

OHSU Center for Ethics in Health Care
Statement of Vision, Mission, Values and Strategic Directions
2006-2011

Vision	The OHSU Center for Ethics in Health Care envisions health care that is compassionate, just and respectful for the people of Oregon and across the nation.
Mission	<p>Our mission is to:</p> <ul style="list-style-type: none"> ✿ Combine the ethical perspectives of health care professionals, patients and families to improve teaching, research, and clinical consultation in patient care and health policy. ✿ Provide statewide leadership in identifying and addressing ethical issues in healthcare. ✿ Serve as a resource for teaching about professional responsibility and health care ethics principles. ✿ Advocate for institutional and public policies that promote ethical goals in health care services and systems.
Values	<p>In health care delivery, education and research, we value:</p> <ul style="list-style-type: none"> ✿ Respect for persons ✿ Beneficent health care ✿ Justice ✿ Stewardship of health care resources

Strategic Directions	Strategic Goals	Key Strategies
<p><u>Health Care Education:</u></p> <ul style="list-style-type: none"> ✿ Facilitate a broad interprofessional program of health care ethics education for future and current health care professionals. 	<ul style="list-style-type: none"> ✿ Support ethics teaching in all OHSU education programs. ✿ Promote new curricula on interprofessional ethics and professionalism. ✿ Increase the commitment of Deans to existing and new curricular programs in ethics. ✿ Contribute to national discussion on best ethics education practices. ✿ Maintain active ethics education curricula in Dental, Medical, and Nursing continuing education. ✿ Serve as a public resource for Oregonians with health care ethics questions or concerns. 	<p>Programmatic:</p> <ul style="list-style-type: none"> ✿ Create a new high-level inter-school council to guide and monitor ethics education at OHSU. ✿ Evaluate/measure ethics education outcomes over time. ✿ Participate in initiatives to increase the numbers of faculty from diverse cultures teaching ethics at OHSU. ✿ Share experiences and outcomes at national conferences. ✿ Organize and convene key clinical ethics leaders in all disciplines in Oregon. ✿ Organize a cadre of ethics experts to respond to public questions via electronic means. <p><u>Foundation:</u></p> <ul style="list-style-type: none"> ✿ Raise \$2.5 million for endowed chair on Ethics Education. ① ✿ Raise \$40,000 for further curricular development in error disclosure. ② ✿ Raise \$500,000 for statewide conference outreach activity. ②

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<p><u>Health Care Delivery:</u></p> <ul style="list-style-type: none"> ✿ Identify and participate in resolving current and new challenges to the ethical delivery of health care, at the individual and systems levels, to the people of Oregon. 	<ul style="list-style-type: none"> ✿ Collaborate in the development of new and innovative solutions to health care disparities. ✿ Enhance compassion in health care delivery. ✿ Facilitate discussions related to universal access to health care. ✿ Develop and disseminate key performance measures for ethical health care delivery. 	<p>Programmatic:</p> <ul style="list-style-type: none"> ✿ Organize and convene community groups to explore disparities and needs. ✿ Develop, implement, and test new methods for increasing health literacy. ✿ Identify perceived barriers to compassionate care and address them. ✿ Organize and convene leaders and change-agents to address access and cultural competence in health care delivery. ✿ Foster the development of health care access policies via the OHSU Institutional Ethics Committee. <p><u>Foundation:</u></p> <ul style="list-style-type: none"> ✿ Raise \$1.0 m to complete Miles J. Edwards Endowed Chair in professionalism and comfort care. ②
<p><u>Health Care Policy:</u></p> <ul style="list-style-type: none"> ✿ Convene and lead state and national discussions on key health care ethics issues. 	<ul style="list-style-type: none"> ✿ Become a recognized consultant for the Oregon legislature on ethics issues. ✿ Engage in dialog for an Oregon and national health care ethics agenda. ✿ Expand dialog regarding stewardship. ✿ Facilitate sharing of effective health system policies and procedures, e.g., POLST 	<p>Programmatic:</p> <ul style="list-style-type: none"> ✿ Work with Government Relations to enhance direct relationships with legislators, public agency leaders, and health related commissions. ✿ Organize recurring policy-focused dialogues with governmental and community leaders. ✿ Share on local and national levels findings and experiences in ethics-related policy development. ✿ Disseminate POLST program. <p><u>Foundation:</u></p> <ul style="list-style-type: none"> ✿ Raise \$50,000 per year to maintain POLST Program. ② ✿ Raise \$1.0 m to expand POLST program development & dissemination. ②
<p><u>Health Care Research:</u></p> <ul style="list-style-type: none"> ✿ Conduct research in key areas of health care ethics. ✿ Facilitate ethical research practices in human, animal, and basic science research. 	<ul style="list-style-type: none"> ✿ Convene leaders in ethics research to identify new and evolving opportunities. ✿ Lead discussions in ethical research practices. ✿ Support the Institutional Ethics Committee. 	<ul style="list-style-type: none"> ✿ Convene local, state, and national discussion with research leaders. ✿ Provide consultation regarding ethics research. ✿ Provide consultation regarding ethical aspects of specific types of research.

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<p><u>Center Operations:</u></p> <ul style="list-style-type: none"> ✦ Build a stable foundation for the continuing operations of the Center. 	<ul style="list-style-type: none"> ✦ Identify succession strategies ✦ Expand community outreach ✦ Seek new funding bases ✦ Obtain more office space 	<p>Programmatic:</p> <ul style="list-style-type: none"> ✦ Work with HR on succession plan. ✦ Strengthen community advisory group. ✦ Work with Foundation and current and past donors to build base. <p><u>Foundation:</u></p> <ul style="list-style-type: none"> ✦ Raise \$.5 m for completion of Cornelia Hayes Stevens endowed chair. ❷ ✦ Develop a base of financial support to underwrite donor cultivation and stewardship activities currently funded by Lisa Andrus-Rivera and Cornelia Hayes Stevens.

❶ As of 2006, this is a new fundraising initiative which is needed to develop interprofessional ethics curriculum with an expanded cross cultural component.

❷ As of 2006, this is an established fundraising initiative with partial funding sources identified.