Leadership, Nursing Ed	3	\$5,625	\$5,904	\$279	4.96%	\$7,281	\$7,641	\$360	4.94%
Online MPH or Certificate in Public Health	3	\$5,157	\$5,409	\$252	4.89%	\$6,660	\$6,993	\$333	5.00%
On-Campus MPH or Programs in Biostatistics	3	\$3,906	\$4,095	\$189	4.84%	\$5,940	\$6,237	\$297	5.00%
SPH PhD	3	\$5,049	\$5,301	\$252	4.99%	\$5,886	\$6,174	\$288	4.89%

OHSU 2020-21 Percentage Change in Per Term Full-Time Tuition

Draft 6/26/2020

	Approx. Terms of Attendance	2019-20 Resident Tuition	2020-21 Resident Tuition	Dollar Increase	Percent Increase	2019-20 Non-Res Tuition	2020-21 Non-Res Tuition	Dollar Increase	Percent Increase
MD, MD/MPH & DMD									
MD 1st Year	4	\$10,872	\$11,687	\$815	7.50%	\$16,711	\$17,964	\$1,253	7.50%
MD 2nd Year (Returning Tuition Promise Students)	4	\$10,872	\$10,872	\$0	0.00%	\$16,711	\$16,711	\$0	0.00%
MD 3rd Year (Returning Tuition Promise Students)	4	\$10,659	\$10,659	\$0	0.00%	\$16,224	\$16,224	\$0	0.00%
MD 4th Year (Returning Tuition Promise Students)	4	\$10,399	\$10,399	\$0	0.00%	\$15,675	\$15,675	\$0	0.00%
MD/MPH 1st Year	4	\$10,012	\$10,727	\$715	7.14%	\$15,361	\$16,463	\$1,102	7.17%
MD/MPH 2nd Year (Returning Tuition Promise Students)	4	\$10,012	\$10,012	\$0	0.00%	\$15,361	\$15,361	\$0	0.00%
MD/MPH 3rd Year (Returning Tuition Promise Students)	4	\$9,782	\$9,782	\$0	0.00%	\$14,882	\$14,882	\$0	0.00%
MD/MPH 4th Year (Returning Tuition Promise Students)	4	\$9,535	\$9,535	\$0	0.00%	\$14,368	\$14,368	\$0	0.00%
MD/MPH 5th Year (Returning Tuition Promise Students)	4	\$9,260	\$9,260	\$0	0.00%	\$13,786	\$13,786	\$0	0.00%
DMD 1st Year	4	\$11,304	\$12,151	\$847	7.49%	\$18,244	\$19,612	\$1,368	7.50%
DMD 2nd Year (Returning Tuition Promise Students)	4	\$11,304	\$11,304	\$0	0.00%	\$18,244	\$18,244	\$0	0.00%
DMD 3rd Year (Returning Tuition Promise Students)	4	\$11,192	\$11,192	\$0	0.00%	\$18,063	\$18,063	\$0	0.00%
DMD 4th Year (Returning Tuition Promise Students)	4	\$11,081	\$11,081	\$0	0.00%	\$17,884	\$17,884	\$0	0.00%

