Project Delivery Process – Inverted Funnel Model

		OHSU Mission		Percentage of Total Project Cost Spent	Work Product may include:
Business Planning Phase		Project Sponsor Fiscal Authority DesCon		1%	1. Project Charter - Draft 2. Cost Estimate +/- 50% 3. Proforma/ROI 4. Business Case from Client 5. OHSU Mission Support
Programming Phase	Director/Manager Level Involvement Operations & Maint	Descon	Utilities Campus Planning essional Consultants	5%	1. Project Charter – Final Draft 2. Cost Estimate +/- 5-20%+ 3. High-Level Schedule 4. Scope of Work and/or Test Fit Drawings 5. Functional & Space Program 6. Utility Narrative
Design Phase	Manager/Supervisor Level Involvement ITG EVS Logistics Utilities Infection Control Operations & Maintenance	Project Sponsor Fiscal Authority DesCon	Public Safety Access Control Pre-Construction Services EH&RS Architect	15%	1. Project Charter – Final 2. Cost Estimate +/- 5% 3. Detailed Schedule 4. Equipment Schedule 5. Design/Permit Documents
Construction	Supervisor/ ordinator Level Logistics Involvement Operations & Maintenance	Project Sponsor Fiscal Authority DesCon	Architect General Contractor Commissioning Agent	95%	1. Status Updates and Reporting (financial, schedule, etc.) 2. Impact Mitigation 3. Commissioning 4. Inspections
Close-Out Phase	Equipment Procurement O&M Business Office Operations & Maintenance	Project Sponsor Fiscal Authority DesCon	Architect General Contractor Campus Planning Commissioning Agent	100%	Construction Close-Out Financial Close-Out Lessons Learned

