

Growth and Change During Dr. Peter Kohler's Tenure at OHSU

| Growth | 1988 | Today (fy 2003-2004) |
|------------------------------------|--|---|
| <i>Academics</i> | | |
| Enrollment (students and trainees) | 2,066 | 2,553 |
| Continuing education participants | 16,000 | 18,000 |
| Alumni | 16,000 | 28,530 |
| <i>Patient Care</i> | | |
| Patient visits | 245,660 | 737,600 |
| Patients | 114,105 | 175,680 |
| <i>Research</i> | | |
| Award dollars | \$40.5 million | \$260 million (\$274 million, fy 05) |
| Spin-off companies | Tech transfer program begins | 7 (51 cumulatively, not tracked by year prior to 1997) |
| Licensing income | Tech transfer program begins | \$10 million |
| NIH ranking (School of Medicine) | 51 | 23 |
| <i>Economics/Funding</i> | | |
| Budget | \$254 million (21.6% from state appropriation) | \$1.18 billion; 3.6 % from state appropriation (\$1.26 billion, fy 05; less than 3% from state appropriation) |
| Philanthropy | \$7.5 million | \$75.2 million |
| Economic activity generated | \$510 million | \$2.7 billion |
| Jobs for Oregon | 21,547 jobs created | 42,000 jobs created |
| Employees | 5,805 | 11,500 |
| <i>Capital Construction</i> | | |
| | \$268.8 million | \$546 million |

Programmatic highlights from 1988 to 2005

- 1989 State Office of Rural Health becomes a part of OHSU.
Center for Ethics is created; now called Center for Ethics in Health Care.
Technology Transfer Program established; now called Technology & Research Collaborations.
Child Development and Rehabilitation Center's statewide Care Coordination Program begins.
- 1990 Area Health Education Centers program begins, requiring students to participate in clinical experiences in rural areas. The centers also help to provide continuing education for community health professionals, and is the linchpin in OHSU's efforts to strengthen partnerships with local communities and to shore up fragile rural health resources.

- Dotter Institute is established; now called Dotter Interventional Institute.
- 1991 OHSU is designated a Level One Trauma Center (only two in the state).
Oregon Cancer Center is established.
- 1992 School of Nursing Rural Frontier Delivery Program is created.
- 1993 School of Nursing coordinates statewide integrated nursing education system.
Oregon Health Policy Institute is created.
OHSU's first primary care neighborhood clinic opens.
- 1994 Union Family Health Center is developed by the School of Nursing.
Family Practice Residency Program established in Klamath Falls.
Physician assistant program begins.
Oregon Regional Primate Research Center becomes an affiliate of OHSU.
- 1995 OHSU and the state formed a new and innovative partnership, creating a
nonprofit public corporation. Kohler recognized that the state system of
higher education system was not designed to manage a health care
business that could be agile and responsive to the dynamics of the
marketplace.
- 1997 Center for Women's Health is established.
- 1998 Neurological Sciences Institute joins OHSU.
Oregon National Primate Research Center becomes part of OHSU.
- 2001 OHSU merges with Oregon Graduate Institute.
University's name changes to Oregon Health & Science University.
Multiple OHSU clinician practices were consolidated into one group practice.
- 2002 OHSU successfully gathered support for the Oregon Opportunity, an innovative
combination of public and private dollars that is positioning Oregon to be
in the forefront in biomedical advances.
Marquam Hill is designated a "plan district" by the Portland City Council.
- 2003 OHSU breaks ground at South Waterfront.
- 2004 Schnitzer land donated on South Waterfront.

OHSU facilities built between 1988 and 2005

- Basic Science addition/Center for Research on Occupational and Environmental
Toxicology building
- Biomedical Information Communication Center
- Casey Eye Institute
- Patient parking structure
- Canyon lot (employee) parking structure
- Physicians Pavilion
- School of Nursing building
- VA/OHSU bridge
- Doernbecher Children's Hospital new building
- Mark Hatfield building
- New emergency department/helipad
- Vaccine and Gene Therapy Institute
- Neurological Sciences Institute
- Oregon National Primate Research Center upgrades
- Biomedical Research Center to be completed in 2005
- Patient Care Facility to be completed in 2006
- Building One, South Waterfront to be completed in 2006
- City's tram connecting patient care facility and South Waterfront to be completed in 2006