All Other Programs

Dental Graduate	4	\$11,095	\$11,649	\$554	4.99%	\$13,215	\$13,875	\$660	4.99%
Human Nutrition, (Returning Tuition Promise Students)	4	\$6,750	\$6,750	\$0	0.00%	\$6,750	\$6,750	\$0	0.00%
Dietetic Intern, Human Nutrition (New Students)	4	\$6,750	\$7,083	\$333	4.93%	\$6,750	\$7,083	\$333	4.93%
Food Systems & Society	3	\$6,075	\$6,372	\$297	4.89%	\$6,075	\$6,372	\$297	4.89%
Physician Assistant (Returning Tuition Promise Students)	4	\$10,008	\$10,008	\$0	0.00%	\$10,008	\$10,008	\$0	0.00%
Physician Assistant (New Students)	4	\$10,008	\$10,503	\$495	4.95%	\$10,008	\$10,503	\$495	4.95%
Radiation Therapy (Returning Tuition Promise Students)	4	\$5,640	\$5,640	\$0	0.00%	\$6,780	\$6,780	\$0	0.00%
Radiation Therapy (New Students)	4	\$5,640	\$5,916	\$276	4.89%	\$6,780	\$7,116	\$336	4.96%
SoM PhD	3	\$6,804	\$7,128	\$324	4.76%	\$6,804	\$7,128	\$324	4.76%
Biomedical Informatics On Campus	3	\$6,189	\$6,495	\$306	4.94%	\$7,395	\$7,764	\$369	4.99%
Biomedical Informatics Distance Learning	3	\$6,865	\$7,206	\$341	4.97%	\$8,095	\$8,494	\$399	4.93%
Clinical Research or Human Investigations	3	\$4,740	\$4,974	\$234	4.94%	\$4,740	\$4,974	\$234	4.94%
Computer Science & Engineering or Electrical Engineering	3	\$6,495	\$6,819	\$324	4.99%	\$6,495	\$6,819	\$324	4.99%
MBA, MS or Certificate in Healthcare Management	3	\$5,406	\$5,667	\$261	4.83%	\$5,406	\$5,667	\$261	4.83%
Medical Physics	3	\$5,400	\$5,670	\$270	5.00%	\$8,613	\$9,036	\$423	4.91%
UG Nursing Accelerated Bacc (Returning Tuition Promise Students)	2	\$6,540	\$6,540	\$0	0.00%	\$8,724	\$8,724	\$0	0.00%
UG Nursing Accelerated Bacc (New Students)	3	\$6,540	\$7,020	\$480	7.34%	\$8,724	\$9,372	\$648	7.43%
UG Nursing 2nd Year OCNE (Returning Tuition Promise Students)	3	\$4,740	\$4,740	\$0	0.00%	\$8,676	\$8,676	\$0	0.00%
UG Nursing 3rd Year OCNE (Returning Tuition Promise Students)	3	\$4,644	\$4,644	\$0	0.00%	\$8,508	\$8,508	\$0	0.00%
UG Nursing OCNE (New Students)	3	\$4,740	\$5,088	\$348	7.34%	\$8,676	\$9,324	\$648	7.47%
UG Nursing RN/BS	3	\$3,456	\$3,708	\$252	7.29%	\$3,456	\$3,708	\$252	7.29%
Graduate Nurse Practitioner (Returning Tuition Promise Students)	4	\$5,724	\$5,724	\$0	0.00%	\$7,425	\$7,425	\$0	0.00%
Graduate Nurse Practitioner (New Students)	3	\$5,724	\$6,147	\$423	7.39%	\$7,425	\$7,974	\$549	7.39%
Graduate Nurse Anesthesia (Returning Tuition Promise Students)	4	\$7,128	\$7,128	\$0	0.00%	\$7,425	\$7,425	\$0	0.00%
Graduate Nurse Anesthesia (New Students)	4	\$7,128	\$7,659	\$531	7.45%	\$7,425	\$7,974	\$549	7.39%
Nursing PhD, DNP in Nursing, Hlth Sys Org Leadership, Nursing Ed	3	\$5,625	\$5,904	\$279	4.96%	\$7,281	\$7,641	\$360	4.94%
Online MPH or Certificate in Public Health	3	\$5,157	\$5,409	\$252	4.89%	\$6,660	\$6,993	\$333	5.00%
On-Campus MPH or Programs in Biostatistics	3	\$3,906	\$4,095	\$189	4.84%	\$5,940	\$6,237	\$297	5.00%
SPH PhD	3	\$5,049	\$5,301	\$252	4.99%	\$5,886	\$6,174	\$288	4.89%



Date: June 18, 2020

To: OHSU Board of Directors

From: Dr. Karen Eden, OHSU Faculty Senate President

RE: OHSU Faculty Senate Budget Response

On behalf of the OHSU Faculty Senate, I appreciate the opportunity to provide the Senate's perspective, recommendations, and proposals to OHSU leadership and the OHSU Board of Directors.

This response summarizes:

- Senate proposal for exempt staff: Offer Faculty and UA employee an option to furlough a day/week with Oregon Work Share, July 6 - September 30
- Senate sponsorship: Expand the *Respect for All* app to address racial discrimination
- Budget recommendations

Additional details on these topics (Speaker notes) are available in the board docket appendix.



Faculty Senate Budget Response

OHSU Board of Directors

DATE: June 26, 2020 PRESENTED BY: Karen Eden, PhD, Faculty Senate President, Professor, School of Medicine

Good afternoon. I am Karen Eden, the senate president. I bring you greetings from the OHSU faculty senate.

Thank you for your service to OHSU and meeting with senators at virtual meetings to discuss priorities of the senate.

Senate Mission

The mission of the Senate is to represent and serve the faculty of OHSU to create, maintain, and protect an academic environment of scholarly learning, teaching, research, patient care, and community service

Senate role with OHSU President, Provost, and OHSU Board of Directors

- Propose, evaluate, and advise on policies and activities with OHSU-wide impact or affecting any school or unit.
- Provide feedback on those decisions from the perspective of the Senate and OHSU faculty.

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Role with the OHSU President, Provost, and OHSU Board of Directors (from Senate bylaws)

- The Senate proposes, evaluates, and advises the above on policies and activities with OHSU-wide impact or affecting any School or Unit.
- Provides a means by which the administration may be apprised of representative opinions or concerns of the OHSU faculty.
- Provides a means of communication from administration back to the Senate and OHSU Faculty at large.

Role in Decisions (from Senate bylaws)

On behalf of the OHSU Faculty, the Senate analyzes and evaluates decisions under consideration or made by OHSU President and administrative officers and the OHSU Board of Directors. This includes providing feedback on those decisions from the perspective of the Senate and OHSU Faculty.

Representing the Faculty Voice

Senate proposal: Faculty and Unclassified Administrative (UA) furlough with Oregon Work Share, July 6 - September 30

- Choice of 1-day per week furlough to participate in Oregon Work Share and CARES Act unemployment funding – or – pay cuts starting July 6
- Faculty wellness was addressed by requiring time off
- Proposal met all legal requirements for exempt staff
- OHSU leadership declined due to concerns around equity and the burden of administrative timekeeping for exempt employees

4



On June 1, the Faculty Senate submitted a proposal to OHSU leadership to: **Give option for faculty and Unclassified Administrative (UA) employees to take furlough days and sign up for a 12 week Work Share program through September 30, 2020 instead of receiving pay cuts starting July 6, 2020.**

This proposal leveraged state and federal programs to keep salaries fairly whole on weeks when faculty furloughed 1 day per week. In this proposal, we provided a table telling the employee how many weeks they would need to furlough a day in order to provide the same level of savings to OHSU that the salary cut July 6-September 30 would provide. We also built in a savings bank to support employees who could not participate due to the nature of their positions. When other employees furloughed extra days the savings would go to a central savings bank. Further, faculty wellness was also addressed by requiring actual time off.

Working close with the OHSU legal team, we identified and addressed all legal concerns around eligibility of exempt staff.

We greatly appreciated the full leadership team considered and discussed our proposal.

In the end, OHSU declined the proposal for equity reasons: not all employee groups would be offered this option and some employees might not be able to participate.

There was concern about the timekeeping burden for exempt employees although our proposal identified ways to have the departments manage the timekeeping.

Finally, there was concern about the uncertain extension of the CARES Act unemployment funding after July, however, the webinars by experts in the State of Oregon Employment Department suggest that an extension of some form is anticipated.

Senate sponsorship to address racial discrimination

Expand *Respect for All* app to address racial discrimination

- Co-sponsored by Elena Andresen (Provost Office), Derick Du Vivier (Center for Diversity and Inclusion), Stephanie McClure (Confidential Advocate Program), and Karen Eden (Faculty Senate, DMICE)
- Funding approved

5

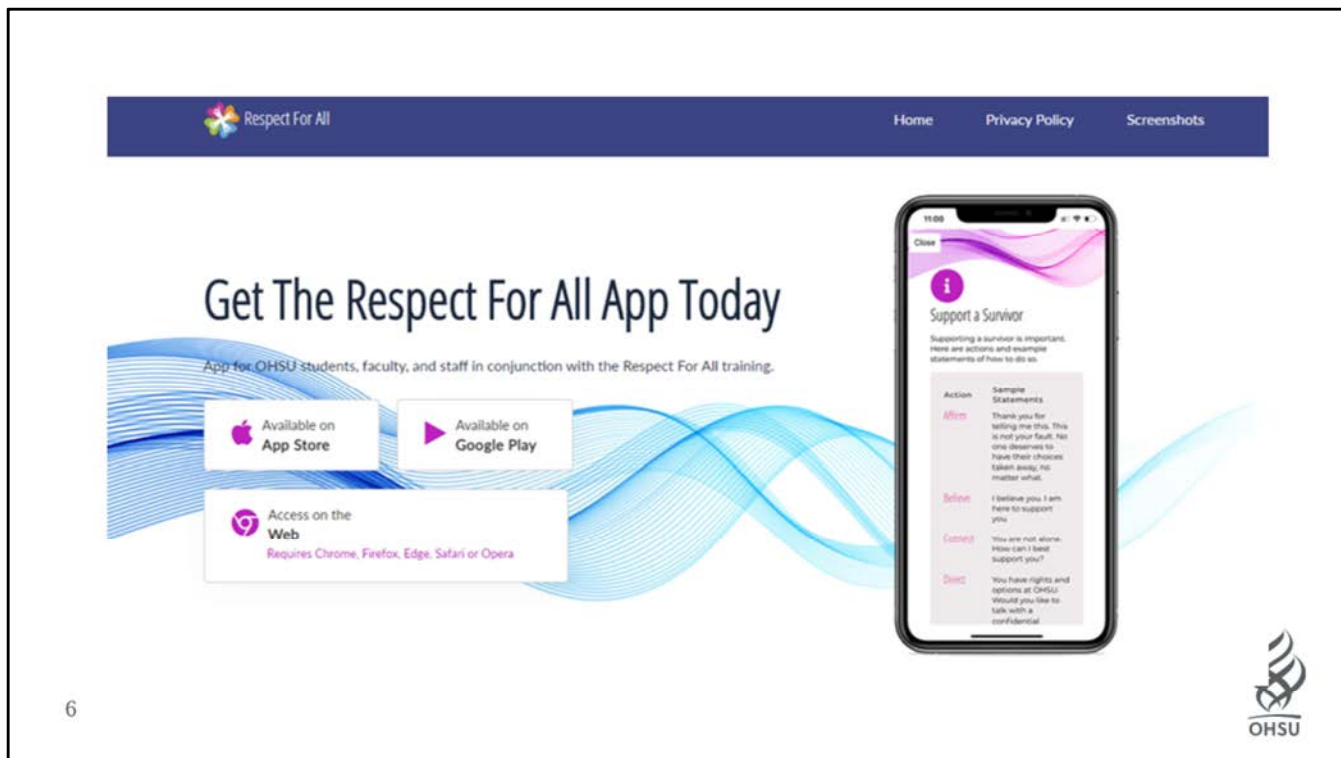


Senate recently co-sponsored a proposal to expand the Respect for All app to address racial discrimination, which the Faculty Senate is deeply concerned about.

Expansion: The app will be expanded to provide definitions of forms of racism and types of incidents that might occur in person, phone, or via social media. This would involve close work with stakeholders on campus (Center for Diversity and Inclusion, AAEO, Title IX, public safety, employee resource groups, student health, student interest groups, etc.) so that the content is accurate, culturally appropriate, and legally compliant with state and federal requirements. It will provide support resources for the OHSU Community available at OHSU and in the community while also guiding users who need to report incidents.

I'm excited to share that funding has already been approved by OHSU leadership.

Thank you to OHSU leadership for supporting an innovative way to expand a current resource that was created using external funds.



Background: This app was a product of our Dept. of Justice grant and it is designed so that the user can quickly locate resources (OHSU and community) for themselves if they experienced gender based discrimination, sexual misconduct (dating violence, stalking, harassment, discrimination or assault) or for a friend/colleague trying to provide support. The app helps users understand their rights, options and resources. It also provides guidance and resources for employees who are required to report to AAEO, Title IX and/or public safety. *NOTE: This app does not directly report for legal reasons, but provides links to reporting resources.*

To see the mobile app, search in the App Store (iPhones) or Google Play (Android) for Respect for All OHSU or go to the website, <https://ohsurespectforall.com/> (Note: available with Chrome, Firefox, Edge, Safari or Opera browsers). This app is currently being expanded to address needs at the other campuses where OHSU students and staff are present.

Budget Recommendations

1. Timely information and feedback on salary restoration and equity
2. Continued support of all centralized programs improving diversity, championing inclusion and retention
3. Continued support of university wide initiatives focused on faculty wellness and reducing burnout - one of the objectives of the 2025 Strategic Planning Process
4. Establish central online location for faculty expectations and resources as support staff are available, e.g., University Faculty Handbook

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The Senate understands the severe budget challenges to OHSU presented by Lawrence Furnstahl, and we are thankful for Mr. Furnstahl's time and effort communicating the details to the senators.

This slide presents the most urgent topics expressed by the Faculty Senate:

1. Timely information and feedback on salary restoration and equity – We are grateful that there is a team of leaders addressing salary restoration and equity in the face of significant pay cuts to all faculty and UAs.
2. Continued support of all centralized programs improving diversity, championing inclusion and retention.
3. Continued support of university-wide initiatives focused on faculty wellness and reducing burnout - one of the objectives of the 2025 Strategic Planning Process. As you know from our climate surveys, burnout and wellness were a concern prior to COVID-19 and even more heightened now.
4. Going forward we would like to establish central online location for faculty expectations and resources (e.g., University Faculty Handbook) as support staff are available.



Thank You
senate@ohsu.edu
edenk@ohsu.edu



Thank you and feel free to contact me if you have comments or questions.



**RESOLUTION NO. 2020-06-02
OREGON HEALTH AND SCIENCE UNIVERSITY
BOARD OF DIRECTORS**

**(Operating Budget, Capital Budget, Academic Year Tuition and Fees,
and Health System Budgets)**

WHEREAS, Management has developed and has provided to the Board for its review the Operating Budget for Oregon Health and Science University ("OHSU") for fiscal year 2020-21, including the tuition and fees for the academic year 2020-21 and operating support for Hillsboro Medical Center pursuant to the Management Agreement between OHSU and Tuality Healthcare ("FY 20-21 Operating Budget");

WHEREAS, Management has developed and has provided to the Board for its review the Capital Budget for OHSU for fiscal year 2020-21 including capital budget funding for Hillsboro Medical Center pursuant to the Management Agreement between OHSU and Tuality Healthcare ("FY 20-21 Capital Budget"); and

WHEREAS, the Board believes that OHSU's adoption of the FY 20-21 Operating Budget and the FY 20-21 Capital Budget are in the best interests of OHSU.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Directors of Oregon Health and Science University as follows:

1. The FY 20-21 Operating Budget for OHSU for fiscal year 2020-21 included in the June 26, 2020 Board docket accompanying this Resolution, including the tuition and fees for the academic year 2020-21 as shown in the OHSU Academic Year Tuition and Fee Book 2020-21, is hereby approved and adopted.
2. The FY 20-21 Capital Budget for OHSU for fiscal year 2020-21 included in the June 26, 2020 Board docket accompanying this Resolution is hereby approved and adopted.

This Resolution is adopted this 26th day of June, 2020.

_____ Yeas
_____ Nays
_____ Abstentions

Signed by the Secretary of the Board on June 26, 2020.

Connie Seeley
Board Secretary



**RESOLUTION NO. 2020-06-03
OREGON HEALTH AND SCIENCE UNIVERSITY
BOARD OF DIRECTORS**

(Selection of Public Accounting Firm for Audit Services)

WHEREAS, pursuant to Resolution 2013-06-02, the Board of Directors of the University approved the selection of KPMG, LLP as the OHSU auditor for fiscal years 2013 through 2014 and thereafter submit the engagement of the OHSU auditor for competitive bids on a 7-year cycle.

WHEREAS, the Charter of the Finance and Audit Committee ("F&A Charter") requires that the members of that Committee recommend the selection of an independent audit firm, review the engagement terms of the audit firm, and oversee certain other matters intended to ensure the independence of the auditor and the integrity of the audit.

WHEREAS, the members of the Finance and Audit Committee have recommended that the engagement of KPMG, LLP as OHSU auditor be extended for fiscal year 2020, and they have reviewed the audit plan associated with that extension.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of Oregon Health & Science University as follows:

1. The Board of Directors approves the extension of the engagement of KPMG LLP as the OHSU auditor for the fiscal year 2020, provided that the engagement letter associated with that extension ("KPMG Audit Engagement Extension") meets the requirements as set out in the F&A Charter.
2. The President of OHSU or his designee is authorized on behalf of OHSU to negotiate, execute and deliver the KPMG Audit Engagement Extension consistent with the terms of this Resolution.

This Resolution is adopted this 26th day of June, 2020.

_____ Yeas
_____ Nays
_____ Abstentions

Signed by the Secretary of the Board on June 26, 2020.

Connie Seeley
Board Secretary



Date: June 26, 2020

To: OHSU Board of Directors

From: Greg Moawad

RE: FY20 Performance Indicators

In FY18, OHSU developed and started reporting on 5 key components of OHSU's mission: People, Healthcare, Research, Education, and Finance. Each of these key components have objectives assigned which help bring focus to our efforts.

This report summarizes our FY20 objectives and year-to-date results.

Based on the lag associated with how some of these numbers are measured, this report will only be a partial report-out.

PERFORMANCE INDICATORS



Fiscal Year 2020, Quarter 4 (preliminary)

PEOPLE

FLEXIBLE WORK AND TELECOMMUTE	TIME AWAY FROM WORK	UNCONSCIOUS BIAS	PAY EQUITY PROGRAM
88,273 telecommutes, 237 daily Scoop rides	39.6% >120 hrs; 65.5% >80 hrs; 85.9% >40 hrs	276 managers; 439 students	73.8%
30,000 telecommute days; 225 daily Scoop rides	75% of employees take 120+ hours of PTO	300 hiring managers and 500 students trained	75% of workforce reviewed

HEALTHCARE

ACCESS	OBSERVED MORTALITY	PATIENT EXPERIENCE NET PROMOTER SCORE	TRANSFERS
91,000	2.5%	78.2	98.5
16,000 virtual visits	2.23%	78.6	98

RESEARCH

GRANTS AWARDED	AWARD \$	PUBLICATIONS	TURNAROUND TIME
1,363	\$442,189,251	3,534	48
1,550	\$469,803,708	3,505	52 days

EDUCATION

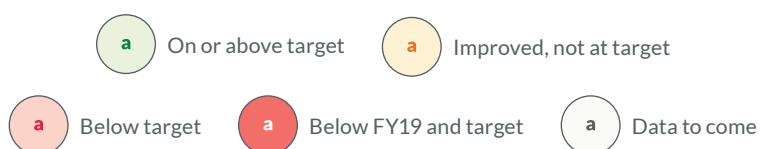
UNDERREPRESENTED MINORITY LEARNER AND PATHWAY PARTICIPANT RECRUITMENT AND RETENTION	DEGREES AND CERTIFICATES AWARDED	FIRST TIME PASS RATES	LIMIT AVERAGE INDEBTEDNESS
2 exceeded, 2 did not meet (1 due to COVID-19)	Data to come	5 groups exceeded target; 1 group did not meet	Data to come
Varies by learner group	Varies by learner group	Varies by degree	Varies by degree

FINANCES

EXCEED EBITDA MARGIN
9.5%
11%

FY20 achieved

Target



FY 2020 OHSU Performance Indicators

These performance indicators reflect organization-wide priorities that leadership will focus on during the coming year. Progress will be reported quarterly.



PEOPLE	<p>Promote flexible work environment and commute programs.</p> <p>Increase the number of telecommute days to a total of 30,000</p> <p>Increase Scoop ridesharing by 20%</p>	<p>Promote and encourage time away from work.</p> <p>75% of employees working full time will have taken 120 hours or more of PTO/ Vacation by June 30, 2020</p>	<p>Increase number of members trained in unconscious bias (students, hiring managers).</p> <p>FY20 will have a focus on students, hiring managers and building more capacity in the system to ensure the efforts are sustained</p>	<p>Pay equity program.</p> <p>In FY20, a comprehensive review will be completed and recommendations implemented for 75% of all workforce members.</p>
HEALTH CARE	<p>Improve access to OHSU clinics.</p> <p>Improve clinic access from FY19</p>	<p>Improve observed mortality rate.</p> <p>Improve observed mortality rate</p>	<p>Improve patient experience.</p> <p>Improve net promotor score from FY19</p>	<p>Improve appropriate transfer acceptance rate.</p> <p>Increase the number and the percentage accepted transfers from FY19</p>
RESEARCH	<p>Increase the number of grants awarded.</p> <p>Increase the number of grants awarded from FY19</p>	<p>Increase in award dollars.</p> <p>Increase total award dollars from FY19</p>	<p>Increase in publications.</p> <p>Increase publications from FY19</p>	<p>Improve turnaround time for industry-sponsored clinical trials.</p> <p>Reduce turnaround time from FY19</p>
EDUCATION	<p>Increase success of underrepresented minority (URM) learner and pathway participant recruitment and retention.</p> <p>Number of enrolled URM students</p> <p>Number of URM Graduate Medical Education (GME) residents</p> <p>Number of URM OnTrack participants</p> <p>Number of URM pathway program participants</p>	<p>Maintain or increase degrees and certificates awarded.</p> <p>Degrees and certificates awarded through the University Registrar's Office</p> <p>Certificates awarded through GME</p>	<p>Maintain or increase first time pass rates for credentialing exams in targeted publicly supported degrees programs and board exams for GME residency programs.</p> <p>Dentistry programs (DMD) 95% Graduate nursing 95%</p> <p>Medicine (MD) 95% Physician assistant 95%</p> <p>Nursing undergrad 92% GME residency award 94%</p>	<p>Limit the average indebtedness of graduates in targeted publicly supported degree programs.</p> <p>Dentistry programs (DMD),</p> <p>Medicine (MD)</p> <p>Nursing (Oregon Consortium for Nursing Education)</p>

The OHSU Incentive Plan is aligned directly to the above indicators. Only after surpassing the Financial indicator below will any OHSU Incentive Plan payment be issued.

FINANCES	Exceed EBITDA margin target.
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Date: June 22, 2020

To: Oregon Health & Science University Board of Directors

From: Dr. Peter Barr-Gillespie, Dr. Renee Edwards, Alice Cuprill Comas

RE: COVID-19 update for the June 26, 2020 board meeting

Memo:

We look forward to the next virtual meeting of the Board of Directors on June 26, 2020.

This presentation is intended to provide the board with a COVID-19 update related to research, health systems, and university reopening. Dr. Peter Barr-Gillespie will provide a high-level update of research; Dr. Renee Edwards will briefly discuss the latest with the health systems; and Alice Cuprill Comas, on behalf of the University Transition Taskforce, will talk about the status and plans for reopening the university.

Guiding Principles

1. Ready and able to support OHSU community members through monitoring, contact tracing, isolating, and supporting those who are positive or exposed.
2. Ready and able to quickly reimplement appropriate control measures based on predetermined criteria.
3. Ready and able to limit infection in people who are at risk for more severe COVID-19
4. Ready and able to handle a surge in COVID-19 cases.
5. Ready and able to provide clinics, healthcare facilities, classrooms, public spaces, administrative offices, laboratories, and all forms of core support areas with appropriate physical distancing and other mitigation measures.
6. Ready and able to support a telework environment which aides and supports both our returning faculty, staff, students, and patients as well those working and studying remotely.

Current Status

❖ Healthcare Mission

- Resumption/continuation of Health System operations, including elective procedures and clinic visits, as indicated in OHSU Onward.

❖ Research Mission

- Return to Research Level 2 began on June 8.
- Labs able to begin phased resumption; limited operations upon approval by the Chair/Director and Chief Research Officer.
- Detailed plans with safety strategies, coordination with neighboring labs and key central services

❖ Education Mission

- All didactic and small group instruction delivered remotely through the end of Summer Term.
- Learners who require hands on training to develop their clinical skills permitted to access campus facilities for simulation exercises.
- Learners who participate in direct patient care permitted into clinical facilities where appropriate PPE is available, but will not be permitted to interact with COVID-positive patients.

Current Status, continued

❖ Central Operations

- Peripheral services and initiatives continue to be suspended
- All gatherings in OHSU locations for in-person meetings, lectures, seminars, events and conferences continue to be postponed, canceled, or moved to a virtual platform.

❖ In ALL cases, in order to continue to protect patient, employee, and student safety, as well as to continue to preserve and conserve limited resources:

- ALL missions must coordinate with Campus Services on demand for PPE, custodial, safety, parking
- Until further notice, all administrative and support personnel, including those in the Healthcare, Research, and Education missions, unless directed by their Dean or EVP, shall continue to telework or determine a specific work plan with their supervisor.

❖ Where applicable and appropriate to OHSU: following county-specific guidance, Executive Orders (e.g., OHA, HECC, etc.)

COVID-19 Research Updates

Investigator-initiated

- Clinical trials
- Antibody testing
- Informatics

David Bangsberg OHSU-PSU COVID-19 Council

- Therapeutics and vaccines
- Population health
- Social and economic consequences

OHSU Health COVID-19 Update

- PPE challenges: N95 masks, allocation numbers, raw material shortages impacting production, price-gouging
- COVID-19 testing – fully functional PCR lab with increasing demand; main constraint remains supply chain for rapid (90 minute) and intermediate (5 hour) testing
- Hospital capacity - loss of 30 beds due to prior double occupancy rooms; continued expansion to partner hospitals underway
- Elective surgery – phased expansion in progress with additional weekend and evening hours
- Updated visitor policy – now allowing one visitor/adult, two visitors/pediatric patient
- Safe environment of care – guidelines in place for masks, physical distancing and symptom review through COVID Access Pass (staff) and security checkpoints (visitors)